



Lee Leffingwell &lt;[REDACTED]&gt;

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**Ott**

2 messages

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**Mike Martinez** <[REDACTED]> **Mon, Nov 30, 2009 at 10:31 AM**  
To: Nathan Mark <[REDACTED]>, Leffingwell Shelly <[REDACTED]>

So not only does he tweet about himself this morning, he make himself the top link on the city web page.

This man is out of control and need to be put in place. There was info about the Mayors press conf on the web page this morning....now its gone.

BULLSHIT!!

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**Lee Leffingwell** <[REDACTED]> **Mon, Nov 30, 2009 at 11:00 AM**  
Reply-To: [REDACTED]  
To: Mike Martinez <[REDACTED]>

How about lunch?

[Quoted text hidden]

Sent via BlackBerry by AT&T

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Lee Leffingwell &lt;[REDACTED]&gt;

**Re:**

7 messages

**Shade, Randi** <Randi.Shade@ci.austin.tx.us>

Wed, Nov 11, 2009 at 7:15 AM

To: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, "Martinez, Mike [Council Member]"

&lt;Mike.Martinez@ci.austin.tx.us&gt;, [REDACTED]

Cc: "Leffingwell, Lee" &lt;Lee.Leffingwell@ci.austin.tx.us&gt;, [REDACTED]

Looks good. Thanks!

Maybe the way to handle "late additions" is simply to date stamp postings, changes, etc. regardless of when the item or back-up document is posted within the preliminary agenda. I am envisioning a document that looks like a word document with tracked changes (ie the way attorneys review red line version of documents).

The more I think about it, it seems that the "preliminary agenda" should be called "draft agenda for xyz meeting date" instead of "preliminary agenda." Seems it would be a whole lot less confusing to be referring to agendas by meeting date. Then an agenda is either in final state or it is in draft form. As long as it is draft form, people need to know it is a work in progress with additions, changes and deletions happening on an ongoing basis until is marked as "final." The phrase "late addition" would only apply to a final agenda just like we do with changes, corrections, withdrawals and postponements; none of these phrases would apply to draft agendas since drafts are changing on an ongoing basis.

**From:** Nathan, Mark**To:** Martinez, Mike [Council Member]; [REDACTED]; [REDACTED];

Shade, Randi; [REDACTED]; [REDACTED];

**Cc:** Leffingwell, Lee; [REDACTED]; [REDACTED];**Sent:** Tue Nov 10 18:50:47 2009**Subject:**

MM / RS - Attached here is the draft of the item we've discussed. We'd like to put this on for 11/19, and announce it publicly on Thursday. This has been vetted by Legal and their only objection to what we originally drafted was denoting items added after the publication of the preliminary agenda as "late additions." They believe this requirement implies that the draft preliminary agenda is a version of a formal posting under the Open Meetings Act, which they are concerned about. For discussion. Maybe we can come up with another way to do it. Please review and let me know if you are OK to proceed with a Thursday announcement (I'll write a press release and include draft quotes from you both), and posting for next week. FYI, we've already briefed the other CMs about it. Thanks, MN.

Mark Nathan  
Chief of Staff, Office of Mayor Lee Leffingwell  
Office: (512) 974-3368  
Cell: (512) [REDACTED]

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Wed, Nov 11, 2009 at 7:48 AM

To: "Shade, Randi" &lt;Randi.Shade@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, [REDACTED], "Leffingwell, Lee"

&lt;Lee.Leffingwell@ci.austin.tx.us&gt;, [REDACTED]

I think RS is right on target and agree with her suggestions.

M

Departe de iPhone

[Quoted text hidden]

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**Nathan, Mark** <Mark.Nathan@ci.austin.tx.us>

Thu, Nov 12, 2009 at 1:44 PM

To: "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Martinez, Mike [Council Member]"

<Mike.Martinez@ci.austin.tx.us>, [REDACTED]

Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Great thoughts, agree with all. Perhaps amendment language on the dais?

I'm behind schedule, hoping to get something out on this later today. Don't think TV will get it or be interested, but In Fact, AAS and Chron will.

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**From:** Shade, Randi

**Sent:** Wednesday, November 11, 2009 7:15 AM

**To:** Nathan, Mark; Martinez, Mike [Council Member]; [REDACTED]

**Cc:** Leffingwell, Lee; [REDACTED]

**Subject:** Re:

[Quoted text hidden]

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**Shade, Randi** <Randi.Shade@ci.austin.tx.us>

Thu, Nov 12, 2009 at 2:16 PM

To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Martinez, Mike [Council Member]"

<Mike.Martinez@ci.austin.tx.us>, [REDACTED]

Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Would be better to have language corrected pre-dais as amendments from dais don't usually work out so well....That's my two cents.

This thing is sort of confusing anyway, so all the more reason to have it done right pre-dais.....One other suggestions is that you think less like a press secretary on this one and more like a council aide:-)

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**Randi Shade**

Austin City Council

Council Member Place 3

(512) 974-2255 (phone)

(512) 974-1888 (fax)

<http://www.ci.austin.tx.us/council/shade.htm>

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**From:** Nathan, Mark

**Sent:** Thursday, November 12, 2009 1:45 PM

**To:** Shade, Randi; Martinez, Mike [Council Member]; [REDACTED]

**Cc:** Leffingwell, Lee; [REDACTED]

**Subject:** RE:

[Quoted text hidden]

**Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>** Thu, Nov 12, 2009 at 2:18 PM  
To: "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, [REDACTED]  
Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

agreed

it completley opens the door for request for postponement due to "lack of time to look it over"

**Mayor Pro Tem Mike Martinez**

310 W. 2nd Street

Austin, Texas

512.974.2264

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**From:** Shade, Randi  
**Sent:** Thursday, November 12, 2009 2:17 PM  
**To:** Nathan, Mark; Martinez, Mike [Council Member]; [REDACTED]  
**Cc:** Leffingwell, Lee; [REDACTED]  
**Subject:** RE:

[Quoted text hidden]

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**Nathan, Mark <Mark.Nathan@ci.austin.tx.us>** Thu, Nov 12, 2009 at 3:07 PM  
To: "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, [REDACTED]  
Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

I'm open to putting it off until 12/10 instead of moving forward now if you feel like it needs to cook more.

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**From:** Shade, Randi  
**Sent:** Thursday, November 12, 2009 2:17 PM  
**To:** Nathan, Mark; Martinez, Mike [Council Member]; [REDACTED]  
**Cc:** Leffingwell, Lee; [REDACTED]  
**Subject:** RE:

[Quoted text hidden]

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**Leffingwell, Lee <Lee.Leffingwell@ci.austin.tx.us>** Thu, Nov 12, 2009 at 3:11 PM  
To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, [REDACTED]  
Cc: [REDACTED]

The final language can be posted at meeting time - doesn't even have to meet the 72-hr restriction. So there is plenty of time to make changes if you want.  
LL

Lee Leffingwell  
Mayor  
City of Austin  
512.974.2250

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**From:** Nathan, Mark

**Sent:** Thursday, November 12, 2009 3:08 PM

[Quoted text hidden]

[Quoted text hidden]

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Lee Leffingwell [REDACTED]

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## FW: Vacant Judge positions

2 messages

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Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>

Tue, Nov 10, 2009 at 6:12 AM

To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, [REDACTED]

Who directed staff to post the substitute positions, the sub comm did not take any action what-so-ever and is not obligated to fill those position. Please inform if I missed an email or some info.

It was my understanding that we (the committee) had not made a decision as to filling to the two positions that we did not reappoint.

Mike

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**From:** Jones, Christine [HRD]

**Sent:** Mon 11/9/2009 3:15 PM

**To:** Leffingwell, Lee; Williams, Nancy; English, Barksdale; Spelman, William; Martinez, Mike [Council Member]; Garza, Bobby

**Cc:** Byram, Roberta (HRD); McKee, Evelyn; Scales, Carla

**Subject:** Vacant Judge positions

Good Afternoon:

I wanted to inform you that we have posted the 3 vacant Judge positions (2 Substitute, and 1 Associate position) on our employment website. It will be posted until November 22, 2009. We will also post the positions in the Bar Associations and other appropriate sites no later than Tuesday evening.

If you have any questions, please do not hesitate to contact me.

Christine Jones  
Human Resources Consultant

HRD – Employment Services

P.O. Box 1088

Austin, TX 78767

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Lee Leffingwell [REDACTED] >

Tue, Nov 10, 2009 at 7:44 AM

Reply-To: [REDACTED]

To: Mike Martinez <Mike.Martinez@ci.austin.tx.us>

Correct, and we still don't have to fill them.

Sent via BlackBerry by AT&T

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**From:** "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>

**Date:** Tue, 10 Nov 2009 06:12:40 -0600

**To:** Nathan, Mark <Mark.Nathan@ci.austin.tx.us>; Williams, Nancy <Nancy.Williams@ci.austin.tx.us>; Garza, Bobby <Bobby.Garza@ci.austin.tx.us>; [REDACTED] >

**Subject:** FW: Vacant Judge positions

[Quoted text hidden]

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Lee Leffingwell &lt;[REDACTED]&gt;

**WWC**

2 messages

Lee Leffingwell <[REDACTED]>  
To: chris.riley@ci.austin.tx.us

Fri, Oct 16, 2009 at 2:04 PM

Chris:

Per our conversation yesterday about your WWC nominee: A woman named Ruthanne Edwards will be submitting an application to you. Channy Soeur recommended her and may also contact you on her behalf. I don't personally know her, but she is a retired COA employee (HR) with 25 years. So she is well familiar with city ops, is not an engineer (thus not subject to recusals due to conflicts), and would seem also to represent the citizenry and provide balance - and she has no pre-conceived agenda that I know of.

I hope you will give her consideration. Your decision.

Best,  
LL

--  
Lee Leffingwell  
[REDACTED]

Riley, Chris <Chris.Riley@ci.austin.tx.us>  
To: Lee Leffingwell <[REDACTED]>  
Cc: "Leff, Lewis" <Lewis.Leff@ci.austin.tx.us>

Fri, Oct 16, 2009 at 5:46 PM

Ok, thanks, Lee. I'll take a look at her application.

Chris

**From:** Lee Leffingwell [mailto:[REDACTED]]  
**Sent:** Friday, October 16, 2009 2:04 PM  
**To:** Riley, Chris  
**Subject:** WWC

[Quoted text hidden]





Lee Leffingwell <[REDACTED]>

## FW: Submitted from City Council web site - 10 AM Press Event City Hall Press Room

3 messages

Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us> Tue, Sep 1, 2009 at 8:53 AM  
To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, [REDACTED], [REDACTED], "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>

This kind of press stuff is unnecessary and irresponsible.

We are doing absolutely everything as a city to go green as soon as possible. Not using coal is just not an option right now and all of these folks know it.

Is someone (on council) involved in this?

-----Original Message-----

From: [REDACTED] [mailto:[REDACTED]]

Sent: Tuesday, September 01, 2009 8:21 AM

To: Leffingwell, Lee; Martinez, Mike [Council Member]; Riley, Chris; Shade, Randi; Morrison, Laura; Spelman, William; Cole, Sheryl  
Subject: Submitted from City Council web site - 10 AM Press Event City Hall Press Room

Date/Time Submitted: 0820 hours

From: Sierra Club, Re-Energize Texas, Public Citizen, Environment Texas, PowerSmack E-mail address [REDACTED]

Subject: 10 AM Press Event City Hall Press Room

Comments:

Dear City Council members and staff:

We hope you can attend the press event this morning at 10 AM in the Press Room at City Hall. Our environmental groups appreciate your leadership and want to provide input on the City's future generation resources.

Thank you! Donna Hoffman, [512-299-5776](tel:512-299-5776) cell PS Here is the Press Advisory --

ADVISORY:

Press Event TODAY 10:00 AM Tuesday, September 1, City Hall Press Room

QUIT COAL: AUSTIN ENVIRONMENTAL GROUPS UNITE TO URGE AUSTIN ENERGY TO GO FURTHER, SOONER TO CLEAN UP AUSTIN'S AIR AND AVOID COAL COSTS

FOR MORE INFORMATION CONTACT: Cyrus Reed, Sierra Club, [512-740-4086](tel:512-740-4086) or [512-299-5776](tel:512-299-5776), Matt Johnson, Public Citizen, [512-477-1155](tel:512-477-1155), Mike Sloan, PowerSmack, [512-731-8740](tel:512-731-8740), or Luke Metzger, Environment Texas, [512-743-8257](tel:512-743-8257)

WHEN: Tuesday, September 1, 10:00 AM

SPEAKERS: Brandi Clark MC, Cyrus Reed & Eva Hernandez, Sierra

Club, Matt Johnson, Public Citizen, Luke Metzger, Environment Texas

WHAT: PRESS CONFERENCE TO ANNOUNCE COALITION TO QUIT COAL Precedes  
Austin Energy's Town Hall Meeting later this evening - Tues. Sept. 1

WHERE: Austin City Hall Press Room

Austin's environmental organizations agree: Austin needs to quit coal.

Coal kills. Austin's coal plant pollution - sulfur dioxide, nitrogen oxides, particulate matter, and mercury - is deadly to humans. It causes human suffering and high health care costs from asthma, other respiratory illnesses, heart disease, brain disease and developmental disorders.

Coal is becoming more and more expensive. Staying with coal will cost us billions in air pollution costs as carbon regulation takes effect by 2014. Also, the Fayette coal plant is pushing Central Texas to non-attainment of federal clean air standards. That situation would require individual businesses to incur additional costs for equipment to reduce their own emissions. New, more protective, clean air standards are coming this Fall making it even more important to quit coal as soon as possible.

Coal is accelerating the process of global warming. It is the dirtiest of fossil fuels, releasing nearly twice as much carbon dioxide (the principal global warming gas) per KWh as natural gas. Austin's Fayette coal plant emits 10-11 million TONS every year of carbon dioxide.

All of Austin's environmental organizations agree. Austin needs to quit coal.

All of Austin's environmental organizations agree that Austin can do it. We can get out of burning coal for electricity faster. Austin Energy's recent proposed plan is going in the right direction but we can go further sooner.

The way we do it is to more aggressively implement energy efficiency measures in government, education, business, and residential sectors; and, aggressively build more and more renewable power - wind, particularly solar, and other forms of clean energy.

We don't need coal to keep the lights on and we can quit coal in a way that's fair to ratepayers.

---

Randi Shade [REDACTED]

Tue, Sep 1, 2009 at 8:59 AM

To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, [REDACTED], "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>

I saw Mike Sloan up at the office yesterday, but heard nothing about this till the note below. I agree with your assessment and will be touring the jail today anyway:-)

[Quoted text hidden]

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Lee Leffingwell [REDACTED] >

Tue, Sep 1, 2009 at 8:59 AM

Reply-To: [REDACTED]

To: Randi Shade [REDACTED], Mike Martinez <Mike.Martinez@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, Andy Moore <Andrew.Moore@ci.austin.tx.us>

Make sure it's only a "tour", Randi.

Sent via BlackBerry by AT&T

[Quoted text hidden]

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Lee Leffingwell [REDACTED]

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## FW: City of Austin Memo to Mayor and Council by ACM Garza re: Use of Local Presence in Contract Awards

2 messages

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Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us> Thu, Aug 27, 2009 at 11:30 AM  
To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, [REDACTED], "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>

We need to do an item from Council directing this. Lee and I made campaign commitments to implement this if found to be legal.

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**From:** From the Public Information Office  
**Sent:** Wednesday, August 26, 2009 1:38 PM  
**To:** Official Distribution  
**Cc:** Beekley, Taja  
**Subject:** City of Austin Memo to Mayor and Council by ACM Garza re: Use of Local Presence in Contract Awards

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 2009\_August\_Memo\_MayorCouncil\_ACM Garza\_Use of Local Presence in Contract Awards.pdf  
52K

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Lee Leffingwell [REDACTED] Thu, Aug 27, 2009 at 10:56 PM  
To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>  
Cc: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>

Agreed.

