

**Martinez, Rose Marie**

*Next / on / Lopez*  
*[Signature]*  
*1/19/11*

**From:** Ott, Marc  
**Sent:** Sunday, January 16, 2011 9:44 PM  
**To:** Martinez, Rose Marie  
**Subject:** Fwd: South Texas Nuclear Project

Print for next mtg with Larry. Thanks

Sent from my iPhone

Begin forwarded message:

**From:** "Weis, Larry" <Larry.Weis@austinenergy.com>  
**Date:** January 16, 2011 7:00:11 PM CST  
**To:** "Ott, Marc" <Marc.Ott@ci.austin.tx.us>  
**Subject:** **Re: Fwd: South Texas Nuclear Project**

Marc,  
We are getting sucked into a high level marketing effort on the part of Juan and his current employer. AE does not need any more base generation beyond the addition of a unit at sand hill for a decade which is all in the gen plan documents. Committing us to a high cost resource has serious cost implications and frankly, I am focusing on the financial impacts of the renewable additions with rate changes etc. I not pleased with the distractions and end runs that have been made to elected. As owners of STP 1&2, we can have our own vip tour anytime. You and I need a face to face on this. I am available whenever you want but bottom line is that I would respectfully decline a tour at this time.

**From:** Ott, Marc <Marc.Ott@ci.austin.tx.us>  
**To:** Weis, Larry  
**Sent:** Sun Jan 16 18:00:56 2011  
**Subject:** Fwd: South Texas Nuclear Project

FYI. Your thoughts please.

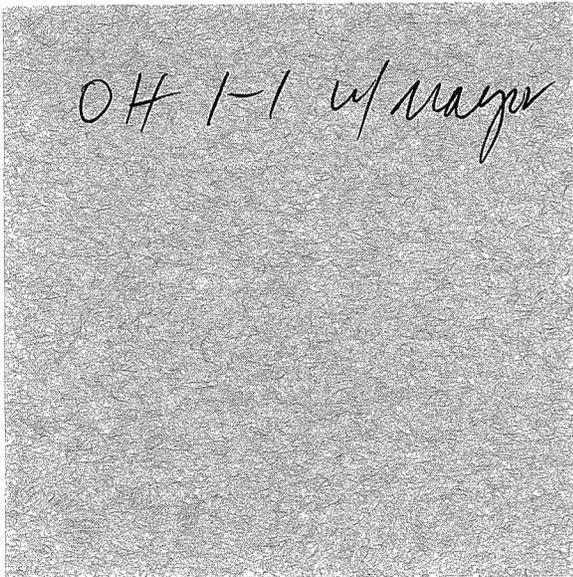
Sent from my iPhone

Begin forwarded message:

**From:** "David Armbrust" <DArmbrust@abaustin.com>  
**Date:** January 14, 2011 8:51:06 AM CST  
**To:** "Ott, Marc" <Marc.Ott@ci.austin.tx.us>  
**Cc:** "Garza, Juan" <Juan.Garza@nrgenergy.com>  
**Subject:** South Texas Nuclear Project

Marc

As the City enters into a new dialogue about the possibility of adding more nuclear energy to its future generation plan, several people have expressed an interest in visiting the South Texas Nuclear Plant, particularly to see first hand how materials are



processed, handled and stored. On behalf of NRG Energy, we would like to invite you to tour the plant. The tour, including travel, would be a full day outing. We hope you will accept this invitation for a personal experience of the plant. It will undoubtedly be very interesting and memorable.

Because of the high level of security, the names of individuals taking a plant tour must be submitted several weeks in advance. Please let us know if you have an interest in taking this tour. If so, we will be back in touch with some available dates. We are going to attempt to coordinate the tours of City officials with Austin Energy so that hopefully the travel expenses of the tour are covered by Austin Energy. Just so you know, we are extending this invitation to the Mayor and Council members also.

Please let us know if you have any questions.

Thank you,  
David Armbrust and Juan Garza

David B. Armbrust

Armbrust & Brown, PLLC  
100 Congress Avenue Suite 1300  
Austin, Texas 78701  
Telephone (512) 435-2301  
Facsimile (512) 435-2360



City of Austin  
Office of Mayor Lee Leffingwell

*Next 1001 w/ Mayor*  
*[Signature]*  
*1/19/11*

**MEMORANDUM**

To: City Manager Marc Ott, Austin Energy General Manager Larry Weiss  
FROM: Mayor Lee Leffingwell  
RE: NRG Energy  
DATE: January 11, 2011  
CC: Austin City Council

Please see the attached letter delivered to my office yesterday from NRG Energy President and CEO David Crane.

In response, I would request that you please initiate a discussion with Mr. Crane regarding his offer for the City of Austin to participate in Units 3 and 4 of the South Texas Plant through a Power Purchase Agreement.

Thank you.

NOTED  
JAN 11 2011  
L. W. WEIS



**NRG Energy, Inc.**  
211 Carnegie Center  
Princeton, NJ 08540

Phone 609.524.4511  
Fax 609.524.4515

**David Crane**  
President & CEO

**VIA HAND DELIVERY**

January 10, 2010

NOTED

**[JAN 14 2011**

**L. W. WEIS**

The Honorable Lee Leffingwell  
Mayor, City of Austin  
301 Willie Nelson Blvd., 2<sup>nd</sup> Floor  
Austin, TX 78701

Dear Mayor Leffingwell:

On behalf of NRG Energy, Inc. (NRG), I am pleased to enter into discussions with the City of Austin regarding the purchase of additional nuclear energy.