LL

[Quoted text hidden]

--  
Lee Leffingwell  
[REDACTED]



## **MEMORANDUM**

**TO:** Mayor and City Council Members  
**FROM:** Rudy Garza, Assistant City Manager  
**DATE:** August 26, 2009  
**SUBJECT:** Use of "Local Presence" for Contract Award

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Several months ago we began to explore the use of "Local Presence" as criteria for awarding of Professional Service and Construction contracts.

Contract solicitations and awards must meet strict requirements from Federal and State laws governing contract procurement.

In short, the law is clear on the use of Local Presence as selection criteria for Professional Service contracts. Professional Service contracts are governed by the Texas Professional Services Procurement Act (Act). Under the Act, a governmental entity must select a provider of professional services based on its "demonstrated competence and qualifications." According to a 1993 Attorney General opinion, neither of these criteria allows the governmental entity to consider whether a potential professional service provider has a local presence.

As you are aware, the City utilizes various methods of contract procurement for construction contracts. In addition to the traditional "design, bid, build (Low-Bid), method, the City has used other alternative project delivery methods as allowed in Senate Bill 510, which was adopted by the 77<sup>th</sup> Legislature, and signed into law effective September 2001. After researching the issue, and consulting with both inside and outside legal counsel, we have determined that there are some instances where local presence may be used as selection criteria for construction contracts.

We have determined that the City may appropriately consider "local presence" when awarding a contract under:

- o Competitive Sealed Proposals
- o Job Order Contracting
- o Construction Manager at Risk

We are currently working on an implementation plan to incorporate local presence into the alternative project delivery methods noted above. We will consider the appropriate utilization and point value, as well as the application to the Prime Contractor and Sub-Contractors. We expect to complete the modifications to the selection criteria by October 1<sup>st</sup>. The revised selection criteria will be ready for use by some of the Accelerate Austin construction contracts, which will be utilizing the Competitive Sealed Proposal method.

If you have any questions, or would like to discuss please let me know.

A handwritten signature in black ink, appearing to read 'Rudy Garza', with a stylized flourish at the end.

Rudy Garza  
Assistant City Manager

xc: Marc A. Ott, City Manager



Lee Leffingwell [REDACTED] >

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## reconsideration

2 messages

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Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>

Thu, Aug 27, 2009 at 6:52 PM

To: [REDACTED]

Randi is going to reconsider.

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Lee Leffingwell [REDACTED] >

Thu, Aug 27, 2009 at 7:22 PM

Reply-To: [REDACTED]

To: Mike Martinez <Mike.Martinez@ci.austin.tx.us>

I have agreement from Randi and Laura that it will be restricted to 3 words only.

[Quoted text hidden]

Sent via BlackBerry by AT&T

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Lee Leffingwell [redacted] >

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## We need to do this

2 messages

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Mike Martinez [redacted] > Sat, Aug 22, 2009 at 8:17 AM  
To: Lee Leffingwell [redacted] >, Mark Nathan [redacted] >  
<http://www.newcodedenver.org/>

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Lee Leffingwell [redacted] > Sat, Aug 22, 2009 at 8:43 AM  
To: Mike Martinez [redacted] >

Don't know - I think this does away with "use" zoning. I have a degree of trepidation about that.

On Sat, Aug 22, 2009 at 8:17 AM, Mike Martinez <[redacted]> wrote:  
<http://www.newcodedenver.org/>

--  
Lee Leffingwell  
[redacted]





Lee Leffingwell [REDACTED] &gt;

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**RE: Council Meals**2 messages

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**Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>****Thu, Aug 20, 2009 at 8:23 AM**

To: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, "Riley, Chris" <Chris.Riley@ci.austin.tx.us>, "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>, "Spelman, William" <William.Spelman@ci.austin.tx.us>, "Cole, Sheryl" <Sheryl.Cole@ci.austin.tx.us>, "Ott, Marc" <Marc.Ott@ci.austin.tx.us>

Cc: "Sherbert, Nicole" <Nicole.Sherbert@ci.austin.tx.us>, "Telles, Reyne" <Reyne.Telles@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Spelman, William" <William.Spelman@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, [REDACTED]

I personally think there should one "official" coordinated response to a hyped up story like this. I would urge all to consider this.

Thanks,  
Mike

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**From:** Flener, Matt [mailto:[REDACTED]]**Sent:** Wednesday, August 19, 2009 10:57 PM**To:** Leffingwell, Lee; Riley, Chris; Martinez, Mike [Council Member]; Shade, Randi; Morrison, Laura; Spelman, William; Cole, Sheryl; Ott, Marc**Cc:** Sherbert, Nicole; Telles, Reyne; Shane Allen; Matt Brown**Subject:** Council Meals

Mayor, Council Members, and Mr. Ott,

Thursday, KXAN Austin News plans to air a story about a public information request filed recently regarding meals at council meetings. The information obtained from the request shows a total of \$24,408.98 spent on lunches and dinners at council meetings since the fiscal year began. According to our calculations it averages around \$1,100 per council meeting and \$17 per person (lunch and dinner).

We understand the money spent is small in comparison to many of your budgets, and the city's budget as a whole, but we believe the public has a right to know about these expenses.

KXAN saw a recent exchange between frequent council speaker Gus Pena and members of council where he suggested at a recent council meeting that you bring sack lunches to council meetings.

From that exchange, we felt compelled to make the request to see how much money the city spent on meals every Thursday.

I won't necessarily have time to talk with each of you with your schedules tomorrow. But in complete fairness, I would like your response for our story to the following questions.

I'm curious about your response to the justification of the lunches and dinners in a tight budget period.

Were the council meeting lunches or dinners on the menu of items considered for cutting from the budget?

Has there been any consideration for cutting the number (65) of meals down from the staff, or taking 15-30 minute lunch and dinner breaks to give people time to leave city hall? Do all assistant city managers, or most department directors, or executive assistants need to be on the lunch and dinner list for every meal? Why

can't everyone bring a sack lunch?

Also, the city spent just more than \$500 at the council inauguration this year on cake and water for the reception during a tight budget time, paring down previous council inauguration budgets. Yet, most of the meals for lunch and dinner are above the \$500 amount. How do you justify continuing to spend money on meals at council meetings, when the public message sent during the inauguration was that you were cutting back spending on food?

Finally, would you consider changing the policy on meals at council meetings?

I hope to hear back from you on most if not all of these questions for my story. I will try to track down some of you for an on-camera interview about this as well.

My deadline is 2 p.m. Thursday for this story.

I appreciate your openness and continued access.

Thanks,  
Matt

Matt Flener | Reporter | KXAN Austin News | [REDACTED] | [512-934-3893](tel:512-934-3893) | twitter @mattflener

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Lee Leffingwell [REDACTED] >

Thu, Aug 20, 2009 at 8:28 AM

Reply-To: [REDACTED]

To: Mike Martinez <[Mike.Martinez@ci.austin.tx.us](mailto:Mike.Martinez@ci.austin.tx.us)>

Sounds like a story for the high school paper. I plan to ignore it. Nothing good can come from responding to something like this, especially to a reporter demonstrably unconcerned with the facts.

Sent via BlackBerry by AT&T

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**From:** "Martinez, Mike [Council Member]"

**Date:** Thu, 20 Aug 2009 08:23:44 -0500

**To:** Leffingwell, Lee<[Lee.Leffingwell@ci.austin.tx.us](mailto:Lee.Leffingwell@ci.austin.tx.us)>; Riley, Chris<[Chris.Riley@ci.austin.tx.us](mailto:Chris.Riley@ci.austin.tx.us)>; Shade, Randi<[Randi.Shade@ci.austin.tx.us](mailto:Randi.Shade@ci.austin.tx.us)>; Morrison, Laura<[Laura.Morrison@ci.austin.tx.us](mailto:Laura.Morrison@ci.austin.tx.us)>; Spelman, William<[William.Spelman@ci.austin.tx.us](mailto:William.Spelman@ci.austin.tx.us)>; Cole, Sheryl<[Sheryl.Cole@ci.austin.tx.us](mailto:Sheryl.Cole@ci.austin.tx.us)>; Ott, Marc<[Marc.Ott@ci.austin.tx.us](mailto:Marc.Ott@ci.austin.tx.us)>

**Subject:** RE: Council Meals

[Quoted text hidden]

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Lee Leffingwell [REDACTED]

**Fw: Rose Lancaster/Resignation**

6 messages

Tue, Jun 30, 2009 at 12:55 PM

Reply-To: [REDACTED]

To: [REDACTED], Mark Nathan &lt;[REDACTED]&gt;

Katrina??

-----Original Message-----

From: Office of the City Clerk

To: Lee Leffingwell

To: Mike Martinez

To: Shade, Randi

To: Morrison, Laura

To: Riley, Chris

To: Spelman, William

To: Cole, Sheryl

Cc: Williams, Nancy

Cc: Andy Moore

Cc: Bier, Marti

Cc: Coleman, Glen

Cc: Rush, Barbara

Cc: Leff, Lewis

Cc: Estrada, Deena

Cc: Gerbracht, Heidi

Cc: Wilson, Beverly (Council Place 6)

Subject: FW: Rose Lancaster/Resignation

Sent: Jun 30, 2009 11:54 AM

The following is a letter from Rose Lancaster resigning her position on the Travis County Healthcare District Board of Managers effective immediately. Please advise if additional information is required. Candy Parham Hinkle Boards and Commissions Coordinator Office of the City Clerk (512) 974-2497 (512) 974-2374 -- fax [candy.parham@ci.austin.tx.us](mailto:candy.parham@ci.austin.tx.us) From: Susan Morris [mailto:[REDACTED]] Sent: Tuesday, June 30, 2009 10:45 AM To: Parham, Candy Subject: Rose Lancaster/Resignation Ms. Rose Lancaster

1106 West 10th Street  
Austin, Texas 78703  
[512-478-2386](tel:512-478-2386)

June 29, 2009

The Honorable Lee Leffingwell

The Honorable Mike Martinez

The Honorable Sheryl Cole

The Honorable Laura Morrison

The Honorable Randi Shade

The Honorable Bill Spelman

The Honorable Chris Riley

Dear Mayor and City Council Members:

With much regret, I am submitting my resignation from the Travis County Healthcare Board of Managers. Due to unresolved personal health issues, the resignation date is immediate.

I want to thank the Austin City Council for giving me the opportunity to serve Travis County as their representative as a board manager on an issue that means so much to me. My hope in selecting the next manager is that consideration is given to someone who has the understanding, the experience and some empathy towards the health care clinic system.

Please know, if I can assist in finding the next manager, I'm very willing to help search for that person.

Sincerely,

Rose Lancaster

Susan Morris 512-750-0558 Downtown churches and social service agencies joining together to improve the quality of life of the poor, the addicted, the mentally ill, the abused, the sick and the homeless who are our neighbors. [www.austindowntowncluster.org](http://www.austindowntowncluster.org) A proud member of Austin Community Foundation's family of funds. <http://austincommunityfoundation.org>

---

Reply-To: [REDACTED] Tue, Jun 30, 2009 at 1:05 PM  
To: Mike Martinez [REDACTED], Lee Leffingwell [REDACTED], Mark Nathan [REDACTED]  
Cc: Marti Bier <Marti.Bier@ci.austin.tx.us>

Fantastic. Definitely can't imagine re-going thru the selection process again. Great idea.  
Sent via BlackBerry by AT&T

[Quoted text hidden]

---

Lee Leffingwell [REDACTED] Tue, Jun 30, 2009 at 6:09 PM  
Reply-To: [REDACTED]  
To: [REDACTED], Mike Martinez [REDACTED], Mark Nathan [REDACTED]  
Cc: Marti Bier <Marti.Bier@ci.austin.tx.us>

Fortunately, she is a COA appointment so the County will not be involved. It would be appropriate for the PHHS comm (you) to make a recommendation (K?) for Council ratification. Don't think it's necessary to post the opening, but should check with Shirley.

LL

Sent via BlackBerry by AT&T

-----Original Message-----

[Quoted text hidden]

---

Reply-To: [REDACTED] Tue, Jun 30, 2009 at 7:22 PM  
To: Lee Leffingwell [REDACTED], Mike Martinez [REDACTED], Mark Nathan [REDACTED]  
Cc: Marti Bier <Marti.Bier@ci.austin.tx.us>

Thanks and thank goodness. Will follow up so we can take action at July 23rd mtg. Hope you're enjoying your time away. See you on the links on Friday.

Sent via BlackBerry by AT&T

-----Original Message-----

[Quoted text hidden]

---

**Lee Leffingwell** <[REDACTED]>

Tue, Jun 30, 2009 at 7:55 PM

Reply-To: [REDACTED]

To: [REDACTED], Mike Martinez &lt;[REDACTED]&gt;, Mark Nathan

Cc: Marti Bier &lt;Marti.Bier@ci.austin.tx.us&gt;

Some good news. APA negotiators signed TA today. They will give up pay raise in FY 10, deferred to 4th year with extended contract plus some retirement perks which are good for COA too. Of course subject to APA and Council ratification.

Also had interesting meet with SF Mayor and gubernatorial candidate Newsom yesterday.

Sent via BlackBerry by AT&T

-----Original Message-----

From: [REDACTED]

[Quoted text hidden]

---

**Reply-To:** [REDACTED]

Tue, Jun 30, 2009 at 8:19 PM

To: Lee Leffingwell &lt;[REDACTED]&gt;, Mike Martinez &lt;[REDACTED]&gt;, Mark Nathan

This is great news. Mike and I let Ott know yesterday that we plan to withdraw the music dept resolution for Aug 6th. We decided not to do anything public. Ott is still planning to budget for a music industry person from outside of city govt to fill a position in economic development. It isn't a compromise LM and MM are happy with but it is definitely something that most in music community would appreciate and is definitely something I support for now. I think it is the best we can do in current conditions and it will still move the ball forward even if as MM says not over the goal line this time. Thanks for all your work on this.

-Randi

PS. I hear Gavin Newsome is heading to Austin for an event at end of summer.

PPS. Sounds like if the Music position does come to exist then Don Pitts is still interested -- that would be great for ANC and industry.

Sent via BlackBerry by AT&T

-----Original Message-----

From: "Lee Leffingwell" &lt;[REDACTED]&gt;

[Quoted text hidden]



Lee Leffingwell &gt;

## Website item

5 messages

Mark Nathan <> Wed, Mar 25, 2009 at 2:52 PM  
To: Lee Leffingwell <>, Mike Martinez <>, Randi Shade  
<>, Laura Morrison <>, Bill Spelman  
<spelman@mail.utexas.edu>  
Cc: Larry Schooler <>, Nancy Williams <>

The Statesman is also writing a story.

Does anybody have any feedback?

[http://www.kxan.com/dpp/news/Austin\\_to\\_vote\\_on\\_major\\_website](http://www.kxan.com/dpp/news/Austin_to_vote_on_major_website)

<http://www.bizjournals.com/austin/stories/2009/03/23/daily22.html>

[http://www.austin360.com/blogs/content/shared-gen/blogs/austin/digitalsavant/entries/2009/03/25/city\\_of\\_austin.html](http://www.austin360.com/blogs/content/shared-gen/blogs/austin/digitalsavant/entries/2009/03/25/city_of_austin.html)

<http://geekaustin.org/2009/03/25/city-of-austin-website-ditch-the-hills-head-for-california/>

<http://geekaustin.org/2009/03/25/brewster-mccracken-issues-statement-on-the-city-of-austin-website-contract/>

<http://twitition.com/umx8r>

Larry Schooler <> Wed, Mar 25, 2009 at 3:13 PM  
Reply-To: Larry Schooler <>  
To: Mark Nathan <>, Lee Leffingwell <>, Mike Martinez  
<>, Randi Shade <>, Laura Morrison  
<>, Bill Spelman <spelman@mail.utexas.edu>  
Cc: Larry Schooler <>, Nancy Williams <>

It's fairly predictable, though the Austin360 post actually makes me think we should move forward--the Austin firms' disappointment notwithstanding. And the guy who wrote that, Omar Gallaga, is a nationally-recognized tech guy, and his take is pretty thoughtful, I think.

Especially in light of the statement BM put out, it now seems even more worthwhile to consider moving forward. BM bills himself as a tech/new media candidate but he wants to both halt the website redesign AND potentially undo a lot of work already done with Plone on the city's internal intranet, which would cost us a lot of money. I know questions may remain, but I think BM actually dug himself a hole with his statement and we should consider the ramifications of jumping in that hole by opposing the item or postponing it.

[Quoted text hidden]

Mark Nathan <> Wed, Mar 25, 2009 at 3:21 PM  
To: Larry Schooler <>, Lee Leffingwell <>, Mike Martinez  
<>, Randi Shade <>, Laura Morrison  
<>, Bill Spelman <spelman@mail.utexas.edu>, Nancy Williams <>

If the Council's will is to move forward, I hope that you can at least get some questions asked of the vendor about whether or not the infrastructure they would be putting in place with this contract would be sufficient to house any of a range subsequent services you may ultimately want to deliver via the website.

---

**From:** Larry Schooler [REDACTED] >  
**Reply-To:** Larry Schooler [REDACTED] >  
**Date:** Wed, 25 Mar 2009 16:13:01 -0400 (EDT)  
**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell [REDACTED] >, Mike Martinez [REDACTED] >, Randi Shade <[REDACTED]>, Laura Morrison [REDACTED] >, Bill Spelman <spelman@mail.utexas.edu>  
**Cc:** Larry Schooler [REDACTED] >, Nancy Williams <[REDACTED]>  
**Subject:** Re: Website item

[Quoted text hidden]

[Quoted text hidden]

---

Wed, Mar 25, 2009 at 3:47 PM

Reply-To: [REDACTED]  
To: Mark Nathan <[REDACTED]>, Larry Schooler [REDACTED] >, Lee Leffingwell [REDACTED] >, Randi Shade [REDACTED] >, Laura Morrison [REDACTED] >, Bill Spelman <spelman@mail.utexas.edu>, Nancy Williams <[REDACTED]>

Enough already

Stop chasing this down a fox hole. Ask questions, if it feels right, vote on it, if you don't like it...postpone it and bring it back later.

Sent via BlackBerry by AT&T

---

**From:** Mark Nathan  
**Date:** Wed, 25 Mar 2009 15:21:04 -0500  
**To:** Larry Schooler [REDACTED] >; Lee Leffingwell [REDACTED] >; Mike Martinez [REDACTED] >; Randi Shade [REDACTED] >; Laura Morrison [REDACTED] >; Bill Spelman <spelman@mail.utexas.edu>; Nancy Williams <[REDACTED]>  
**Subject:** Re: Website item

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**Reply-To:** Larry Schooler [REDACTED] >  
**Date:** Wed, 25 Mar 2009 16:13:01 -0400 (EDT)  
**To:** Mark Nathan [REDACTED] >, Lee Leffingwell [REDACTED] >, Mike Martinez <[REDACTED]>, Randi Shade [REDACTED] >, Laura Morrison [REDACTED] >, Bill Spelman <spelman@mail.utexas.edu>  
**Cc:** Larry Schooler [REDACTED] >, Nancy Williams [REDACTED] >

**Subject:** Re: Website item

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-----Original Message-----

From: Mark Nathan

Sent: Mar 25, 2009 3:52 PM

To: Lee Leffingwell , Mike Martinez , Randi Shade , Laura Morrison , Bill Spelman

Cc: Larry Schooler , Nancy Williams

Subject: Website item

The Statesman is also writing a story.

Does anybody have any feedback?

[http://www.kxan.com/dpp/news/Austin\\_to\\_vote\\_on\\_major\\_website](http://www.kxan.com/dpp/news/Austin_to_vote_on_major_website)

<http://www.bizjournals.com/austin/stories/2009/03/23/daily22.html>

[http://www.austin360.com/blogs/content/shared-gen/blogs/austin/digitalsavant/entries/2009/03/25/city\\_of\\_austin.html](http://www.austin360.com/blogs/content/shared-gen/blogs/austin/digitalsavant/entries/2009/03/25/city_of_austin.html)

<http://geekaustin.org/2009/03/25/city-of-austin-website-ditch-the-hills-head-for-california/>

<http://geekaustin.org/2009/03/25/brewster-mccracken-issues-statement-on-the-city-of-austin-website-contract/>

<http://twitition.com/umx8r>

---

Lee Leffingwell

Wed, Mar 25, 2009 at 3:49 PM

Reply-To:

To: Mike Martinez >

Amen, brother.

Sent via BlackBerry by AT&T



**From:** [REDACTED]  
**Date:** Wed, 25 Mar 2009 20:47:25 +0000  
**To:** Mark Nathan<[REDACTED]>; Larry Schooler<[REDACTED]>; Lee  
Leffingwell<[REDACTED]>; Randi Shade<[REDACTED]>; Laura  
Morrison<[REDACTED]>; Bill Spelman<[spelman@mail.utexas.edu](mailto:spelman@mail.utexas.edu)>; Nancy  
Williams<[REDACTED]>  
**Subject:** Re: Website item

[Quoted text hidden]

---



Lee Leffingwell &lt;[REDACTED]&gt;

---

**salary info**

2 messages

Lee Leffingwell &lt;[REDACTED]&gt;

Tue, Mar 3, 2009 at 4:16 PM

To: Randi Shade [REDACTED], [REDACTED]

These lists are from the COA from January 2009. It's pretty recent. It comes from an open records request. It includes data on 10,157 COA employees. It does not include Police or Fire. It does include a couple of EMS directors, but not all of EMS. I am not sure what the criteria was for making this list. It does include Austin Energy.

**Summary:**

There are 10,157 COA employees

They make a combined \$483,508,775.52 a year.

Their average is \$47,603.50

There are 379 COA employees that make over \$100,000

They make a combined \$46,117,556.16

Their average is \$121,682.21

These top earners represent 3.7% of all COA employees.

These top earner represent 9.5% of all COA salaries.

Attached are the two lists. One is for all COA employees. The second is for the over \$100K

—  
Lee Leffingwell

[REDACTED]

---

 **Nathsn**  
2329K

---

**Mail Delivery Subsystem** <mailer-daemon@googlemail.com>

Tue, Mar 3, 2009 at 4:16 PM

To: [REDACTED]

This is an automatically generated Delivery Status Notification

Delivery to the following recipient failed permanently:

[REDACTED]

**Technical details of permanent failure:**

Google tried to deliver your message, but it was rejected by the recipient domain. We recommend contacting the other email provider for further information about the cause of this error. The error that the other server returned was: 553 553 5.3.0 [REDACTED]>... Addressee unknown, relay=[74.125.44.28] (state 14).

----- Original message -----

MIME-Version: 1.0

Received: by 10.151.38.12 with SMTP id q12mr13257089ybj.113.1236118581674;

Tue, 03 Mar 2009 14:16:21 -0800 (PST)

Date: Tue, 3 Mar 2009 16:16:20 -0600

Message-ID: <64ea06cc0903031416h71981623y22ad9c1e50f5bbd0@mail.gmail.com>

Subject: salary info

From: Lee Leffingwell [REDACTED] >

To: Randi Shade [REDACTED], [REDACTED], [REDACTED]

Content-Type: multipart/mixed; boundary=001517511032f62eb104643e4895

--001517511032f62eb104643e4895

Content-Type: multipart/alternative; boundary=001517511032f62ea704643e4893

--001517511032f62ea704643e4893

Content-Type: text/plain; charset=ISO-8859-1

Content-Transfer-Encoding: 7bit

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----- Message truncated -----



Lee Leffingwell &lt;[REDACTED]&gt;

## I think this story turned out very well.

5 messages

Mark Nathan <[REDACTED]> Mon, Mar 2, 2009 at 11:04 PM  
 To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

<http://www.statesman.com/news/content/news/stories/local/03/03/0303cuts.html>

Looking at Littlefield's (VERY interesting) spreadsheet, if there is \$45,117,556 in annual salaries being paid to earners over \$100,000, 5% of it is \$2,305,877. Half of that - assuming a reduction went into effect in March for the remainder of the fiscal year - would be \$1,152,938. Wouldn't that be enough to start the cadet class now, restore 4-person staffing, and still leave some left over to restore any proposed social services contract cuts?

Mark Nathan <[REDACTED]> Mon, Mar 2, 2009 at 11:21 PM  
 To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

Oh, whoops, just re-read the part about delaying the cadet class until Sept. saving \$1.4M, according to Ott. If Littlefield's info is right, it looks like a 7% executive pay cut would generate about \$1.6M over the next 6 months. Guess that would be enough to restore police and fire.

----- Forwarded Message

> From: Mark Nathan <[REDACTED]>  
 > Date: Mon, 02 Mar 2009 23:04:56 -0600  
 > To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>  
 > [REDACTED]  
 > Conversation: I think this story turned out very well.  
 > Subject: I think this story turned out very well.

[Quoted text hidden]

----- End of Forwarded Message

Mike Martinez <[REDACTED]> Tue, Mar 3, 2009 at 6:38 AM  
 Reply-To: [REDACTED]  
 To: Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>

They are creating a moving target now. When they presented the cost savings we were told that delaying the cadet class would save \$800,000 and the fire savings would be \$200,000.

Now it's something different. This is total BS.

--- On Tue, 3/3/09, Mark Nathan <[REDACTED]> wrote:

| From: Mark Nathan <[REDACTED]>

Subject: FW: I think this story turned out very well.

To: "Mike Martinez" <[REDACTED]>, "Lee Leffingwell" <[REDACTED]>

Date: Tuesday, March 3, 2009, 5:21 AM

[Quoted text hidden]

---

Mark Nathan <[REDACTED]>

Tue, Mar 3, 2009 at 9:24 AM

To: Mike Martinez <[REDACTED]>

Cc: Lee Leffingwell <[REDACTED]>

[http://www.news8austin.com/content/top\\_stories/default.asp?ArID=233730](http://www.news8austin.com/content/top_stories/default.asp?ArID=233730)

One thing you could do think about doing now is send an email out to all City executives and other people the spreadsheet suggests would be impacted by the proposal and explain what you are thinking about and why, and invite anyone who has a concern or ideas to make an appointment to talk with you this week. I would suggest getting Will on board for to make sure you have 4 votes. For discussion. I'll write it up if we think it's a way to proceed. Randi may come around if you do more to reach out to and involve the people that would be impacted.

---

**From:** Mike Martinez <[REDACTED]>

**Reply-To:** <[REDACTED]>

**Date:** Tue, 3 Mar 2009 04:38:13 -0800 (PST)

**To:** Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>

**Subject:** Re: FW: I think this story turned out very well.

[Quoted text hidden]

[Quoted text hidden]

---

Lee Leffingwell <[REDACTED]>

Tue, Mar 3, 2009 at 9:54 AM

Reply-To: [REDACTED]

To: Mark Nathan <[REDACTED]>, Mike Martinez <[REDACTED]>

We need to talk compromise on the cadet class - start date June instead of Sept. That was Ott's original proposal. Need to vet this idea with APA.

Sent via BlackBerry by AT&T

---

**From:** Mark Nathan

**Date:** Tue, 03 Mar 2009 09:24:19 -0600

**To:** Mike Martinez <[REDACTED]>

**Subject:** Re: I think this story turned out very well.

[Quoted text hidden]



Lee Leffingwell &lt;[REDACTED]&gt;

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Date: Tuesday, March 3, 2009, 5:21 AM

[Quoted text hidden]

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Subject: Re: I think this story turned out very well.

[Quoted text hidden]



Lee Leffingwell &gt;

---

**Fw: About Last Night**

7 messages

Fri, Feb 13, 2009 at 5:24 PM

Reply-To: &gt;

To: Mark Nathan &gt;

Cc: Lee Leffingwell &gt;, Mike Martinez &lt;

This is my favorite of the day.

Sent via BlackBerry by AT&T

---

**From:** "Shade, Randi"**Date:** Fri, 13 Feb 2009 17:16:53 -0600**To:** >**Subject:** Fw: About Last Night

---

----- Original Message -----

**From:** Robin Rather >**To:** Shade, Randi**Cc:** >**Sent:** Fri Feb 13 16:46:38 2009**Subject:** Re: About Last Night

Thanks for the reply Randi.

I am not suggesting that we have not made progress. I'm just begging you not to "undo" the progress we DID make.

You have a good weekend too .

Shade, Randi wrote:

&gt;

&gt; Robin

&gt;

&gt; I wrote my own email and if you must know the touchdown dance concept

&gt; actually comes from one of my favorite movies: Parenthood -- the

&gt; notion being that the challenges of parenthood never end; same idea as

&gt; the joke about kids being a "life sentence." When you love someone (or

&gt; some place) you are willing to support it forever and the work never

&gt; ends.

&gt;

&gt; Since you seem to have preferred I use a more famous quote on this





- > litigation, no lege threats breathing down their necks. They would
- > have jumped at the chance to say no.
- >
- > You believe ( or have you simply been told?) that there can be "no
- > touchdowns" " no victory dances." I agree with you only as long as
- > there are councilmembers who care more about lobbyists than clean
- > water. The signal you sent last night was clear -- you care more about
- > giving one more chance to lobbyists than about taking a clean shot that
- > is given and simply saying no. If you can't say no to this, what can
- > you say no to?
- >
- > People who have lost their houses or jobs don't get a postponement.
- > Soldiers in Iraq don't get a postponement. Kids going hungry don't. In
- > our city, you have sided with the view that wealthy applicants and their
- > slick lobbyists get unlimited bites at the apple but no one else does.
- > Is this the best you can do?
- >
- > I refuse to buy into your "No Touchdowns" philosophy and hope to God
- > that it doesn't catch on in the rest of the community. That is a
- > fatalistic attitude that doesn't serve someone of your caliber and sure
- > doesn't serve the people of Austin.
- >
- > The women's rights, civil rights, gay rights and environmental movements
- > would have never accomplished anything with this mentality.
- >
- > I ask that you go back and read what you wrote from the standpoint of
- > your kids and their kids when they look back at the damage done to their
- > world and ask us "did you do everything you could to save clean water
- > and clean air for us?" Read this from 20 years down the road and see
- > if you will be able to stand by your decision.
- >
- > Nothing has been built on this property in nine years. There is no
- > "better" when all you are allowing the applicant to do is make his
- > investment more profitable and accelerate the development timetable.
- > They knew what this was when they bought it. They counted on
- > councilmembers like you who know almost nothing about the Aquifer and
- > are more than happy to squander the people's time.
- >
- > Last night, almost 100 people waited for three hours. Many of them had
- > Phds and other technical expertise that you do not have and that have
- > already significantly helped this project such as "noticing" the
- > misleading traffic analysis created by COA staff. At fully loaded
- > "billing rates" of \$100 per hour ( a mere fraction of what Drenner
- > charges) last night burned \$30,000 of community service in kind. Add in
- > the three weeks of preparation on behalf of approximately 20 other
- > individuals and we are easily up over \$50K. Add in the COA staff time
- > and your valuable time and this whole thing cost more than \$200,000
- > easily. How many FTE's is that? How many meals for the hungry? How
- > many hours of work on protecting our economy?
- >
- > This is on top of the at least \$1 million in man hours and six months
- > of time that the environmental community spent just a short nine years
- > ago on this exact same piece of property.
- >
- > " Time is the coin of your life - be careful lest you let other people
- > spend it for you." - this is a famous quote from Carl Sandburg.
- >
- > You guys are cutting services yet you have seemingly endless time to
- > give applicants their fourth, fifth, sixth chances.