Nuclear energy was somewhat controversial three decades ago because it was a relatively new energy source with concerns about its cost and safety. Over the past thirty years, nuclear power plants around the world, including Units 1 and 2 of the South Texas Nuclear project, have proven to be safe and cost effective sources of energy. In fact, the South Texas Plant supplies over 25 percent of Austin's energy needs at the lowest rate of all sources. Equally important, nuclear energy does not contribute to the "carbon footprint" and at the same time lessens our reliance on foreign sources of fossil fuels. Nuclear energy provides carbon-free baseload, making it the perfect fit for adding intermittent renewable energy to any portfolio.

Recently, NRG announced that we are moving forward with the construction of Units 3 and 4 at the South Texas Plant in partnership with Toshiba American Nuclear Energy Corporation and the Shaw Group.

The purpose of this letter is to offer the City of Austin an opportunity to participate in Units 3 and 4 through a Purchase Power Agreement (PPA). The PPA would provide a long-term solution for Austin's future energy needs at a fixed price. We believe we can be very competitive in pricing when compared to other fuels and energy sources over a long term.

We propose to engage in a very specific and detailed discussion over the next several months with Austin Energy to evaluate the City's needs and how we can serve them through a PPA.

We hope the City is willing to entertain a discussion about additional nuclear energy as the City evaluates its long-term energy needs, and we look forward to hearing from you.

Sincerely,

A handwritten signature in black ink, appearing to read "David Crane". The signature is fluid and cursive, with a large initial "D" and "C".

David Crane



# City of Austin

Office of Mayor Lee Leffingwell

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## MEMORANDUM

To: City Manager Marc Ott, Austin Energy General Manager Larry Weiss  
FROM: Mayor Lee Leffingwell  
RE: NRG Energy  
DATE: January 11, 2011  
CC: Austin City Council

---

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Thank you.



**NRG Energy, Inc.**  
211 Carnegie Center  
Princeton, NJ 08540

Phone 609.524.4511  
Fax 609.524.4515

**David Crane**  
President & CEO

**VIA HAND DELIVERY**

January 10, 2010

The Honorable Lee Leffingwell  
Mayor, City of Austin  
301 Willie Nelson Blvd., 2<sup>nd</sup> Floor  
Austin, TX 78701

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Sincerely,

A handwritten signature in black ink, appearing to read "David Crane", is written over a large, stylized, looping flourish that extends across the width of the signature area.

David Crane

1 on 1 Reps

12.15.10

- ① WTP4 - look into the quality of Executive Session
- ② Postpone briefing re New Central Library
- ③ Off-site Council Mtg "Cricket" - are there any unusual costs?

Meyer 1 on 1

11/11/10

✓ ① Prop 2

✓ ② Formula 2

✓ ③ Austin Finance Online

✓ ④ Mrs w/ Kirk Watson (AE)

✓ A) When Search:  
City of <sup>(IES)</sup> Service (Agency)

→ BASIC NEEDS

• Education

• VETERANS — BASIC NEEDS

• HEALTH CARE

• Non-Profit Community Based

✓ B) WSP4

provide forecasts on the 18<sup>th</sup> report & final comm.

\* ✓ C) H&O PER 2 AS 140 1167 — RESCHEDULE UNTIL  
January

1 on 1 Myon

11/25/10

① PEARSE PARK (FRISBE)

\* THOUGHT DECISION HAD BEEN MADE TO CLOSE PARK.

\* NEIGHBORS DON'T WANT RECREATION IN THE PARK

② LOWRY SUIT - questions of sections

\* Follow up with Discussion on 11/4

③ AUSTIN ENERGY - Rick Akken has requested a vote on Friday. SENATOR FRASER MENTIONED RE/AFFORDABILITY WOULD INCLUDE BUSINESS & CONSUMERS COMMITTEE

**Martinez, Rose Marie**

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**From:** Ott, Marc  
**Sent:** Wednesday, October 20, 2010 5:46 PM  
**To:** Martinez, Rose Marie  
**Subject:** Fwd: Michigan Film Incentives summary  
**Attachments:** Michigan\_Film\_Incentives (2).doc; ATT3957499.htm

Print

Sent from my iPhone

Begin forwarded message:

**From:** "Johns, Kevin" <[Kevin.Johns@ci.austin.tx.us](mailto:Kevin.Johns@ci.austin.tx.us)>  
**Date:** October 19, 2010 12:26:57 PM CDT  
**To:** "Ott, Marc" <[Marc.Ott@ci.austin.tx.us](mailto:Marc.Ott@ci.austin.tx.us)>  
**Cc:** "Edwards, Sue" <[Sue.Edwards@ci.austin.tx.us](mailto:Sue.Edwards@ci.austin.tx.us)>, "Jalifi, Rosy" <[Rosy.Jalifi@ci.austin.tx.us](mailto:Rosy.Jalifi@ci.austin.tx.us)>, "Kitch, Vincent" <[Vincent.Kitch@ci.austin.tx.us](mailto:Vincent.Kitch@ci.austin.tx.us)>  
**Subject:** Michigan Film Incentives summary

Hi Marc

Hope you enjoyed the ICMA studies, and the Austin video clip was a hit. Per your request, EGRSO staff prepared a brief analysis of the Michigan film incentives that have proved to be so successful. Please let me know if you have questions or would like to further best practises.