>  
> Time is money. Our time is valuable – yours is too. Please reconsider  
> your ability to so easily dismiss the environmental community's  
> monumental determination to protect our clean water.  
>  
> I'm glad you are standing by your decision but I sure hope you don't  
> stand there very long.  
>  
> Respectfully,  
>  
> Robin Rather  
>  
>  
> Shade, Randi wrote:  
>>  
>> Bill,  
>>  
>> As I said to you last night I regret not having said something from  
>> the dais during the postponement discussion.  
>>  
>> Had I done so here's what I would have said. Feel free to share with  
>> anyone; I am copying some of the people I remember seeing there last  
>> night but know I am forgetting lots of folks.  
>>  
>> While I would not have voted for the PUD as it would have been  
>> proposed last night had we heard the case, I chose to support the  
>> postponement because that postponement came with significant  
>> conditions. Specifically, a revised proposal will not come back to  
>> Council unless it meets the new PUD ordinance requirements rather than  
>> the old PUD ordinance requirements as was the case prior to last  
>> night's action. Furthermore, the proposal will not come back to  
>> Council without additional public process via the Environmental Board  
>> and ZAP. This is an extremely complicated case and there has been a  
>> lot of confusion and there have been several conflicting "facts." The  
>> postponement also came with the direction that staff evaluate the PUD  
>> proposal, including the proposed land uses, open space dedication,  
>> protection of critical environmental features and water quality  
>> treatment facilities, to determine if it results in improved water  
>> quality or provides other hydrological benefits to the Edward's  
>> Aquifer Recharge Zone, as compared to the plan that complies with  
>> current zoning and the Bradley Settlement Agreement. I and the  
>> community will benefit from this evaluation and again, the proposal  
>> will not come back to Council without it.  
>> I have learned a lot over the course of these last several weeks while  
>> grappling with this challenging case, and I didn't come to my decision  
>> about last night easily. I know it is difficult to rally the troops  
>> week after week and year after year. The lack of certainty in this  
>> process impacts everyone, but whether this proposal was postponed or  
>> killed last night, I know I don't need to tell you that as long as  
>> there are private land owners there will always be proposals for  
>> re-development and new development over the aquifer. We won't ever get  
>> to do a touchdown dance or cross some sort of finish line. We can and  
>> must, however, continue to strive for better – better than what would  
>> have been considered last night, but also better than the Bradley  
>> Agreement, and better than the SOS Ordinance. The conditions of this  
>> postponement may or may not result in the "something better" I am  
>> talking about but I stand by my decision to see if it does.  
>>  
>> -Randi

>>  
>>  
>>  
>>  
>

---

[REDACTED] <[REDACTED]> Fri, Feb 13, 2009 at 5:30 PM  
Reply-To: [REDACTED]  
To: [REDACTED], Mark Nathan <[REDACTED]>  
Cc: Lee Leffingwell <[REDACTED]>

You are the shit woman. That's a famous Mike Martinez quote.

I love how you handle these situations. I wanna be just like you if I ever grow up.

Thanks

Mike

Sent via BlackBerry by AT&T

---

From: [REDACTED]  
Date: Fri, 13 Feb 2009 23:24:50 +0000  
To: Mark Nathan <[REDACTED]>  
[Quoted text hidden]

[Quoted text hidden]

---

[REDACTED] <[REDACTED]> Fri, Feb 13, 2009 at 5:44 PM  
Reply-To: [REDACTED]  
To: Mike Martinez <[REDACTED]>, Mark Nathan <[REDACTED]>  
Cc: Lee Leffingwell <[REDACTED]>

:-). You are the shit too. I refuse to let those folks get away with stuff like that.

Sent via BlackBerry by AT&T

---

From: [REDACTED]  
Date: Fri, 13 Feb 2009 23:30:58 +0000  
To: [REDACTED]; Mark Nathan <[REDACTED]>  
Subject: Re: About Last Night

[Quoted text hidden]

---

Lee Leffingwell <[REDACTED]> Fri, Feb 13, 2009 at 7:40 PM  
To: [REDACTED]  
Cc: Mike Martinez <[REDACTED]>, Mark Nathan <[REDACTED]>

Well said, Randi. Robin et al are consumed with their own self-importance and refuse to think that others can progress beyond what they have accomplished. What is conveniently forgotten in this discussion is that the Bradley agreement itself was very controversial, and considered to be a "betrayal" by the SOS group when it

was approved - Robin and others were in effect "excommunicated" after they negotiated those terms. SOS hated it before they loved it.

The motion passed last night, with the conditions for resubmittal, was tantamount to a "withdrawal" of the PUD proposal with the only difference being that they can resubmit in 6 months instead of the one year wait that would be required with a formal withdrawal. With an outright withdrawal there would have been no specific instruction on what would be required. So we in effect traded specificity for 6 months - a good tradeoff in my estimation.

It's a non-starter to say that just because no development has occurred in the years since Bradley was approved shows that it will never occur. The fact is that the existing development rights are substantial - up to 1.3 million sf of commercial space, including entitlements to a raft of potentially detrimental uses such as gas stations, landscaping outlets that store and sell pesticides, herbicides and fertilizers, etc. There is no question in my mind that Bradley can be improved. The concepts of clustered development, green building, conservation easements, and local business services that reduce VMT were not really on the table in the original Bradley discussions.

And there were also facts in dispute with regard to trip counts and realistic development scenarios under Bradley - which are critical to making valid comparisons. These fact questions must be answered before resubmittal.

Robin also conveniently assumes that the PUD would have been rejected on an up or down vote last night, and I don't think anyone on Council knew that for sure - I know I didn't know.

I note also that Bunch and his fellow travelers stridently condemned the Redevelopment amendment, which addressed the existing water quality retrofit issue that they mulled over at the time and then discarded (simply because the public cost of it would have probably defeated the SOS ordinance).

Robin made a few comments to IN FACT that were stunning: First, that I was somehow able to manipulate the entire Council to do my bidding (showing that they don't know much about Randi Shade and Mike Martinez), and second, that I am a "pragmatist"...(I can only say that I've been called worse).

I really wish that all that energy and "in kind" cost could be directed to solving the problems of poverty and need that she addresses.

LL

[Quoted text hidden]

--

Lee Leffingwell

[REDACTED]

---

Mike Martinez [REDACTED]

Fri, Feb 13, 2009 at 8:37 PM

Reply-To: [REDACTED]

To: [REDACTED] Lee Leffingwell [REDACTED]

Cc: Mark Nathan [REDACTED] >

OOOO-KKKKK

I wanna be like Leff too!!

Is that possible? A Randi and Lee hybrid-mexican. eweweweeeee. A salmon and capers eating, cigar smoking, smart, grumpy, hybrid convertible-driving, dark skinned, politician. Hmmm, could be a President.

Love both you guys to death. We WILL (not Wynn) get through this and Austin will be better when we are done. I have no doubt at all. NONE. As long as we keep Nathan out of it.

Have a very Happy Valentines Day to all of you. Its at least one day where we stop and recognize love and those we love. I know you all do it daily but it's a good day none the less. And again, I love you all.

I feel so much better today just having these few emails. It really makes a difference.

Randi...am I gay? Maybe that was a question for Mark and Lee. ;-)

Your pal,  
Shrek

— On Sat, 2/14/09, Lee Leffingwell <[REDACTED]> wrote:

From: Lee Leffingwell <[REDACTED]>  
Subject: Re: About Last Night  
To: [REDACTED]  
Cc: "Mike Martinez" <[REDACTED]>, "Mark Nathan" <[REDACTED]>  
Date: Saturday, February 14, 2009, 1:40 AM  
[Quoted text hidden]

---

[REDACTED] <[REDACTED]> Sat, Feb 14, 2009 at 7:38 AM  
Reply-To: [REDACTED]  
To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>  
Cc: Mark Nathan <[REDACTED]>

Kayla made me put the crackberry down last night so I am just now getting these messages. Love the extra ammo from Lee. Happy Valentine's Day and here's to the LEFFt side of the dais and the "master puppeteer" :-)

Sent via BlackBerry by AT&T

---

From: Mike Martinez  
Date: Fri, 13 Feb 2009 18:37:05 -0800 (PST)  
To: [REDACTED]; Lee Leffingwell <[REDACTED]>  
[Quoted text hidden]

[Quoted text hidden]

---

Lee Leffingwell <[REDACTED]> Sat, Feb 14, 2009 at 9:39 AM  
To: Mark Nathan <[REDACTED]>

Mark: I think there is enough info in this string for a general purpose email. Please let me know if you have any specific questions that aren't answered below.  
LL

----- Forwarded message -----  
From: [REDACTED]  
Date: Sat, Feb 14, 2009 at 7:38 AM  
Subject: Re: About Last Night  
[Quoted text hidden]  
[Quoted text hidden]



Lee Leffingwell [REDACTED]

## thoughts?

4 messages

Mike Martinez <[REDACTED]>  
Reply-To: [REDACTED]  
To: Mark Nathan <[REDACTED]>  
Cc: [REDACTED]

Fri, Jan 30, 2009 at 8:05 AM

Since Lee wont be able to do lunch today I wanted to send you a thought that I was going to talk to you all and David about.

I kind of think T-Paul is actually making sense on his call for revenue bonds having to be approved by the voters. Here's why I think it makes sense...at this particular time.

the city use to require voter approval for revenue bonds...until Carole Blue-Hair-Cougar-Mellencamp-Strayhorn decided that the "law" allows municipalities to issue rev bonds without voter approval. She then sold the city on the nuke saying it would only cost so much and be a great deal for the citizens. Ever since then, we have stopped holding elections for rev bonds.

We'll know we have a 250 million dollar proposal before us. The solar power project in Webberville. And in way it sounds very similar to the nuke proposal in the 80's. We here that's its only gonna cost us 250 mil...but is that true...can we be sure.

We hear that it's going to produce at least 30 mwiz of energy...but is that true.

Again, I know that our green goals have to be met and we have to bring on more energy from non fossil fuel sources....but we just rejected getting into the nuke expansion and now we are moving forward with the solar deal with very little public input and vetting.

So...with all that said. What would it look like if we took a position that we absolutely support the project but like to allow the citizens to also voice their position by holding a revenue bond election on the May 9th ballot.

Thoughts?

M

Lee Leffingwell <[REDACTED]>  
Reply-To: [REDACTED]  
To: Mike Martinez <[REDACTED]>, Mark Nathan <[REDACTED]>  
Cc: [REDACTED]

Fri, Jan 30, 2009 at 8:18 AM

We - Council - has already promised to get voter approval for debt for nuke or conventional coal. That could be expanded to include any power generation that costs more than 50% - or so - above the standard cost. That would certainly cover the solar array, but would probably anger the solar guys. And Mike is right - the cost of the solar plant is sky-high and fuzzy to boot. That said, a blanket agreement to have voter approval for all revenue bonds would cripple AE and AVU, and very likely force AE into privatization. And keep in mind that Rev Bonds are not tax funded, and probably would have to be approved by the entire CCN - not just Austin voters.

Sent via BlackBerry by AT&T

From: Mike Martinez  
Date: Fri, 30 Jan 2009 06:05:06 -0800 (PST)

To: Mark Nathan [REDACTED]  
Subject: thoughts?

[Quoted text hidden]

---

Mike Martinez <[REDACTED]>  
Reply-To: [REDACTED]  
To: Mark Nathan <[REDACTED]>  
Cc: [REDACTED]

Fri, Jan 30, 2009 at 8:50 AM

I spoke to Littlefield. He made great points so I want to bring him into the conversation.

M

— On Fri, 1/30/09, Lee Leffingwell [REDACTED] wrote:

From: Lee Leffingwell <[REDACTED]>  
Subject: Re: thoughts?  
To: "Mike Martinez" <[REDACTED]> "Mark Nathan" <[REDACTED]>  
Cc: [REDACTED]  
Date: Friday, January 30, 2009, 2:18 PM  
[Quoted text hidden]

---

Mark Littlefield <[REDACTED]>  
To: [REDACTED]  
Cc: Mark Nathan [REDACTED], [REDACTED], [REDACTED]

Fri, Jan 30, 2009 at 9:14 AM

Thoughts:

1. We know, more or less, who is going to vote in May 2009. The good news is that those voters are "our people."
2. Putting something controversial on the May 2009 ballot will dramatically change the turnout equation. My fear is that it would end up like the smoking ban election in 2005 or the domestic partner benefits election in 1994. Both of those ballots items increased turnout, but not with "our people". There would be strong support among "our people" to vote for solar panels, but there would not be a lot of money behind such a campaign. It is much easier to vote against something - especially an emotional issues such as this in an equally emotional/uncertain economic time such as this. I think Bob Cole and some limited government activists could increase turnout. They would not be our people and we wouldn't know who they were until after election day.
3. I just think it would help Brewster and Carole. Trying to link Carole to Solar Panels to the Nuke Election of the 1980's is too much of a stretch for regular voters to understand or care about. I think she would instead use it as a positive issue for herself.

Am I missing something here?

Mark Littlefield  
3115 S. 1st St. Suite 104  
Austin, TX 78704  
[REDACTED]  
(512) 633-0791

[Quoted text hidden]





Lee Leffingwell <[REDACTED]>

## RE: Submitted from City Council web site - Merry Christmas!

1 message

Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>

Tue, Dec 29, 2009 at 11:16 AM

To: [REDACTED] "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, "Riley, Chris" <Chris.Riley@ci.austin.tx.us>, "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, "Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>, "Spelman, William" <William.Spelman@ci.austin.tx.us>, "Cole, Sheryl" <Sheryl.Cole@ci.austin.tx.us>  
Cc: "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>, "Williamson, Laura" <Laura.Williamson@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>, "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>, [REDACTED] "Bier, Marti" <Marti.Bier@ci.austin.tx.us>

Wow...thanks for the Christmas wish....never had anyone wish that for me.  
Truly in the spirit of which you speak.

MPT Martinez

Mayor Pro Tem Mike Martinez  
310 W. 2nd Street  
Austin, Texas  
512.974.2264

-----Original Message-----

From: [REDACTED] mailto:[REDACTED]  
Sent: Thursday, December 24, 2009 11:55 AM  
To: Leffingwell, Lee; Martinez, Mike [Council Member]; Riley, Chris; Shade, Randi; Morrison, Laura; Spelman, William; Cole, Sheryl  
Subject: Submitted from City Council web site - Merry Christmas!

Date/Time Submitted: 1154 hours  
From: Cindy and Bill Morse  
E-mail address: [REDACTED]  
Subject: Merry Christmas!

Categories:

Comments:

The near total lack of regard for the Christmas holiday and the lack of community during this season due to the Austin City Council's perception of the need for political correctness is appalling. Whether you like it or not, this is Christmas time, a celebration of Christ. It's printed on every calendar and has been celebrated for hundreds of years. It should not be a surprise to anyone. It should not be anything that needs to be disguised or changed into some generic "unoffensive holiday" celebration. People of other faiths are not asked to change the names or practices of their holidays and Christians should not be subject to this either. As Christians, we welcome and honor and respect everybody's right to practice their faith and celebrate their

special holidays as they deem appropriate. We would like the same consideration in return.

On a separate note, we've noticed that the things that make Austin unique are apparently not worth the time or money to continue anymore. The Trail of Lights, which has in the past been a huge family/community/tourist event, has been reduced to a shadow of its former self—a joke that doesn't even run through Christmas week. And of course, there's no parking, as is always the case in Austin. Oh, and that "holiday tree" that's in Zilker Park....looks a lot like a Christmas tree to us.

Our Christmas wish is that each of you would grow a pair and start representing the ENTIRE city and community which is Austin and stop with your political manipulation of our holiday. Stop diluting the sanctity of Christmas.

Sincerely,  
Cindy and Bill Morse

---



Lee Leffingwell &lt;[REDACTED]&gt;

## PSP Talking Points

8 messages

Everhart, Amy &lt;Amy.Everhart@ci.austin.tx.us&gt;

Tue, Nov 24, 2009 at 12:43 PM

To: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us> [REDACTED]  
[REDACTED] "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>  
Cc: "Shade, Randi" <Randi.Shade@ci.austin.tx.us>

Thoughts/Changes?

### PSP \$10M Stimulus Funds Announcement with Doggett, 11/24/09

Welcome and thank you everyone for being here today.