Kevin Johns AICP

Director  
Economic Growth Redevelopment Services Office  
City of Austin  
301 W. 2nd Street  
Suite 2030  
Austin, Texas 78701

512-974-7802

*NZ 10/19/10  
w/ Mayor*



## MEMORANDUM

**TO:** Marc A. Ott, City Manager  
**FROM:** Kevin Johns, Director, Economic Growth and Redevelopment Services Office  
**DATE:**  
**RE:** Information on State of Michigan Film Incentives

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The purpose of this memo is to provide an overview of Michigan's incentives for film and media productions. The Media Production Credit which is described below is perhaps Michigan's most important film incentive. In summary, these incentives include tax credits, loans and access to public facilities.

### Introduction

As of December 2002, there are 52 taxes levied by state and local government in Michigan. Among these taxes are state income tax, local income taxes and a Michigan Business Tax. The state government is authorized to levy nine types of business privilege taxes in Michigan, and local government is authorized to levy one type of business privilege tax. The film incentive or "film production credit" is applicable to the Michigan Business Tax (MBT). Consequently, the majority of the film incentives described below are designed to provide relief from business tax burdens. However, there are a couple of non-tax credit incentives that are noteworthy.

The Michigan State Senate Fiscal Agency published an issue paper last month that provides a good overview of the various film incentives and fiscal impact on the state's budget. Therefore, as a preliminary research step, I am providing brief descriptions that broadly explain complicated tax applications and analysis presented in this issue paper. We are certainly available to conduct further research on any one of the identified incentives.

### Description of Film Incentives

#### 1. Media Production Credit

This credit offsets, or subsidizes, a percentage of a film's actual production costs. For direct production expenses, a production company receives a 42% credit for expenditures made in a "core community" and a 40% credit for expenditure made in other Michigan sites.

Under this credit, the production company also receives a 30% credit for qualified personnel expenditures. Qualified personnel expenditures are limited to \$2 million per individual, must be subject to taxation in Michigan, and are made to a "below the line" crew member who has not been a Michigan resident for at least 60 days.

Some examples of other eligible production expenses include:

- Fringe benefits, such as, an employer's share of FICA, health insurance and workers' compensation insurance
- Production insurance
- Tangible personal property purchased from Michigan vendors and subject to Michigan tax
- Set construction and equipment rental
- Fees or allowance paid to a crewmember for providing his/her own equipment or specialized apparatus for use in production
- Interest on film production loans made by a Michigan lender

2. Media Infrastructure Credit

This credit offsets 25% of investment expenditures in a production or postproduction facility located in Michigan. Expenses on both the structure, as well as movable and immovable property related to the facility, are eligible. Not more than \$20 million in credits may be granted each calendar year.

3. Media Job Training Credit

This credit offsets 50% of qualified job training expenditures. Expenses must be to provide on-the-job training for "below the line" crew members who have been Michigan residents for at least 12 months and who have demonstrable prior experience or training in the film and digital media industry. Any expenditure used for this credit cannot also be counted toward the film production credit.

4. Individual Income Tax Media Credit

This credit is similar to the Media Production Credit. However, it applies against withholding payments made by the production company on wages subject to withholding.

5. Film and Digital Media Loans

This incentive does not take the form of a tax credit. Rather, it provides for three types of loans to film production companies and/or film and digital media private equity funds.

The first loan program allows the Michigan Strategic Fund to make loans under the Small Business Capital Access Fund to film production companies and/or film and digital media private equity funds even if the business is not a small business.

The second loan program, the Michigan Film and Digital Media Investment Loan Program, provides loans of up to \$15 million per production per company or equity fund.

The third loan program, the Choose Michigan Film and Digital Media Loan, is allowed to make loans starting at \$500,000 and with interest rates as low as 1%.

6. MEGA (Michigan Economic Growth Authority) Film Credit

This credit allows a film and digital media production company to qualify as an "eligible business" for the purpose of receiving Michigan Business Tax credits under the Michigan Economic Growth Authority Act.

7. Free Use of State and Local Facilities

Several public acts provide for the free use of various types of public facilities ranging from buildings to parkland and transportation sites.

**Results and Financial Impacts**

As previously mentioned, the Michigan State Senate Fiscal Agency published an issue paper in September 2010 reviewing the impacts of the Michigan film incentives. The author reported the following:

Fiscal Impact of Michigan Film Incentives (Dollars in Millions)						
Year	Number of Applications Received	Number of Applications Approved	Total Media Production Credit Incentives	Total of All Film Incentives	Additional Tax Revenue to State	Estimated Revenue Loss to State Budget
FY 08-09	136	71	\$37.5	\$37.5	\$6.7	\$30.8
FY 09-10	126	62	\$100	\$110	\$18.6	\$91.4
FY 10-11	NA	NA	\$125	\$135	\$23.2	\$111.8

This study also concluded that film incentives do generate a positive private sector impact through job creation and income generation. But, in Michigan this industry sector is very small relative to the size of the state's economy. Consequently, "any probable impact from the film incentives is likely to have a negligible impact on economic activity in Michigan". "Based on the experience of other states, the revenue costs of these incentives are expected to grow substantially over the next few years." Also, "as is true for most tax incentives, the film incentives represent lost revenue and do not generate sufficient private sector activity to offset their costs completely."

As I stated at the beginning, this information is meant to be an overview of a large body of economic incentives that span several pieces of state legislation. But, I believe it provides a starting point for future research and discussion, if needed. Please let me know if you need additional information.

Kevin Johns  
Director  
Economic Growth and Redevelopment Services Office

cc: Sue Edwards, Assistant City Manager

1 on 1 Mfgon

10.11.10

① 1<sup>st</sup> NIGHT / START  
Randoi, CHRIS

② Speaker: Gov START EARLIER (RESOLUTION)

\* <sup>Other</sup> Rep Thompson (Dell) wanted break on  
ELECTRIC MATR. SPECIAL CATEGORY for DATA  
CENTRAL

\* West / Mfg - press release

\* TRACY TOMORROW / LEGISLATIVE FORN

\* LEGISLATIVE AGENDA - Mfgon will have 2 on 1  
with Council + John A.

\* 12/210 Tomohall with CHARTER REVISIONS  
- Single member districts  
- City Attorney

\* LOCAL SECTIONS - re: Lowrey  
"Non Suits"

\* Board Oversight Committee for 11/10 election

1 on 1 Mayor

10/20/10

\* Better Park Fundraising

— "just trying to figure this out"

\* Inquiries for film + TV

Review what Michigan has done

1 on 1 K. Speer

10/4/10

1. Butter Park

2. WTP4 — CHAPTER 26 REQUIRED AS A RESULT OF  
\* GREENHOUSE.  
\* VULNERABILITY ASSESSMENT

3. STAFF OF H2O DEPT RELATED NEW SUTS  
\* (29) FLEXIBLE PERMITS

4. Off-site CC WTS 3/4

1001 P. Report

9/20/10

Brack Vote

\* Will Riley Vote or Observe?

Martinez, Rose Marie

*Next 1001 w Mayor*

**From:** Ott, Marc  
**Sent:** Saturday, September 04, 2010 7:14 PM  
**To:** Martinez, Rose Marie  
**Subject:** Fwd: TSG Convergence Leffingwell 9\_2010  
**Attachments:** TSG Convergence Leffingwell 9\_2010.doc; ATT2976681.htm; Convergence2010Information.docx; ATT2976682.htm; image001.gif; ATT2976683.htm

*DA  
9/12*

Print

Sent from my iPhone

Begin forwarded message:

**From:** "Darrick Eugene" <[eugene@txstrategy.com](mailto:eugene@txstrategy.com)>  
**To:** "[lee.leffingwell@ci.austin.tx.us](mailto:lee.leffingwell@ci.austin.tx.us)" <[lee.leffingwell@ci.austin.tx.us](mailto:lee.leffingwell@ci.austin.tx.us)>  
**Cc:** "[marc.ott@ci.austin.tx.us](mailto:marc.ott@ci.austin.tx.us)" <[marc.ott@ci.austin.tx.us](mailto:marc.ott@ci.austin.tx.us)>  
**Subject:** FW: TSG Convergence Leffingwell 9\_2010

Mayor Leffingwell,

Per the attached letter, I would like to invite you to share your views about Austin with some of the Nation's leading elected officials and corporate leaders. The City of Austin has been recognized by our team for its groundbreaking efforts in transit oriented design and green initiatives and we would like to learn more. The attached letter has many of the details regarding this event which will be held December 9, 2010 in Miami Beach, Florida.

I look forward to hearing from you or your representative and sharing more details about this event. A hardcopy version of this letter has also been sent to your attention.

Regards,

DWE

Darrick W. Eugene

-----  
Texas Strategy Group  
1005 Congress Avenue, Suite 480  
Austin, Texas 78701

[www.txstrategy.com](http://www.txstrategy.com)

Telephone: 512.476.2644

Mobile: 512.423.4266

Facsimile: 512.476.7297

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Tallahassee <<http://www.sostrategy.com/>> | Jacksonville <<http://www.sostrategy.com/>> |  
Orlando <<http://www.sostrategy.com/>> | Tampa Bay <<http://www.sostrategy.com/>> | Miami  
<<http://www.sostrategy.com/>> | Austin <<http://www.txstrategy.com/>> | Baton Rouge  
<<http://www.sostrategy.com/>> | Shreveport <<http://www.sostrategy.com/>> | Jackson  
<<http://www.sostrategy.com/>> | Montgomery <<http://www.sostrategy.com/>> | Atlanta  
<<http://www.sostrategy.com/>> | Columbia <<http://www.sostrategy.com/>> | Nashville  
<<http://www.sostrategy.com/>> | Frankfort <<http://www.sostrategy.com/>> | Washington,DC  
<<http://www.fedstrategy.com/>> | Lansing <<http://www.midweststrategy.com/>> | Madison  
<<http://www.midweststrategy.com/>> | Los Angeles <<http://www.pacstrategygroup.com/>>



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1005 CONGRESS AVENUE, SUITE 480 · AUSTIN, TEXAS 78701 · (P) 512.476.2644 · (F) 512.476.7297 · [WWW.TXSTRATEGY.COM](http://WWW.TXSTRATEGY.COM)

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September 3, 2010

The Honorable Lee Leffingwell  
Mayor  
City of Austin  
P.O. Box 1088  
Austin, Texas 78767

Dear Mayor Leffingwell:

I would like to invite you to play an important part in one of the most unique and exclusive political events in America. Your insight and observations will be a crucial contribution that can influence policy development among the nation's most powerful elected officials and opinion leaders. On December 9, 2010, U.S. Strategy Group, along with its affiliated offices in Texas and around the nation, will host Convergence 2010, a forum where politics, policy and people will meet at the Fontainebleau hotel in Miami Beach. There, you will have the opportunity shortly, after the mid-term elections, to share your opinions with notables like Jeb Bush, Mike Murphy and Paul Begala before an audience comprised of America's most successful business leaders. This event will offer a select audience deep insight into politics and policy at the federal, state, and local levels of government.