On behalf of the City, I am happy to be here today with Congressman Lloyd Doggett to accept \$10 Million in stimulus funds for the Pecan Street Project. Thank you, Congressman Doggett, for your hard work in making this happen.

Special thanks also to those folks who have been involved with the Project for quite some time now: Roger Duncan and John Baker at Austin Energy, Michael Webber and Tom Edgar from UT, and Brewster McCracken. I'd also like to recognize the rest of the Pecan Street Project Board: Jose Beceiro from the Austin Chamber, Isaac Barchus from the Austin Technology Incubator, Jim Marston of EDF and my colleague, Council Member Randi Shade.

The City of Austin has a firm commitment to finding new and innovative ways to implement clean, renewable energy sources, and this is another giant step forward.

This grant allows us to focus on new ways to modernize our electricity grid while improving our environment and creating local jobs.

All of this money will be used right here in the Mueller neighborhood with the goal of making it the cleanest, most efficient master-planned community in Texas, if not the Country.

The Mueller community will serve as a smart grid testing ground and will allow for new energy storage technologies, distributed clean energy and solar installation as well as smart grid water and irrigation systems.

This demonstration project will help to create a new business model that creates local jobs, expands the use of cleaner energy and promotes local entrepreneurs – all while maintaining customers' reliable electricity service.

The City of Austin is very enthusiastic about what we can accomplish here. This project will take a strong partnership, and my office looks forward to working together with the Pecan Street Project, the residents here and everyone else who will be involved.

Now I'd like to turn it over to the Pecan Street Project folks, so they can get a little bit more into the

details.

~~~~~

Amy Everhart  
Policy Director  
Office of Mayor Lee Leffingwell  
512-974-3369 (direct)  
[REDACTED] (mobile)  
<http://www.ci.austin.tx.us/council/leffingwell.htm>

Shade, Randi <Randi.Shade@ci.austin.tx.us>

Tue, Nov 24, 2009 at 12:51 PM

To: "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us> "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>,  
[REDACTED] [REDACTED] [REDACTED]

Looks good to me. You might add something about how Austin is known for pioneering smart grid technology so it is especially fitting that the pioneers of Mueller have joined this effort (I think it is was made our application stand out in such a tough competition. We are especially thankful for their participation. Great way to kick off Thanksgiving...

From: Everhart, Amy

To: Leffingwell, Lee; [REDACTED] <[REDACTED]>; [REDACTED] <[REDACTED]>; Everhart, Amy

Cc: Shade, Randi

Sent: Tue Nov 24 12:43:28 2009

Subject: PSP Talking Points

[Quoted text hidden]

Mark Nathan <[REDACTED]>

Tue, Nov 24, 2009 at 1:06 PM

To: "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>

Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us> [REDACTED] [REDACTED]

"[REDACTED]" <[REDACTED]>, "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>, "Shade, Randi" <Randi.Shade@ci.austin.tx.us>

Looks great. Maybe not "accept \$10 million" but "announce the awarding of \$10 million" - otherwise very good from my perspective.

Sent from my iPhone, please forgive typos!

[Quoted text hidden]

Shade, Randi <Randi.Shade@ci.austin.tx.us>

Tue, Nov 24, 2009 at 1:22 PM

To: [REDACTED] Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>

Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Agree Plus this was VERY competitive. AE was penalized in earlier DOE competition for being ahead of the curve on smart meters, promoting renewables, etc. This is a grant that is rewarding Austin's leadership in this field and giving us the resources to take it to the next level.

From: Mark Nathan <[REDACTED]>

To: Everhart, Amy

Cc: Leffingwell, Lee; <[REDACTED]> <[REDACTED]>; <[REDACTED]>

<[REDACTED]>; Everhart, Amy; Shade, Randi

**Sent:** Tue Nov 24 13:06:18 2009

**Subject:** Re: PSP Talking Points

[Quoted text hidden]

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**Everhart, Amy** <Amy.Everhart@ci.austin.tx.us>

To: "Shade, Randi" <Randi.Shade@ci.austin.tx.us>, [REDACTED]

Tue, Nov 24, 2009 at 1:41 PM

Cc: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Revised:

**PSP \$10M Stimulus Funds Announcement with Doggett, 11/24/09**

Welcome and thank you everyone for being here today.

On behalf of the City, I am happy to be here today with Congressman Lloyd Doggett to announce the awarding of over \$10 Million in stimulus funds for the Pecan Street Project. Thank you, Congressman Doggett, for your hard work in making this happen.

Special thanks also to those folks who have been involved with the Project for quite some time now: Roger Duncan and John Baker at Austin Energy, Michael Webber and Tom Edgar from UT, and Brewster McCracken. I'd also like to recognize the rest of the Pecan Street Project Board: Jose Beceiro from the Austin Chamber, Isaac Barchus from the Austin Technology Incubator, Jim Marston of EDF and my colleague, Council Member Randi Shade.

The City of Austin has a firm commitment to finding new and innovative ways to implement clean, renewable energy sources, and this is another giant step forward. Austin is known for pioneering smart grid technology so it is especially fitting that the pioneers of Mueller have joined this effort. We are especially thankful for their participation.

This grant process was an incredibly tough competition and we are proud that our leadership in this field is being rewarded and that we now have the resources to take it to the next level.

All of this money will be used right here in the Mueller neighborhood with the goal of making it the cleanest, most efficient master-planned community in Texas, if not the Country.

The Mueller community will serve as a smart grid testing ground and will allow for new energy storage technologies, distributed clean energy and solar installation as well as smart grid water and irrigation systems.

This demonstration project allows us to create a new business model, modernizes our electricity grid, creates local jobs, expands the use of cleaner energy and promotes local entrepreneurs – all while maintaining customers' reliable electricity service.

The City of Austin is very enthusiastic about what we can accomplish here. This project will take a strong partnership, and my office looks forward to working together with the Pecan Street Project, the residents here and everyone else who will be involved.

Now I'd like to turn it over to the Pecan Street Project folks, so they can get a little bit more into the details.

~~~

**Amy Everhart**

Policy Director

Office of Mayor Lee Leffingwell

512-974-3369 (direct)

512-[REDACTED] (mobile)

<http://www.ci.austin.tx.us/council/leffingwell.htm>

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**From:** Shade, Randi  
**Sent:** Tuesday, November 24, 2009 1:23 PM  
**To:** [REDACTED]; Everhart, Amy  
**Cc:** Leffingwell, Lee; [REDACTED]; [REDACTED]

[Quoted text hidden]

[Quoted text hidden]

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**Shade, Randi <Randi.Shade@ci.austin.tx.us>** Tue, Nov 24, 2009 at 2:25 PM  
**To:** "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>, [REDACTED]  
**Cc:** "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Great. Only other minor suggestion I should have made earlier – besides Roger and John – lots of other AE staff made this happen and at UT same thing plus they kicked in money (\$50K) and grant writing expertise. Brewster probably deserves a bit more credit, too, since he's the one who got us all over the finish line in terms of the actual application.

"Special thanks also to those folks who have been involved with the Project for quite some time now: Roger Duncan and John Baker at Austin Energy along with many other staff members at AE, Michael Webber and Tom Edgar from UT who provided seed money and grant writing expertise, and Brewster McCracken who has worked for more than a year now to support the Pecan Street Project."

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**From:** Everhart, Amy  
**To:** Shade, Randi; [REDACTED]  
**Cc:** Leffingwell, Lee; [REDACTED]  
<[REDACTED]>  
**Sent:** Tue Nov 24 13:41:39 2009  
**Subject:** RE: PSP Talking Points

[Quoted text hidden]

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**Shade, Randi <Randi.Shade@ci.austin.tx.us>** Tue, Nov 24, 2009 at 2:26 PM  
**To:** "Everhart, Amy" <Amy.Everhart@ci.austin.tx.us>, [REDACTED]  
**Cc:** "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

[Quoted text hidden]

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**Everhart, Amy <Amy.Everhart@ci.austin.tx.us>** Tue, Nov 24, 2009 at 2:27 PM  
**To:** "Shade, Randi" <Randi.Shade@ci.austin.tx.us>  
**Cc:** [REDACTED]; Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

Colin wasn't sure yet.

Sent from my iPhone

[Quoted text hidden]



Lee Leffingwell <[REDACTED]>

## Phoenix Military & Veterans Hospitality Room

2 messages

Bergeron, Allen <Allen.Bergeron@ci.austin.tx.us>

Fri, Oct 30, 2009 at 10:44 AM

To: "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]  
<Mike.Martinez@ci.austin.tx.us>

"Martinez, Mike [Council Member]"

Good morning Gentlemen,

I contacted Phoenix Sky Harbor International Airport and spoke to one of the folks at their Military Hospitality Room; the Phoenix Military & Veterans Hospitality Room is part of the Phoenix Military & Veterans Commission. The Commission is a non-profit organization, funded by private donations. The Hospitality Room was opened at the end of 2006. It is staffed by volunteers.

<http://phoenix.gov/skyharborairport/community/military-hospitality-room.html> (has a good video clip)

<http://www.phoenixmvhr.org/>

I will be communicating with ABIA Management to discuss logistics.

I spoke to the Austin Airport Hilton this morning; the Delayed Military Passenger Program (DMPP) that we put in place last year is alive and well. They are providing free overnight vouchers to delayed military passengers on orders.

Thank you,

*Allen Bergeron*

Veterans Consultant

City of Austin

Human Resources Department

P.O. Box 1088

Austin, TX 78767

(512) 974-3459 (office)

(512) 974-3321 (fax)

Click here to view City of Austin jobs:

<http://www.ci.austin.tx.us/hr/default.htm>

We do not look upon Veterans as an interruption of our job.

They are the purpose of it.

We are not doing them a favor....they are doing us a favor by letting us assist them!

---

**Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>**

**Fri, Oct 30, 2009 at 10:47 AM**

**To:** "Bergeron, Allen" <Allen.Bergeron@ci.austin.tx.us>, "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, [REDACTED]

**Cc:** "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Williamson, Laura" <Laura.Williamson@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>

Thanks for your quick response on this Allen.

I know the Mayor and I truly appreciate all you do for the city.

Mike

**Mayor Pro Tem Mike Martinez**

310 W. 2nd Street

Austin, Texas

512.974.2264

---

**From:** Bergeron, Allen

**Sent:** Friday, October 30, 2009 10:44 AM

**To:** Leffingwell, Lee; [REDACTED]; Martinez, Mike [Council Member]

**Subject:** Phoenix Military & Veterans Hospitality Room

[Quoted text hidden]

---





Lee Leffingwell &lt;[REDACTED]&gt;

**RE:**

2 messages

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Thu, Oct 29, 2009 at 12:04 PM

To: "Williamson, Laura" &lt;Laura.Williamson@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, [REDACTED]

She should really talk to Lee about this. He was the lead council member to get this done. Sounds like Cole is up to something.

M

**Mayor Pro Tem Mike Martinez**

310 W. 2nd Street

Austin, Texas

512.974.2264

---

**From:** Williamson, Laura**Sent:** Thursday, October 29, 2009 10:51 AM**To:** Martinez, Mike [Council Member]**Cc:** Garza, Bobby; Moore, Andrew**Subject:**

Valerie is a journalism student at UT and wants to write a paper about renovating the Ronald McDonald House. She wants to know if you guys have voted on it, and what you think about it. Her deadline is Tuesday, so she would need to talk to you between now and Monday. She said she was fine getting this info from Bobby or Andy if you're unavailable. (713-366-6275)

---

**Williamson, Laura** <Laura.Williamson@ci.austin.tx.us>

Thu, Oct 29, 2009 at 12:07 PM

To: "Martinez, Mike [Council Member]" &lt;Mike.Martinez@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, [REDACTED]

From our conversation, it sounds like she's just writing a paper for school. She doesn't write for the Daily Texan. Let me know if any of you would like me to call her and direct her to the Mayor's office. Thanks,

Laura

---

**From:** Martinez, Mike [Council Member]**Sent:** Thursday, October 29, 2009 12:05 PM**To:** Williamson, Laura**Cc:** Nathan, Mark; [REDACTED]**Subject:** RE:

[Quoted text hidden]



Lee Leffingwell [REDACTED]

---

**pan handling**

3 messages

---

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Tue, Oct 6, 2009 at 8:20 AM

To: "Garza, Bobby" &lt;Bobby.Garza@ci.austin.tx.us&gt;, "Moore, Andrew" &lt;Andrew.Moore@ci.austin.tx.us&gt;, "Williamson, Laura" &lt;Laura.Williamson@ci.austin.tx.us&gt;

Cc: [REDACTED] "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;

since this issue is going to be opened again, we need to get our stuffed lined up to take a position.

As I understand it, there is going to be a proosed expansion of the current ban on PHing in the downtown area to include a 24 hours ban. As oppose to now, after 7pm ban.

I would like to get the following info...

- 1) how many citations have been given under the current ban?
- 2) how many fine were paid?
- 3) how many cited offenders took alternative discipline? Clean up crew work?
- 4) how many showed up?
- 5) how many have not paid, not shown up for work and now have an arrest warrant?
- 6) how many took other forms of assistance? project recovery etc.
- 7) how many complaints have been filed under the existing ordinance?
- 8) who called them in?

We can start with this and add to it if necessary.

Thanks,  
M

---

**Garza, Bobby** <Bobby.Garza@ci.austin.tx.us>

Tue, Oct 6, 2009 at 8:21 AM

To: "Martinez, Mike [Council Member]" &lt;Mike.Martinez@ci.austin.tx.us&gt;

Cc: "Moore, Andrew" &lt;Andrew.Moore@ci.austin.tx.us&gt;, "Williamson, Laura" &lt;Laura.Williamson@ci.austin.tx.us&gt;, [REDACTED] "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;

I'll get working on that today.

Sent from my iPhone

[Quoted text hidden]

---

**Garza, Bobby** <Bobby.Garza@ci.austin.tx.us>

Tue, Oct 6, 2009 at 10:52 AM

To: "Martinez, Mike [Council Member]" &lt;Mike.Martinez@ci.austin.tx.us&gt;

Cc: "Moore, Andrew" &lt;Andrew.Moore@ci.austin.tx.us&gt;, "Williamson, Laura" &lt;Laura.Williamson@ci.austin.tx.us&gt;, [REDACTED] "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;

Spoke to Kim Wood in Muni Court and she's gonna have her computer guys run these numbers. Asked her for 48 hour turnaround. One caveat: she will only have info for tickets that were "filed" by officers. I take to mean that some citations are issued and not formally registered. I'll ask APD about that as well.

On Oct 6, 2009, at 8:20 AM, "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us> wrote:

[Quoted text hidden]



Lee Leffingwell <[REDACTED]>

## 2009 Veterans Day Poster

2 messages

Bergeron, Allen <Allen.Bergeron@ci.austin.tx.us>

Mon, Oct 5, 2009 at 2:13 PM

To: "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Curtis, Matt" <Matt.Curtis@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>, "Jackson, Janet" <Janet.Jackson@ci.austin.tx.us>, [REDACTED], "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>

Greetings,

Attached is the 2009 City of Austin Veterans Day poster.

I believe Mayor Pro-Temp Martinez will be the guest speaker at the Palmer on Nov 10<sup>th</sup>. (11 to 1pm)

The Mayor and Council are all invited to walk with us in the Parade; we will carry a banner that says "Austin Appreciates Veterans"; we will also have a PARD truck and trailer carrying City of Austin employees who are Veterans.

The theme this year is "Military Families"

Thank you,

*Allen Bergeron*

Veterans Consultant

City of Austin

Human Resources Department

P.O. Box 1088

Austin, TX 78767

(512) 974-3459 (office)

(512) 974-3321 (fax)

Click here to view City of Austin jobs:

<http://www.ci.austin.tx.us/hr/default.htm>

We do not look upon Veterans as an interruption of our job.

They are the purpose of it.

We are not doing them a favor....they are doing us a favor by letting us assist them!