The morning session is devoted to politics and will include a national look at politics by pollster Neil Newhouse and political strategists Mike Murphy and Paul Begala. The afternoon session includes three panels of elected officials addressing policy development at the federal, state and local levels. We would like you to participate in a panel addressing local policy issues. A moderator will pose questions to the panel and members of the audience will also be given the opportunity to ask questions. This provides you an excellent opportunity to share your views with representatives of some of America's top corporations as well as with other elected officials.

This event will not be complete without your presence. On behalf of U.S. Strategy Group, it would be our honor if you would consider participating. Enclosed is more detailed information on the event.

Please contact me if you should have any questions and we look forward to hearing from you soon.

Warmest Regards,

Darrick W. Eugene  
Texas Strategy Group

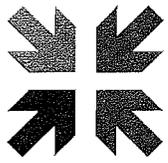
cc: Marc Ott, City Manager  
Enc.

---

POWERFUL ADVOCACY. COAST TO COAST. BORDER TO BORDER.

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# Convergence 2010

Where politics, policy + people meet.

On December 9, 2010—just days after the critically important mid-term elections—powerful policy makers, provocative commentators, and innovative business leaders from across the United States will converge at the Fontainebleau Miami Beach to explore the seismic shifts in the political landscape that will occur in the next few years and define government for the remainder of our working lives. You have a unique and exclusive opportunity to participate in this event and meet some of America's most powerful politicians and the insiders who are shaping our national political debate.

// Who:

**Jeb Bush**, *Keynote Speaker*  
**Mike Murphy**, *Republican Strategist*  
**Paul Begala**, *Democrat Strategist*  
**Neil Newhouse**, *National Pollster*  
**Panel: Calling in the Feds**  
**Panel: The State of our States**  
**Panel: All Politics Are Local**

// When:

Thursday, December 9, 2010 at 10:00 AM to 8:00 PM

// Where:

Fontainebleau Miami Beach

In the morning, we will focus on politics beginning with an in-depth exploration of the public mood by renowned pollster Neil Newhouse. Political pundits Mike Murphy and Paul Begala will offer you a Republican and Democrat perspective on the outcome of the mid-term elections and take your questions. Governor Jeb Bush will then discuss the bridge between politics and policy and how they drive the public agenda. In the afternoon, three panels of political luminaries will meet to discuss policy development at the federal, state, and local levels and will respond to your questions. In the evening, you will have the opportunity to meet many of the speakers and your colleagues in business in a convivial setting and discuss the issues of the day.

Please RSVP by August 30, 2010. Reservations must be made with the Fontainebleau by September 30, 2010.

To RSVP, reserve your room at a fantastic group rate at the Fontainebleau, and make flight reservation with 5% discount from sponsor American Airlines, please visit us online at [www.usstrategy.com/convergence](http://www.usstrategy.com/convergence).

This exclusive event is by invitation only. Invitations are non-transferable.

Hosted By:



1 on 1 Mayor

8/22/10

- ① Back Track: Mayor who ~~should~~ <sup>has</sup> not  
w/ lot officials  
\* Wilson report to Higher Ed Grant Com
- ② Revised Ordinance re Conflict of Interest ⑩  
Petry, Harrison, Spelton
- ③ Item #45 what does this language mean?  
should have included date resolution by  
submission DEADLINE  
\* Is Lyons requesting the draft  
\* Report re how Council's staff are doing  
relative to policy on IFC/PCA

1 on 1 Mayor

8/26/10

① Back Track

Series of 3 mtgs

• 1 mtg occurred last wk

② WTP4

③ City of Service

④ Late Items from Council/Staff

• Reinforce policy or provide explanation

⑤ Look at "Carbon Credits program"

Need to Define....

\* Let Robert know

	"Option 2" 250,000 SF 170,000 finished	"Option 3" 250,000 SF 250,000 SF finished	"Option 4" 375,000 SF 250,000 SF finished	"Option 5" 375,000 SF 375,000 SF finished
<b>Project Estimate</b>	<b>\$142,000,000</b>	<b>168,000,000</b>	<b>\$218,000,000</b>	<b>\$246,000,000</b>
<u>Bond Funding</u>				
2006 Bond Funds	\$90,000,000	\$90,000,000	\$90,000,000	\$90,000,000
<u>Other Funding</u>				
Block 21 Proceeds	\$9,900,000	\$9,900,000	\$9,900,000	\$9,900,000
Cap on AIPP (\$1,000,000)	\$1,589,900	\$2,049,500	\$2,985,300	\$3,480,400
Cap ROCIP at \$3m	\$1,040,900	\$1,442,200	\$1,097,900	\$3,591,600
Books in annual Capital Outlay	\$4,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Absorb technology costs	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
Absorb project management costs	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000
Restaurant/retail revenue	\$1,000,000	\$2,000,000	\$4,000,000	\$4,000,000
	<u>\$23,780,800</u>	<u>\$26,641,700</u>	<u>\$29,233,200</u>	<u>\$32,222,000</u>
 Total Funding	 <u>\$113,780,800</u>	 <u>\$116,641,700</u>	 <u>\$119,233,200</u>	 <u>\$122,222,000</u>
Gap	(\$28,219,200)	(\$51,358,300)	(\$98,766,800)	(\$123,778,000)