---

 **goldvetdaybig09.pdf**  
496K

---

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Mon, Oct 5, 2009 at 2:19 PM

To: "Bergeron, Allen" <Allen.Bergeron@ci.austin.tx.us>, "Nathan, Mark" <Mark.Nathan@ci.austin.tx.us>, "Curtis, Matt" <Matt.Curtis@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>, "Jackson, Janet" <Janet.Jackson@ci.austin.tx.us>, [REDACTED]

great poster.

looking forward to it.

Mike

---

**From:** Bergeron, Allen

**Sent:** Monday, October 05, 2009 2:13 PM

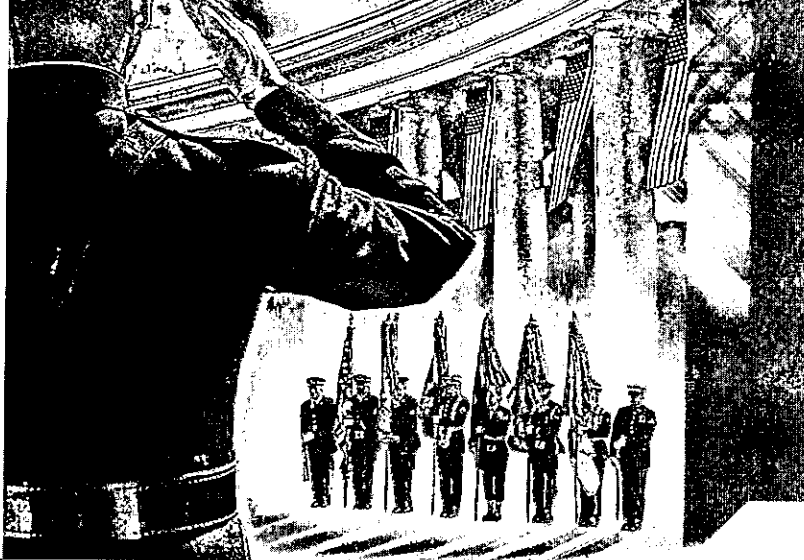
**To:** Nathan, Mark; Curtis, Matt; Williams, Nancy; Jackson, Janet; [REDACTED]; Martinez, Mike [Council Member]

**Subject:** 2009 Veterans Day Poster

[Quoted text hidden]

HONORING ALL WHO SERVED

# VETERANS DAY 2009



The City of Austin appreciates Military Veterans

## COA Appreciation LUNCHEON

Tuesday, November 10



## Veterans Day PARADE

Wednesday, November 11

For City of Austin employees who are  
military veterans, in the State National  
Guard or Reserves, and City retirees  
who are military veterans

11 a.m. to 1 p.m.

Palmer Events Center, Exhibit Hall 2

RSVP REQUIRED!

Send an email to:

[Veterans.Day@ci.austin.tx.us](mailto:Veterans.Day@ci.austin.tx.us)

or call 974-3306, no later than Tuesday, Nov. 3!

City of Austin Veterans and Members of  
the Guard and Reserve who wish to participate  
in the parade, please gather at the Ann Richards  
Congress Ave. Bridge at 8 a.m.

The parade is open to the public.  
Spectators can observe the parade  
at any point along Congress Ave.  
The parade begins at 9 a.m. and  
proceeds to the Capitol.

For more information, contact the City of Austin Veterans Services Office at 974-3306.



Lee Leffingwell <[REDACTED]>

## Tomorrow at 10am - Press Conference for "Back To School Safety - featuring No Texting and Safe Distance from Bicyclists

3 messages

Curtis, Matt <Matt.Curtis@ci.austin.tx.us>

Sun Aug 23, 2009 at 3:37 PM

To: [REDACTED] Mike Martinez [REDACTED], Chris Riley <[REDACTED]>, "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>, "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, "Riley, Chris" <Chris.Riley@ci.austin.tx.us>

Fellas,

We've all agreed to the Press Conference tomorrow at 10am.

The event information is attached below.

APD's PIO Anna Sabana and I have agreed to this agenda:

### AGENDA

Chief Acevedo - opening remarks (Back to School Safety)

Mayor Leffingwell - Importance of Road Safety in coordination with Back to School and a brief introduction of the No Texting/Safe Distance from Bicyclists agenda item.

MPT Martinez - The importance of No Texting agenda item.

CM Chris Riley - The importance of regarding bicyclists, the Safe Distance from Bicyclists agenda item.

Chief Pat Fuller (AISD PD) - Back to School, grade school-age safety

Chief Robert Dahlstrom (UT PD) - Back to School, college age-safety

Chief Acevedo - closing remarks/speakers will be available for 1:1 interviews

### LOCATION from Anna Sabana:

UTPD Bldg in front of Mike Myers Stadium on Littlefield Dr (also known as Manor Rd).

We will set up outside of the Mike Myers stadium on Clyde Littlefield Dr. across from UTPD. You will be able to park at Lot 37 which is across from the Soccer Stadium at the intersection of Red River and Clyde Littlefield (also known as Manor Rd).

UTPD Bldg is near the intersection of E. Campus Drive and Clyde Littlefield Dr. (also known as Manor Rd). The press event will be held across Clyde Littlefield from UTPD at the Soccer Stadium (Mike Myers).

Matt Curtis  
Communications Director  
Office of Mayor Lee Leffingwell  
City of Austin, Texas

Office: 512-974-2250  
Direct: 512-974-3396  
Fax: 512-974-2337

---

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Sun, Aug 23, 2009 at 4:16 PM

To: "Curtis, Matt" <Matt.Curtis@ci.austin.tx.us>, [REDACTED] Mike Martinez  
[REDACTED], Chris Riley [REDACTED], "Leffingwell, Lee"  
<Lee.Leffingwell@ci.austin.tx.us>, "Riley, Chris" <Chris.Riley@ci.austin.tx.us>

sounds good

Thanks Matt

Mike

---

**From:** Curtis, Matt

**Sent:** Sun 8/23/2009 3:37 PM

**To:** [REDACTED] 'Mike Martinez'; 'Chris Riley'; Leffingwell, Lee; Martinez, Mike [Council Member]; Riley, Chris

**Subject:** Tomorrow at 10am - Press Conference for "Back To School Safety - featuring No Texting and Safe Distance from Bicylists

[Quoted text hidden]

---

**Curtis, Matt** <Matt.Curtis@ci.austin.tx.us>

Sun, Aug 23, 2009 at 4:26 PM

To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, [REDACTED] Mike Martinez  
<[REDACTED]>, Chris Riley [REDACTED], "Leffingwell, Lee"  
<Lee.Leffingwell@ci.austin.tx.us>, "Riley, Chris" <Chris.Riley@ci.austin.tx.us>

And Fellas...

This will obviously need to be a tight press conference. I would suggest you all think about what will be your Soundbite in your remarks and stress that.

Mdc

Matt Curtis  
Communications Director  
Office of Mayor Lee Leffingwell  
City of Austin, Texas  
Office: 512-974-2250  
Direct: 512-974-3396  
Fax: 512-974-2337

---

**From:** Martinez, Mike [Council Member]

**Sent:** Sunday, August 23, 2009 4:17 PM

**To:** Curtis, Matt; [REDACTED] Mike Martinez; 'Chris Riley'; Leffingwell, Lee; Riley, Chris

**Subject:** RE: Tomorrow at 10am - Press Conference for "Back To School Safety - featuring No Texting and Safe Distance from Bicylists

[Quoted text hidden]

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Lee Leffingwell &lt;[REDACTED]&gt;

## Pecan Street Project

3 messages

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Mon, Jul 20, 2009 at 10:19 AM

To: "Everhart, Amy" &lt;Amy.Everhart@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, lee leffingwell &lt;[REDACTED]&gt;

Amy,

I would like to request a meeting for Lee and I to sit down with Liz Cunningham and get an update on Pecan Street Project. Liz is a dear friend, my appointee to RMC and has been involved with Pecan Street since March of last year.

She has some good information and I believe the Mayor should know before moving forward with any decisions.

She is gone this Friday through next Tuesday but otherwise available.

Thanks,  
Mike

**Everhart, Amy** <Amy.Everhart@ci.austin.tx.us>

Mon, Jul 20, 2009 at 11:04 AM

To: "Martinez, Mike [Council Member]" &lt;Mike.Martinez@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, lee leffingwell &lt;[REDACTED]&gt;