1 on 1 w/ Mayor

6/14/10

1. NTRF

\* TDS to Belleville

\* Extension of CREEKSTAR

2. F.I. / Economic Impact Analysis

\* STRE DRIVER - Hourly Sur follow

3. Comp Plan - workforce unhelpy  
for summer season.

. too STRE DRIVER

. can't put stuff on agenda

② ~~Butter~~ Park - to Police

\* rental car fees

(jeff jek)

CERSTAN Library Project

6/14/10

Foundation — willing to purchase fund.  
PRISING BEYOND £10 ml. (ENTHUSIAST)

6/2/10

Coming Up

- ① FFC — Bond Election
- ② Small Business Working Group  
Analyze input for Summit
- ③ F-2 Review (Economic Impact)
- ④ Public Distribution News
- ⑤ Assess the cost of processing plastic bags
  - what does it cost for city to pick up & dispose
  - ultimately banning plastic bags
- ⑥ Resolution Changing Attorney Reporting Structure

**Martinez, Rose Marie**

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**From:** Matthews, Douglas  
**Sent:** Monday, June 07, 2010 3:08 PM  
**To:** Ott, Marc  
**Cc:** Snipes, Anthony  
**Subject:** Two items...  
**Attachments:** FW: City of Austin media advisory RE Adam West and Band of Heathens available for interviews; FW: Arizona Boycott Email; RE: official distribution memo resolution draft for 6/10 - short and sweet. Your thoughts please?

I've attached the correspondence sent this morning regarding the issues we just discussed. Let me know if you'd like me to approach either of these differently...

Doug.

---

Doug Matthews  
Chief Communications Director<sup>®</sup>  
City of Austin  
512.974.2231 ph  
512.974.2405 fx  
512.573.8757 cell

*Next 1 or 1  
w/ Mayor  
[Signature]  
6/7*

## Martinez, Rose Marie

---

**From:** Matthews, Douglas  
**Sent:** Monday, June 07, 2010 11:14 AM  
**To:** Curtis, Matt  
**Cc:** Telles, Reyne; Matustik, David  
**Subject:** FW: City of Austin media advisory RE Adam West and Band of Heathens available for interviews

Matt - Not sure where she's headed with this, but I do want to be sure that Russell & company understand the genesis of this event. Samantha clearly went above and beyond to help support this Mayor's initiative, and I don't want to see her left "holding the bag" if the ACLU somehow chooses to make an issue of this.

Doug.

---

**From:** Park, Samantha  
**Sent:** Monday, June 07, 2010 10:17 AM  
**To:** Rivera, Linda  
**Cc:** Matthews, Douglas  
**Subject:** RE: City of Austin media advisory RE Adam West and Band of Heathens available for interviews

Linda,

Below in red are a start to the answers for Debbie Russell's PIR.

Samantha

Samantha Park

Public Information Specialist

Austin City Hall

Communications and Public Information Office

301 W. 2<sup>nd</sup> Street, 78701

office: (512) 974-7958 cell: (636) 221-2195

fax: (512) 974-2405

[Samantha.Park@ci.austin.tx.us](mailto:Samantha.Park@ci.austin.tx.us)

*Follow the City of Austin on Twitter!*

[www.twitter.com/austintexasgov](http://www.twitter.com/austintexasgov)

**From:** Debbie Russell [REDACTED]  
**Sent:** Monday, June 07, 2010 10:07 AM  
**To:** Public Information Office; Rivera, Linda; Matthews, Douglas  
**Cc:** Curtis, Matt  
**Subject:** Re: City of Austin media advisory RE Adam West and Band of Heathens available for interviews

Per Texas' Public Information Act, Government Code, Chapter 552, I'd like to get a copy of the following:

--all budgetary information regarding Night of the Bat, including sole City expenses and what items were offset by sponsorships and in-kind donations.

Jason Maurer, PARD, has this information.

--job description for Adam West in exchange for the large sum of money we paid him to be in attendance for Night of the Bat.

COA did not pay Adam West, this was a contract between him and the Paramount Theatre who was one of the sponsors.

Please send along by email unless technologically incapable, otherwise, call me to come pick up the information.

Thank you,

Debbie Russell,  
co-chair, [ACLU-TX Central TX Chapter](#)  
vice president, [Austin Center for Peace & Justice](#)  
communications cmte. chair, [Better Austin Today](#)  
member-at-large, [Black Austin Democrats](#)  
[REDACTED]

FREE RODNEY REED!

"Violence by government, as in all other relations, is a confession of failure. "

---

**From:** From the Public Information Office <PublicInformationOffice2@ci.austin.tx.us>  
**Cc:** "Curtis, Matt" <Matt.Curtis@ci.austin.tx.us>; "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>;  
[REDACTED]

**Sent:** Thu, June 3, 2010 1:08:02 PM

**Subject:** City of Austin media advisory RE Adam West and Band of Heathens available for interviews

**For immediate release**

June 3, 2010

Contact: To contact Adam West call Matt Curtis, 512-974-3396

To contact the Band of Heathens call Julie Arkenstone, [REDACTED]

## Media Advisory

### Adam West and the Band of Heathens available for interviews

TV's Batman Adam West and the Band of Heathens will be available for media interviews as part of the Night of the Bat celebration, which will take place June 6 on the Ann W. Richards Congress Avenue Bridge .

To schedule an interview with **Adam West**, contact Matt Curtis, Mayor Lee Leffingwell's Office, (512) 974-3396.

## **Martinez, Rose Marie**

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**From:** Matthews, Douglas  
**Sent:** Monday, June 07, 2010 11:20 AM  
**To:** Curtis, Matt; Nathan, Mark  
**Cc:** O'Connor, Deneice; Matustik, David  
**Subject:** FW: Arizona Boycott Email

Mark/Matt - We've had a number of requests like this, for some "official" statement from the Council if not direct Responses. May make sense for your office to put together some type of policy statement that folks can work off of to respond, and maybe make it available via the Mayor's site...

Doug.

---

**From:** O'Connor, Deneice  
**Sent:** Monday, June 07, 2010 9:25 AM  
**To:** Matustik, David; Matthews, Douglas  
**Subject:** Arizona Boycott Email

A citizen who wrote to the list of council members below has yet to get a response from them and would like to. He has also apparently gone through Jennifer Walker at the Visitors Bureau. How do we want to handle this? Thanks!

Deneice O'Connor  
Communication & Public Information Office  
Administrative Senior (Video Production Specialist)  
301 W. 2nd St.  
Austin, TX 78701  
(512) 074-7273

---

**From:** John Pierce [REDACTED]  
**Sent:** Sunday, June 06, 2010 1:01 PM  
**To:** Jennifer Walker  
**Cc:** O'Connor, Deneice  
**Subject:** Re: RE: Retirement

Hi Jennifer. I had found the physical address to the people you let me know below and sent them each a letter. I have not heard from anyone. I would have assumed that most reasonable public officials would have at least sent me a form letter stating their position however not a peep.

Deneice: If you would, can I ask you to follow-up with people I wrote to below and ask them to please respond to me?

Thanks,

John S. Pierce

**From:** [Jennifer Walker](#)  
**Sent:** Wednesday, May 26, 2010 2:12 PM  
**To:** [John Pierce](#)  
**Subject:** RE: RE: Retirement

Hi John,

We've been instructed to send all comments to the City Public Information office. The specific contact I've been sending correspondence to there is Deneice O'Connor: [Deneice.oconnor@ci.austin.tx.us](mailto:Deneice.oconnor@ci.austin.tx.us).

## **Martinez, Rose Marie**

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**From:** Leffingwell, Lee  
**Sent:** Thursday, May 27, 2010 9:46 AM  
**To:** Ott, Marc  
**Subject:** Additional Questions

Marc,

I want to ask these additional questions regarding your response to my memo. I would prefer a written response.

Why did you decide to hire an outside firm to conduct an independent investigation?

Why did you decide to hire the firm that you did?

You've said that you did not read the KeyPoint report, even though you were authorized to do so according to the legal advice provided by the Law Department. Why did you not read the report?

You've said that you felt all along that the KeyPoint report should have been released to the public. When you received the report, did you request a legal opinion from the Law Department regarding public release of the report? If so, please provide the request and the response. If not, why not?

Sorry for the delay in forwarding these to you.

Lee

Lee Leffingwell  
Mayor  
City of Austin  
512.974.2250  
[www.mayorleffingwell.com](http://www.mayorleffingwell.com)

**Snipes, Anthony**

**From:** Matthews, Douglas  
**Sent:** Wednesday, May 26, 2010 1:04 PM  
**To:** Nathan, Mark  
**Subject:** RE: Doug....

We've actually discussed this over the last few months, not only for OD memos, but also for PIRs. The challenge we've had with OD memos is ensuring that the Council receives (and reads) them before they're made publicly available and they begin to get questions about them. That's always been the sticking point...may be something the Mayor wants to put on items from Council to get some concurrence from the group as a whole, then go from there.

Doug.

---

**From:** Nathan, Mark  
**Sent:** Friday, May 21, 2010 3:36 PM  
**To:** Matthews, Douglas  
**Subject:** Doug....

What would be your thoughts / feelings about posting all official distribution memos online? I know it would probably require additional work from your shop to accomplish. But there's such a wealth of information in most of those memos that it seems like it would be very beneficial from a transparency perspective to put them in all in an easily accessible place on the website as they are distributed. Thoughts?  
Thanks, MN.

Mark Nathan  
Office of Mayor Lee Leffingwell  
Phone: (512) 974-3368  
Fax: (512) 974-2337  
301 West 2nd Street  
Austin, Texas 78701  
[www.MayorLeffingwell.com](http://www.MayorLeffingwell.com)

1 on 1 w/ Hyon

5.24.10

1. ITEMS 9, 24, 225

- COST TO MOVE CONTROL CENTER TO NEW LOCATION.  
- WHAT THEY HAVE NOW

2 #10 H<sub>2</sub>O Plant 4

3. Fusion Center

- MOVE TO POSTPONE 6/10 #33

100 / Mayor

5/16/10

① See John H re AE 5/19

② Arena Floor Track in re-charge zone  
3000 ft — discuss during next EIS Session  
\$20mil purchase?

③ Cont. of Service Application  
\* Legal opinion regarding the position

~~④~~  
④ Keypoint — steps leading up to decision  
to choose Keypoint & legal analysis leading  
to non disclosure to them to make it public.