Great. I would like to sit in on that too if you don't mind. Should we work with Jasmine to get it set up?

~~~

Amy Everhart  
Policy Director  
Office of Mayor Lee Leffingwell  
512-974-3369 (direct)  
512-[REDACTED] (mobile)  
<http://www.ci.austin.tx.us/council/leffingwell.htm>

**From:** Martinez, Mike [Council Member]**Sent:** Monday, July 20, 2009 10:19 AM**To:** Everhart, Amy**Cc:** Nathan, Mark; 'lee leffingwell'; [REDACTED]**Subject:** Pecan Street Project

[Quoted text hidden]

**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Mon, Jul 20, 2009 at 11:18 AM

To: "Everhart, Amy" &lt;Amy.Everhart@ci.austin.tx.us&gt;

Cc: "Nathan, Mark" &lt;Mark.Nathan@ci.austin.tx.us&gt;, [REDACTED]

"Moore, Andrew" &lt;Andrew.Moore@ci.austin.tx.us&gt;

Yes, I would all us to be there. Andy Moore too.

---

**From:** Everhart, Amy  
**To:** Martinez, Mike [Council Member]  
**Cc:** Nathan, Mark; 'lee leffingwell' <[REDACTED]>  
<[REDACTED]>

**Sent:** Mon Jul 20 11:04:42 2009  
**Subject:** RE: Pecan Street Project

[Quoted text hidden]

---



Lee Leffingwell <[REDACTED]>

## RE: UT System News Release: Brackenridge Tract Conceptual Master Plans Unveiled

1 message

Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>

Thu, Jun 18, 2009 at 4:53 PM

To: "Hartmann, Laura (Stover)" <lhartmann@utsystem.edu>, "McBee, Barry" <[REDACTED]>  
Cc: [REDACTED] "Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>

Barry,

Thanks for the email. I do have to say I am very disappointed in the initial proposals but I know this is only the beginning and I remain optimistic that we can all work together and come up with something that is a benefit to all interested parties and all Austinites.

Take care,  
Mike

**From:** Hartmann, Laura (Stover) [mailto:[lhartmann@utsystem.edu](mailto:lhartmann@utsystem.edu)]

**Sent:** Thursday, June 18, 2009 4:50 PM

**To:** McBee, Barry

**Subject:** UT System News Release: Brackenridge Tract Conceptual Master Plans Unveiled

**Importance:** High

The following is being provided for your information. Please feel free to contact me if you have any questions.

Barry McBee  
Vice Chancellor for Governmental Relations  
The University of Texas System  
[512.322.3715](tel:512.322.3715)  
[bmcbee@utsystem.edu](mailto:bmcbee@utsystem.edu)

THE UNIVERSITY of TEXAS SYSTEM

*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

Contact: MATT FLORES or SPENCER MILLER-PAYNE, [\(512\) 499-4363](tel:512.499.4363)

Date: June 18, 2009

## UT SYSTEM NEWS RELEASE

Brackenridge Tract Conceptual Master Plans Unveiled

AUSTIN – Two conceptual master plans for the redevelopment of the Brackenridge Tract were presented to The University of Texas System Board of Regents today (June 18) at a special called meeting. The regents will not take formal action with regard to the plans for several months, or even years, as the Board considers the conceptual plans and invites the general public to submit comments.

The two conceptual master plans, developed by Cooper, Robertson & Partners, LLP, will be available for viewing on the Brackenridge Tract Web site at [WWW.UTBRACKTRACT.COM](http://WWW.UTBRACKTRACT.COM).

"The Board looks forward to reviewing these conceptual master plans following more than a year of careful planning and consultations with the public and other important key constituent groups," Regents' Chairman **JAMES R. HUFFINES** said. "The process is far from reaching any conclusion and we invite the public to comment on the master plans as the Board considers how best to utilize the Brackenridge Tract for the benefit of UT Austin's students, faculty and staff."

Individuals may submit feedback on the master plans to a dedicated e-mail address ([BRACKTRACT@UTSYSTEM.EDU](mailto:BRACKTRACT@UTSYSTEM.EDU)). Written comments will be submitted to the Board and a public comment session will be scheduled later in the fall so that individuals may address the regents.

"I look forward to examining this study more closely and sharing it with members of our university community," said **WILLIAM POWERS JR.**, president of The University of Texas at Austin. "The study suggests general ways in which this tract, or portions of it, might be used. It does not represent decisions about how it will, in fact, be used. We still have important decisions ahead of us, and the university community will be integrally involved in them."

"On behalf of the Board of Regents, I would like to express our appreciation to the Cooper Robertson team and to all of the individuals who participated in the master planning process over the past 16 months," Huffines added. "The Board remains committed to ensuring that this process remains transparent with additional opportunities for the public to provide input as we move forward."

The UT System Board of Regents in March 2008 selected Cooper Robertson to develop a minimum of two conceptual master plans for the potential redevelopment of the land. As part of the master planning process, the Cooper Robertson team has conducted a series of public meetings to share information and to provide opportunities for interested groups and individuals to offer input with respect to development options and strategies for the tract.

The land along Lady Bird Lake was donated in 1910 by George W. Brackenridge, who was then a UT System regent from San Antonio, for the benefit of The University of Texas at Austin. Since that time, some acreage was conveyed for streets and similar public purposes and for residential development. Today, the tract consists of approximately 345 acres of undeveloped and developed land that includes a municipal golf course, UT Austin student housing, a biological field laboratory for the campus, a youth sports complex and various commercial buildings and enterprises on property leased from the Board.

END

## Background Materials

### BRACKENRIDGE TRACT WEB SITE

- [OPA HOME](#)
- [NEWS HEADLINES](#)
- [BOARD OF REGENTS](#)
- [UT SYSTEM HOME](#)

The University of Texas System Office of Public Affairs  
210 West 6th Street, Suite 2.100  
Austin, Texas 78701

p: (512) 499-4363 f: (512) 499-4358  
email: MMCNUIT@UTSYSTEM.EDU

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11 of 11

4 messages

**PM**

## Unreal

**Importance: High**

[https://mail.google.com/mail/?ui=2&ik=858877731d&view=pt&cat=2009%20\(rec'd\)&search=...](https://mail.google.com/mail/?ui=2&ik=858877731d&view=pt&cat=2009%20(rec'd)&search=...) 6/7/2011

of one of the longest response times in the city. Up that hill into Jester, a quint is much, much slower than an engine and significantly slower than a ladder when it comes to that kind of topography. The station also handles water rescues on Lake Austin because of its close proximity to the boat ramps under the 360 bridge. Station 3 on W. 30<sup>th</sup> north of UT, whose first alarm territory includes the immediate north university neighborhood/ and Cherrywood, currently has an engine and a ladder. The ladder company is the first due ladder for the West Campus with its laboratory buildings. (The 2nd due ladder for this area is at Station 1 at Fifth and Trinity.). Under serious consideration is removing Engine 3 and replacing Ladder 3 with a quint, which would then be making all the alarm activations, trash fires, backups for A/TCEMS, etc. and could be delayed or miss altogether a high rise alarm in the West Campus area or a working fire in the residential and commercial areas of its first alarm territory. Ladder 3 is also a primary response unit for high rise residential and office structure alarms in the downtown area.

In response to my e-mail below re: four firefighter minimum staffing on each apparatus, I received an e-mail from a senior fire fighter: "One of the first companies arriving at a working fire in an apartment complex had very significant ventilation issues (not able to properly vent heat/smoke due to apartment layout). With 3 person staffing they would not have been able to make an incredible stop that saved the complex. (Our new chief, working with only one other firefighter, should try to deploy a rack line and then advance it into a superheated atmosphere on a second floor apartment. Good luck!) If they only had 3 on the unit they would not have had the fourth firefighter who humped their hose on the outside and then monitored their very risky entry. At the same fire the second in ladder had only 3 firefighters and thus was prevented from doing two necessary tasks simultaneously, which a 4<sup>th</sup> firefighter on board would have made possible.: Venting from the roof the increasingly high interior heat, thus reducing the heat on the attack team, and assisting in the evacuation of occupants in the complex. Rather than splitting his crew into two teams which would have allowed them to perform each of these critical tasks, the ladder company's captain was forced to decide which tactic to execute, both of which are part of the definition of a ladder company's primary mission on a fire ground."

My own personal hunch is that the chief is very much aware of the critical difference four firefighter staffing makes in situations such as this one and, more importantly, the recent apartment fire in NE Austin where first in fire fighters had to catch small children being lowered by their parents. The drama in the CD of the radio traffic during the NE Austin apartment incident not only effectively tells the story but also is harrowing. Certainly the chief has asked to hear this CD, and I hope the local news media will, too." (See the attachment with the chief's SAFER application for the Little Rock Fire Department in which the criticality of four firefighter staffing is acknowledged.)

Then I received an e-mail from an APD officer in response to the escalating traffic fatality rate: "Last week I attended a joint training exercise with several APD Motors officers. A hot topic was the reassignment of up to twelve officers from motors to patrol. While I'm in no position to postulate on the effect of such a move, I can't help but think this will only aggravate the problem."

The \$64 question: Why are EMS, APD and EMS budgets being cut, when there is still so much fat so many sacred cows still in the budget? Other major cities are also facing tremendous budgetary pressures, yet they are not touching their public safety budgets because they realize these are the most basic of basic services that impact the safety of the entire community and not just certain very special, very noisy interests. In Los Angeles a study showed that crime has a real cost to the community and they factor that into their budget process. All cities know that gangs will be an increasing threat to public safety as the gang bangers we put in prisons in the 80's and 90's are now being released and hitting the streets as members of vicious prison gangs doing real bad such as home and car invasions..

Yet there is the fat, the sacred cows, the spending on items that would be nice but we can live without. A huge number of public information officers (aka, flacks, spin masters) throughout city government. The number of staff members in each council member's office as compared to 10 or even 5 years ago. The number of highly paid "planners". The amounts Vehicle and Equipment Services charges departments for basic maintenance as a sole source provider so the departments are unable to go outside on a competitive bid process. Oh, let's not forget the consultants. Getting a consulting contract (often to "special friends" of the City) for work that could/should be done by city staff is almost as sweet as winning a lottery or being an heir to Bill Gates. In Friday's Statesman is a story about a consultant to upgrade the City's web site. Now if the folks out in Voter Land were asked if they wanted a new web site for the city or another EMS unit to reduce response times to medical emergencies...Hmmm....Let us guess what their answer might be.

The list of sacred cows and budgetary fat in the city budget is very long.

Even longer: The response times to emergency medical calls by A/TCEMS as detailed in the above attachment.

And the long list of very dead people coming through the Travis County Medical Examiner's as traffic fatalities because APD does not have enough officers to deter traffic violations and get DWI's off of our streets,.

So come to the Public Safety Task Force meeting at 4 pm on Monday at City Hall. It should be interesting. Real interesting. Too bad we can't sell tickets to the event to help pay for the additional cops, firefighters, paramedics the people of Austin really do need.

---

**From:** Michael Levy

**Sent:** Wednesday, May 27, 2009 4:18 PM

**To:** 'Hayes, Joya'; Debbie Russell; Martinez, Mike [Council Member]; chuck alexander; Garza, Jason; Garza, Bobby; Garza, Julian; greg.hamilton@co.travis.tx.us; [REDACTED]; Leffingwell, Lee; [REDACTED]

**It:** [REDACTED]; McDonald, Michael (APD); [REDACTED]; Novielli, [REDACTED]

**Douglas;** pcruz@austinsd.org; Pedraza, Ernie; [REDACTED]

**ri:** [REDACTED]; [REDACTED]; Schooler, Larry; Stewart, Steve; Tiger, Chebon; [REDACTED]; Truesdell, Stephen (Gary); [george.vanderhule@ci.austin.tx.us](mailto:george.vanderhule@ci.austin.tx.us); Williams, Nancy; d [REDACTED]

**Cc:** Carter, David; Eells, Al; Kerr, Rhoda Mae; Evans, Jim [FIRE]; Singer, Amy; Hernandez, Stephanie; Davila, Leander; Prentice, JoBeth; Gentry, Shirley (Brown - CCO)

**Subject:** June Public Safety Task Force Meeting....Austin running 33% ahead in traffic fatalities over last year....on track to record 80 traffic fatalities in 2009...4 firefighter staffing

**Importance:** High

Joya:



Request for June 1 Public Safety Task Force meeting agenda items:

On May 25 Austin recorded traffic fatalities # 32 and 33 for 2009. Through the same period in 2008 Austin had recorded 24 traffic fatalities. So we're running 33% ahead of last year, indicating Austin is now on track to record 80 traffic fatalities in 2009. (These statistics obviously do not reflect the patients with horrendously serious traffic related injuries who previously would have resulted in fatalities but have been salvaged thanks to our EMS program and the Brackenridge Trauma Center.) The reason we study history is that we can learn from it, and when we study the history of the automobile we learn there has never, ever been a non-preventable traffic injury or fatality. But Austin police officers tell me they no longer have the ability to deter effectively the kinds of traffic violations that yield serious accidents because of the significant cutback in the department's traffic enforcement capability. (Austin now has less than 1.5 officers per thousand population in comparison to between 2.5 and 3.5 in Houston, Dallas, San Antonio and Ft. Worth.) Given this rising death toll on our streets (we are killing more people with cars and trucks than we are with guns and knives), I request that this issue be on the agenda of Monday's Public Safety Task Force so that police chief Acevedo can discuss his department's challenge in reducing this carnage.

(My hunch is that relatives of victims of drunk drivers would have a difficult time understanding why any community would want to take a tool away from their police that has proven its ability to remove DWI's from the streets.)

The City and County are currently conducting a formal search for a new EMS medical director. (As a reminder, no formal search was done for the ATCEMS director despite more than one strong assurance from the ACM over public safety to the PSTF at meetings where two Council members were in attendance, and which was recorded on Channel 6, that there most definitely would be a search. This promise was not kept. Surprise. Surprise.) A status report on the search for the EMS medical director is requested.

I think that it is important for Austin Fire Chief Kerr speak to the recent apartment fire in northeast Austin in which first-in companies had to "make rescue" of several occupants, and what the likely effectiveness of these rescue efforts would have been if the first-in companies had less than four firefighter staffing. When Chief Rae was in Little Rock, a key element in Chief Rae's 2007 SAFER grant application to the federal government for the ability of Little Rock to hire necessary additional firefighters was that "the actual staffing level" on "first arriving engine company or vehicle capable of suppression activities" would be four firefighters. Thus it would appear from both the recent northeast Austin apartment fire incident and from Chief Rae's 2007 SAFER grant application that Chief Rae would want less than four fighter staffing taken completely off the table forever and a day as a staffing option, with overtime personnel being brought in instead.

Below are prior agenda items with information outstanding:

In our January meeting we had as an agenda item 911 Emergency Hold Times. We were to hear back from APD on their plan to improve 911 Call Taker response times. We last were told that they did not have the ability to track "call waiting stats", but I believe that the EMS and Fire dispatch operations are doing this and they are on the same CAD system.

Attached are the latest available EMS response stats, which show a humongous number of response times above 9 minutes. Since it has been a very long time since the A/TCEMS director himself, rather than a minion, addressed the PSTF, I think it would be good if he personally addressed the PSTF on how proposed budget changes will impact these response times.

Mike

**From:** Michael Levy  
**Sent:** Thursday, September 18, 2008 4:48 PM  
**To:** Mike Martinez (council)  
**Cc:** Art Acevedo (art.acevedo@ci.austin.tx.us); David Carter; Ernesto Rodriguez (work); jim.evans@ci.austin.tx.us; Bobby Garza (City Hall); craig.howard@ci.austin.tx.us; Ernie.Pedraza@ci.austin.tx.us; george@austinpolic.com; greg.hamilton@co.travis.tx.us; keshraj@mail.utexas.edu; Lee.Leffinwell@ci.austin.tx.us; Leo.Seguin@ci.austin.tx.us; lindernelson@aol.com; president@austinpolic.com; M: pcruz@austinsd.org;  
**Subject:** Public Safety Task Force Agenda Items (scroll down)  
**Importance:** High

Council Member Martinez:

When you look at the attachment provided by Austin/Travis County EMS director Ernesto Rodriguez, you'll see that even with a nine minute average response time target (the target was 6 minutes at the inception of the program in 1976), A/TCEMS had almost 9,000 emergency call response times that took over 15 minutes. In spite of these numbers the manager's office budget proposal reduced resources for EMS.

Then there is the question of the city manager's office denying the request for additional 911 call takers, to reduce the number and length of times a caller with a fire, medical or police emergency would have to listen to a tape recording until a call taker is immediately available to answer the call and if necessary transfer the caller to a fire or EMS dispatcher. One can only assume that fire and EMS response times are even longer if you add in the average call waiting time because, as I note in my e-mail below, if a caller's house is on fire or a relative is on the floor with a heart attack, and they need to talk to a AFD or EMS dispatcher sooner rather than later, and they are put on hold for 60 to 90 seconds or longer because there is no 911 call taker immediately available to answer the emergency call, they most likely will not be very happy citizen.

So I believe it will be worthy of the Public Safety Task Force's time and attention if you would place on the agenda of the Monday, October 6 meeting these two items.

First, the Task Force needs to be able to review call taker statistics, which obviously must be in the same format as the EMS response statistics in the attachment above: Total number of 911 calls, and the absolute

number of calls in 10 second increments that went into a call waiting/tape recording queue. The manager of the 911 center should make the presentation, explaining to the task force the original request for additional call takers and why, and what they did not receive.

The A/TCEMS stats are the second item.

It will be interesting to hear what an assistant city manager gives the task force as the official, vetted party line as to why these items so critical to human life and safety were not given a higher priority in the manager's office budget recommendation, even in this difficult economic period for the City. Perhaps the manager's office is simply unaware of the teensy, weensy detail that brain cells start to die after 4-6 minutes.