\* Tail of lights

\* New Aces Blvd

1 on 1 w/ Maya

5/3/10

① Mayor visit w/ Mr. Wittigton

② Susan Combs State Comptroller

\* Franklin 2 Pieces in Boston

\* STATE GET RID OF \$25, MILL

\* Craig has to make good

\* LAND IS IN ETS - JUST EAST OF AIRPORT  
CLOSE TO HWY 812

Printer - TRAVEL (Richard Guttler is the  
HUBBARD Combs is who/with)

Follow up w/ MOTT

1 on 1 Skype

4/19/10

① June 6 — SIS planning some big event  
\* Can we pick up before 6/6

## WTP 4 Construction and Professional Services Contract Award Schedule

	<b>Current Schedule</b>
May/June 2010	*GMP 1 – Early Equipment, excavation and clearing, MWH moving/relocation, site cleanup: \$20m  *Carollo Design Team Contract Amendment – construction phase services: \$10m  Total Value: \$30m
Oct / Nov 2010	*GMP 2 – Raw Water Intake: \$21.6m
Nov / Dec 2010	*GMP 3 – Water Treatment Plant: \$150m  *LAN Design Team – Design Phase Services: \$5m (requires further review)  Total Value \$155m
March / April 2011	*GMP 4 – Raw Water Pump Station, Raw Water Tunnel: \$55m  *LAN and Black & Veatch Design Team – construction phase services: \$4m  Total Value: \$59m
April / May 2011	*GMP 5 – Transmission mains and any remaining items :\$104m

*From Rudy*

*on / follow  
for the Mayor*

1 on 1 Myon

3/22/10

① Open EPA — CONTRACT would begin to  
take money — NEED NEW #s

• What action would need to be taken to  
repsort all bids + start over.

② Military RESERVE — some officials are saying  
HR NOT COMPENSATION for SERVICE

Other

1. Bill Strickler
2. Central Library
3. AG Generation Rec
4. SCHEDULE re WTP4
- \* 5. Small Business Summit  
5:30p — Tomorrow

\* Sustaining Military Officers

Bronny Clark — 601,035 WTP4  
Crisbet SPA (Former Council)

	"Option 2" 250,000 SF 170,000 finished	"Option 3" 250,000 SF 250,000 SF finished	"Option 4" 375,000 SF 250,000 SF finished	"Option 5" 375,000 SF 375,000 SF finished
Project Estimate	\$142,000,000	168,000,000	\$217,000,000	\$246,000,000
<u>Funding</u>				
2006 Bond Funds	\$90,000,000	\$90,000,000	\$90,000,000	\$90,000,000
Block 21 Proceeds	\$10,000,000	\$10,000,000	\$10,000,000	\$10,000,000 <i>RESERVE FUND</i>
Cap on AIPP (\$1,000,000)	\$1,589,900	\$2,049,500	\$3,022,600	\$3,480,400
No ROCIP \$, still participate	\$4,040,900	\$4,442,200	\$5,964,700	\$6,591,600
Books in annual Capital Outlay	\$4,000,000	\$5,000,000	\$5,000,000	\$5,000,000
Absorb technology costs	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
Shoal Creek missing piece	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Absorb project management costs	\$2,250,000	\$2,250,000	\$2,250,000	\$2,250,000
Restaurant/retail/parking revenue	\$500,000	\$1,000,000	\$4,000,000	\$4,000,000
	<u>\$117,380,800</u>	<u>\$119,741,700</u>	<u>\$125,237,300</u>	<u>\$126,322,000</u>
	(\$24,619,200)	(\$48,258,300)	(\$91,762,700)	(\$119,678,000)
Dougherty Arts Center in Library			\$3m-\$9M	\$3m-\$9M

**- DRAFT -**

## Green Water Treatment Plant Redevelopment

Due to the downturn in the economy, in January, the internal and external negotiating teams representing the redevelopment of the Green Water Treatment Plant (GWTP) decided to temporarily suspend negotiations regarding site redevelopment and to focus on the Master Development Agreement for the Energy Control Center site. The ECC negotiations are wrapping up this month. We anticipate providing to Council a presentation in executive session the last part of March and to bring the agreement to Council for consideration in April. Negotiations on the Green Water Treatment site will resume in May.

Lon / Mayor

3/1/10

① Green Development - we need stop

START

\* Executive Session Update

1 on 1 Maps

2/22/12

① Generation Plan

② Chas R Memorial

③ Town of Pigeon (Cash etc)

④ City of Service Center (Mike McDonald)

⑤ Paid Staff

⑥ Generation

## **For discussion**

Language of Council resolution on Generation Plan

Crash Memorial - moment of silence in plaza on Thursday morning

Urban rail / bond proposal – status *(AUSTIN STATESMAN)*

Cities of Service grants – round 2 grants now available, request assistance from staff

“Night of the Bat” on 6/6 – request assistance from PARD staff to plan and execute

Austin Community College internship program

**Martinez, Rose Marie**

*1 on 1 Mayor*

**From:** Ott, Marc  
**Sent:** Thursday, January 28, 2010 3:57 AM  
**To:** Van Eenoo, Ed  
**Cc:** Browder, Leslie; Martinez, Rose Marie  
**Subject:** Re: Council Dates

I will advise the Mayor on Monday during my regular mtg and get back to you.

Rose, please print.

Sent from my iPhone

On Jan 27, 2010, at 3:36 PM, "Van Eenoo, Ed" <Ed.VanEenoo@ci.austin.tx.us > wrote:

> Marc,  
>  
> Per the meeting we had with CMO regarding the budget schedule/ process  
> we will need to add two work sessions to the Council calendar in March  
> and another two in April. I thought we already had one work session  
> scheduled for each month but that turns out not to be the case. I  
> would recommend March 24 and 31 for the Horizon Issues work sessions  
> and April 21 and 28 for the 5-year forecast work sessions. These are  
> all Wednesdays and we would schedule the meetings from 9 am – noon.  
> Should we coordinate with the Mayor's Office to get approval for these  
> dates?  
>  
> Thanks,  
>  
> Ed

*Leslie / ED*