And so it goes.

Take it easy

Mike

**From:** Michael Levy

**Sent:** Wednesday, September 10, 2008 9:26 AM

**To:** Ernesto Rodriguez (work)

**Cc:** 'Bobby Garza (City Hall)'; 'craig.howard@ci.austin.tx.us'; 'Ernie.Pedraza@ci.austin.tx.us'; 'george@austinpolic.com'; 'greg.hamilton@co.travis.tx.us';

'keshraj@mail.utexas.edu'; 'Lee.Leffinawell@ci.austin.tx.us'; 'Leo.Seguin@ci.austin.tx.us';

'Mike Martinez (council)'; 'bcruz@austinsd.org'; 'president@austinpolic.com';

**Subject:** ....at the inception of the EMS program in 1976, the response time target was 6 minutes. Over the years this time was expediently increased to 9 minutes...brain cells start to die within 4 minutes.

**Importance:** High

And I think it is very important to note that at the inception of the EMS program in 1976, the response time target was 6 minutes.

Over the years this time was expediently increased to 9 minutes to reflect the needs of the managers' budgets, rather than patients' needs, to the current nine minutes even though brain cells start to die within 4

minutes.

And even with a 9 minute target, almost 9,000 emergency responses by EMS took 15 minutes or more!

Yet the city manager's office, in its wisdom, proposed less response resources for EMS in the new budget even though calls for emergency medical service can only be expected to increase at a significant rate in the years ahead as they have for the past several years.

But then again, we are talking about human health and safety, and whether people live or die.

And so it goes.

**From:** Michael Levy

**Sent:** Tuesday, September 09, 2008 8:18 AM

**To:** 'Ernesto.Rodriguez@ci.austin.tx.us'

**Cc:** 'Bobby Garza (City Hall)'; 'craig.howard@ci.austin.tx.us'; [REDACTED]  
'Ernie.Pedraza@ci.austin.tx.us'; 'george@austinpolic.com'; 'greg.hamilton@co.travis.tx.us';  
[REDACTED] 'keshraj@mail.utexas.edu'; [REDACTED]

'Lee.Leffingwell@ci.austin.tx.us'; 'Leo.Sequin@ci.austin.tx.us'; [REDACTED]

[REDACTED]; 'Mike Martinez (council)'; [REDACTED]

[REDACTED]; 'pcruz@austinisd.org'; 'president@austinpolic.com'; [REDACTED]

[REDACTED] m'  
**Subject:** A/TCEMS Response Time Intervals for entire County....Wow....Really frightening!... And very extended waiting times for 911 callers  
**Importance:** High

Ernie:

Thank you very much.

I am very grateful for the A/TCEMS response time intervals for the entire County, and not just the City, because the City and the County are partners in our unified EMS county-wide program

The absolute number of very high response times is especially important because one of the most important benefits of a unified system is that when the system is busy, A/TCES communications can keep response times lower rather than higher by having the flexibility to move units based in either the City or the County

around in the most logical and efficient way so that all patients benefit, regardless of their location, yet these numbers are still very high, reflecting the need for many more units operating in the City and in the County. And these numbers would be even higher if the inter-local operating agreement between the City and the County was dissolved. In the recent years City Hall has made every effort to smoke screen issues relating to response times by giving response times only for calls in the City; and looking at averages which are absolutely meaningless and completely worthless because so many calls are in the downtown area, most especially those in the 7<sup>th</sup> and Red River areas, covered by Medic 6 based at 5<sup>th</sup> and Trinity and Medic 3 based at Brack, and thus response times to those calls are going to be very low, artificially depressing the average. (Brain cell start to die in 4-6 minutes.) I am sure the other members of the Public Safety Task Force, whom I am copying, will also share my sincere appreciation and gratitude for these statistics.

And FYI, as you know a 911 emergency call for Fire or EMS or APD cannot reach those dispatchers until an APD call taker answers the in-bound call and re-directs the call to Fire or EMS, or takes the call for APD and then moves it via computer to the appropriate APD dispatcher. I have been hearing that an increasing number of people are being automatically put on hold, and having to listen to a recording for an extended amount of time. because there are not enough APD call takers to handle the call volume. Now if a caller's house is on fire or a relative is on the floor with a heart attack, and they need to talk to a AFD or EMS dispatcher sooner rather than later, and they are put on hold for 60 to 90 seconds or longer, they most likely will not be very happy citizens. It happened to me yesterday, mid-morning, when I called to report a pedestrian standing next to the concrete barrier in the median the 5000 block of North IH-35. In other words, an auto-ped fatality waiting to happen. Since APD keeps a log of the number of callers who must be forced into a waiting period before a call taker answers, and the length of these calls, with his copy of this e-mail I'm asking the chair of the task force to ask APD for a presentation on these numbers at the next meeting of the task force.

Hope all is well.

Mike

**From:** Rodriguez, Ernie [EMS] [mailto:[Ernesto.Rodriguez@ci.austin.tx.us](mailto:Ernesto.Rodriguez@ci.austin.tx.us)]  
**Sent:** Friday, September 05, 2008 6:37 PM  
**To:** Michael Levy  
**Subject:** Response Time Intervals

Hi Mike,

Here is the new report. We included all Code-3 priorities in the city and county regardless of political boundaries. We counted calls that took more than 9 minutes, 12 minutes, 15 minutes... and on.

We included the count and the percent of the total for each time.

I want to run this by you to make sure it is what you wanted. If not, I will work through the weekend to get it right. Please let me know if I need to make any changes. Once it is right, we can send it out to everyone.

Thanks for your help,

## Emie

**From:** Hayes, Joya [mailto:[Joya.Hayes@ci.austin.tx.us](mailto:Joya.Hayes@ci.austin.tx.us)]  
**Sent:** Wednesday, May 27, 2009 8:52 AM  
**To:** Debbie Russell; Martinez, Mike [Council Member]; chuck alexander; Garza, Jason; Garza, Bobby; Garza, Julian; greg.hamilton@co.travis.tx.us; [REDACTED]; [REDACTED]; Jeffingwell, Lee; [REDACTED]; [REDACTED]; McDonald, Michael [APDI]; [REDACTED]; Novelli, Douglas; pcruz@austinisd.org; Pedraza, Ernie; [REDACTED]; [REDACTED]; [REDACTED]; Schooler, Larry; Stewart, Steve; Tiger, Chebon; [REDACTED]; Truesdell, Stephen (Gary); [george.vanderhule@ci.austin.tx.us](mailto:george.vanderhule@ci.austin.tx.us); Williams, Nancy; Michael Levy; [REDACTED]  
**Cc:** Carter, David; Eells, Al; Kerr, Rhoda Mae; Evans, Jim [FIRE]; Singer, Amy; Hernandez, Stephanie; Davila, Leander; Prentice, JoBeth; Gentry, Shirley (Brown - CCO)  
**Subject:** RE: was: July PSTF Meeting/JUNE PSTF mtg.

**Debbie:**

## AGENDA POSTING QUESTION

On the City website, look on the right side of the screen, and you should see a section titled "Connection Calendar." Listed under this heading is a sub-heading that is titled "Boards and Commissions." There you can review the posted agenda's for all of the Boards and Commissions listed. To view the full calendar, you can click "view more." We will add the Task Force Agenda to this calendar so that you can view it (in addition to emailing to you). This site has always posted agenda's for Boards and Commissions. You can contact the City Clerk's office to address any additional concerns about the COA posting procedures and technology.

## ACTUAL AGENDA ITEM REQUESTS

- At this time, the only agenda item that has been confirmed is the AFD Women's restroom project update. All other request will be reviewed by the Council Member Martinez for approval.
- Per City Manager Ott, the budget proposals from all departments must be reviewed by the City Manager, the Mayor and Council before being presented to Boards and Commissions. Therefore, the budget items will not be available for review by the task force by Monday, June 1st. However, all Boards and Commissions shall receive a budget report after they have been vetted through the identified offices.
- My role is to document agenda requests from task force members, submit them to Bobby, post the final agenda, and provide written communication to the task force. Based on these roles, here is what I think your agenda item requests are:
  - APD/TCME/EMS policy/procedure at crime scenes

- o Official role of citizens in relation to APD/TCME/EMS policies/procedures
- o Initial results from citation option implementation
- o APD report on results from No Refusal blood draw weekends
- o APD report on planned upcoming No Refusal Blood Draws, the BATmobile, and the safety and security of the blood draw room
- o APD Safety/security report on Blood Draw & latest plan on training officers to become phlebotomists

Let me know I missed anything.

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**From:** Debbie Russell [mailto: [REDACTED]]  
**Sent:** Tuesday, May 26, 2009 4:40 PM  
**To:** Martinez, Mike [Council Member]; chuck.alexander; Hayes, Joya; Garza, Jason; Garza, Bobby; Garza, Julian; greg.hamilton@co.travis.tx.; [REDACTED]; Leffingwell, Lee; [REDACTED]; McDonald, Michael (APD); [REDACTED]; Novielli, Douglas; pcruz@austinsisd.org; Pedraza, Ernie; [REDACTED]; [REDACTED]; Schooler, Larry; Stewart, Steve; Tiger, Chebon; [REDACTED]; Truesdell, Stephen (Gary); george.vanderhule@ci.austin.tx.us; Williams, Nancy; [REDACTED]  
**Cc:** Carter, David; Eells, Al; Kerr, Rhoda Mae; Evans, Jim (FIRE); Singer, Amy; Hernandez, Stephanie; Davila, Leander; Prentice, JoBeth; Gentry, Shirley (Brown - CCO)  
**Subject:** Re: was: July PSTF Meeting/JUNE PSTF mtg.

Joya: where on the website would the agenda be posted? It is my understanding we don't have a page for the TF....thereby no place to host the agenda. If it were just a page tagged to the city calendar, where does that page go for future reference?

Maybe we should put on our agenda a website upgrade update -as should all boards, cimmissions, task forces. It is my understanding the revamping has been put on hold again - that we are not actively looking for a consultant now. I've not heard this info directly from the City, but it seems like something they should be officially keeping us abreast on as it affects how well we can do our jobs as community liaisons. Maybe this would be a good chance to meet our new CIO.

Were we going to have an item on the June 1st agenda re: the Fire Dept. restructuring? And Joya, per our conversation, was there going to be an official item about APD/TCME/EMS policy/procedure at crime scenes and how the public safety is ensured in relation to those policies/procedures?

I'd like to also request updates from APD on: initial results from citation option implementation and APD blood draw weekends/BATmobile and blood draw room (in the jail) issues including safety/security & latest plan on training officers to become phlebotomists.

I think it would be great to have a public safety budget priorities discussion item on the agenda as we head into the budget season.

Thanks, Debbie

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**From:** "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>  
**To:** chuck alexander [mailto: [REDACTED]]; "Hayes, Joya" <Joya.Hayes@ci.austin.tx.us>; "Garza, Jason" <Jason.Garza@ci.austin.tx.us>; [REDACTED]; "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>; "Garza, Julian" <Julian.Garza@ci.austin.tx.us>; greg.hamilton@co.travis.tx.us; [REDACTED]; "Leffingwell, Lee" <Lee.Leffingwell@ci.austin.tx.us>; [REDACTED]; "McDonald, Michael [APD]" <Michael.McDonald@ci.austin.tx.us>; [REDACTED]; "Novielli, Douglas" <Douglas.Novielli@ci.austin.tx.us>; pcruz@austinisd.org; "Pedraza, Ernie" <Ernie.Pedraza@ci.austin.tx.us>; [REDACTED]; [REDACTED]; "Schooler, Larry" <Larry.Schooler@ci.austin.tx.us>; "Stewart, Steve" <Steve.Stewart@ci.austin.tx.us>; "Tiger, Chebon" <Chebon.Tiger@ci.austin.tx.us>; [REDACTED]; "Truesdell, Stephen (Gary)" <Stephen.Truesdell@ci.austin.tx.us>; george.vanderhule@ci.austin.tx.us; "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>; [REDACTED]; [REDACTED]  
**Cc:** "Carter, David" <David.Carter@ci.austin.tx.us>; "Eells, Al" <Al.Eells@ci.austin.tx.us>; "Kerr, Rhoda Mae" <RhodaMae.Kerr@ci.austin.tx.us>; "Evans, Jim [FIRE]" <Jim.Evans@ci.austin.tx.us>; "Singer, Amy" <Amy.Singer@ci.austin.tx.us>; "Hernandez, Stephanie" <Stephanie.Hernandez@ci.austin.tx.us>; "Davila, Leander" <Leander.Davila@ci.austin.tx.us>; "Prentice, JoBeth" <Jobeth.Prentice@ci.austin.tx.us>; "Gentry, Shirley (Brown - CCO)" <Shirley.Gentry@ci.austin.tx.us>  
**Sent:** Tuesday, May 26, 2009 2:44:01 PM  
**Subject:** RE: July PSTF Meeting

we will meet next week and this is on the agenda

Thanks,

Mike

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**From:** chuck alexander [mailto: [REDACTED]]  
**Sent:** Tuesday, May 26, 2009 1:19 PM  
**To:** Hayes, Joya; Garza, Jason; [REDACTED]; Garza, Bobby; Garza, Julian; greg.hamilton@co.travis.tx.us; [REDACTED]; Leffingwell, Lee; [REDACTED]; Martinez, Mike [Council Member]; McDonald, Michael [APD]; [REDACTED]; Novielli, Douglas; pcruz@austinisd.org; Pedraza, Ernie; [REDACTED]; [REDACTED]

Schooler, Larry; Stewart, Steve; Tiger, Chebon; [tgriebel@pape-dawson.com](mailto:tgriebel@pape-dawson.com); Truesdell, Stephen (Gary); [george.vanderhule@ci.austin.tx.us](mailto:george.vanderhule@ci.austin.tx.us); Williams, Nancy; [REDACTED]  
**Cc:** Carter, David; Eells, Al; Kerr, Rhoda Mae; Evans, Jim [FIRE]; Singer, Amy; Hernandez, Stephanie; Davila, Leander; Prentice, JoBeth; Gentry, Shirley (Brown - CCO)  
**Subject:** RE: July PSTF Meeting

Is the PSTF still active or has it been replaced by a city board? If it is still active and we meet on June 1, I request that we get an update from AFD on the progress on female facilities in fire stations. I also request that we hear citizen's comments on that subject.

Thanks, Chuck Alexander



Subject: July PSTF Meeting

Date: Tue, 26 May 2009 12:57:21 -0500

From: Joya.Hayes@ci.austin.tx.us

To: Jason.Garza@ci.austin.tx.us; [REDACTED]

Bobby.Garza@ci.austin.tx.us; Julian.Garza@ci.austin.tx.us; greg.hamilton@co.travis.tx.us;

[REDACTED] Lee.Leffingwell@ci.austin.tx.us; [REDACTED]

Mike.Martinez@ci.austin.tx.us; Michael.McDonald@ci.austin.tx.us; [REDACTED]

Douglas.Novielli@ci.austin.tx.us; pcruz@austinsisd.org; Ernie.Pedraza@ci.austin.tx.us;

[REDACTED] Larry.Schooler@ci.austin.tx.us; Steve.Stewart@ci.austin.tx.us;

Chebon.Tiger@ci.austin.tx.us; [REDACTED] Stephen.Truesdell@ci.austin.tx.us;

George.Vanderhule@ci.austin.tx.us; Nancy.Williams@ci.austin.tx.us; [REDACTED]

CC: David.Carter@ci.austin.tx.us; Al.Eells@ci.austin.tx.us; RhodaMae.Kerr@ci.austin.tx.us;

Jim.Evans@ci.austin.tx.us; Amy.Singer@ci.austin.tx.us; Stephanie.Hernandez@ci.austin.tx.us;

Leander.Davila@ci.austin.tx.us; Jobeth.Prentice@ci.austin.tx.us; Shirley.Gentry@ci.austin.tx.us

Please note that the Public Safety Task Force meeting scheduled for June 1, 2009 will take place in the Boards and Commissions room at 4:00 pm. The agenda has not been confirmed. Please make note to attend, and look for further communication no later than Friday at 4:00 pm. You can also go to the City of Austin website to view the final agenda after Friday at 4:00 pm.

If you have any questions or to request an agenda item, please respond to this email (and copy Bobby Garza) or contact me at [512-974-2194](tel:512-974-2194). Thank you!

Joya

----- Forwarded message -----

From: "Stephen Truesdell" [REDACTED]

To: "E Board" [REDACTED]

Date: Thu, 28 May 2009 12:18:54 -0500

Subject: Fwd: Info from Chief Kerr re: Budget

----- Forwarded message -----

From: Decrane, Michelle <[Michelle.Decrane@ci.austin.tx.us](mailto:Michelle.Decrane@ci.austin.tx.us)>

Date: Thu, May 28, 2009 at 12:05 PM

Subject: Info from Chief Kerr re: Budget

To: Fire All Battalion Chiefs <[FireAllBattalionChiefs@ci.austin.tx.us](mailto:FireAllBattalionChiefs@ci.austin.tx.us)>, Fire All Section Managers

<[FireAllSectionManagers2@ci.austin.tx.us](mailto:FireAllSectionManagers2@ci.austin.tx.us)>, [REDACTED] Stephen Truesdell

Cc: "Joya, Joya" <[Joya.Hayes@ci.austin.tx.us](mailto:Joya.Hayes@ci.austin.tx.us)>

All: Chief Kerr asked me to send you the attached.

Michelle DeCrane

Public Information and Marketing Manager

Austin Fire Department

4201 Ed Bluestein

Austin, TX 78721

(512) 974-0151

Fax: (512) 974-0141

*For information about our new Fire Chief, Rhoda Mae Kerr, visit our website at <http://www.cityofaustin.org/fire/staff.htm>*

----- Forwarded message -----

From: "Hayes, Joya" <Joya.Hayes@ci.austin.tx.us>

To: "Debbie Russell" <[REDACTED]>, "Martinez, Mike [Council Member]"

<Mike.Martinez@ci.austin.tx.us>, "chuck alexander" <[REDACTED]>, "Garza, Jason"

<Jason.Garza@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Garza, Julian"

<Julian.Garza@ci.austin.tx.us>, <greg.hamilton@co.travis.tx.us>, [REDACTED]

<Lee.Leffingwell@ci.austin.tx.us>, [REDACTED] <[REDACTED]>, "McDonald,

Michael [APD]" <Michael.McDonald@ci.austin.tx.us>, [REDACTED] <[REDACTED]>, "Novielli, Douglas"

<Douglas.Novielli@ci.austin.tx.us>, <pcruz@austinsisd.org> "Pedraza, Ernie"

<Ernie.Pedraza@ci.austin.tx.us>, [REDACTED]

<[REDACTED]>, [REDACTED]

<Larry.Schooler@ci.austin.tx.us>, "Stewart, Steve" <Steve.Stewart@ci.austin.tx.us>, "Tiger, Chebon"

<Chebon.Tiger@ci.austin.tx.us>, [REDACTED] <[REDACTED]>, "Truesdell, Stephen (Gary)"

<Stephen.Truesdell@ci.austin.tx.us>, <george.vanderhule@ci.austin.tx.us>, "Williams, Nancy"

<Nancy.Williams@ci.austin.tx.us>, "Michael Levy" <[REDACTED]>

Date: Fri, 29 May 2009 17:41:03 -0500

Subject: RE: was: July PSTF Meeting/JUNE PSTF mtg.

Attached is the Public Safety Task Force agenda for Monday, June 1, 2009 at 4:00 pm. Please attempt to arrive by 4:00 pm. Let me know if you have any questions. Thanks!

Joya

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4 attachments

 ATCEMS Response Time Intervals\_2.pdf  
5K

 LittleRockSAFER.pdf  
570K

 FY0910BudgetUpdate 052809.doc  
61K

 June 1, 2009- Public Safety Taskforce Agenda.doc  
34K

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**Rush, Barbara** <Barbara.Rush@ci.austin.tx.us>

Sat, May 30, 2009 at 8:47 PM

To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, lee leffingwell [REDACTED]

"Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>

Cc: "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>

Not to mention they have moved 5 African American Firefighters out of recruiting and public education. They see their moves as demotions and an attempt to limit diversity outreach - and it is.

---

**From:** Martinez, Mike [Council Member]

**Sent:** Saturday, May 30, 2009 12:06 PM

**To:** lee leffingwell; Morrison, Laura

**Cc:** Rush, Barbara; Garza, Bobby; Moore, Andrew; Williams, Nancy

**Subject:** FW: AFD budget cut proposal from chief's office.....Neighborhood fire stations' apparatus reductions...The \$64 question....Sacred cows...Budgetary fat

**Importance:** High

[Quoted text hidden]

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**Morrison, Laura** <Laura.Morrison@ci.austin.tx.us>

Sun, May 31, 2009 at 7:30 PM

To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, lee leffingwell [REDACTED]

Cc: "Rush, Barbara" <Barbara.Rush@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>

Mike - Thanks for submitting the budget question to get the budget impact (\$10K) vs cost (\$125K) issue clarified. There's one other piece of this I am still trying to understand.

This may be overly simplified but I assume we will either add more personnel (or OT hours) to replace the effort of those we're promoting (in which case I think we need to look not at the difference in salary but the whole salary) or shift the fixed number of people around in which case there's no more cost but a loss of functionality somewhere.

Either way, I would like to understand the answer in forming my decision and I think it needs to be information available to the public.

Laura

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**From:** Martinez, Mike [Council Member]

**Sent:** Sat 5/30/2009 12:05 PM

**To:** lee leffingwell; Morrison, Laura

**Cc:** Rush, Barbara; Garza, Bobby; Moore, Andrew; Williams, Nancy

**Subject:** FW: AFD budget cut proposal from chief's office.....Neighborhood fire stations' apparatus reductions...The \$64 question....Sacred cows...Budgetary fat

[Quoted text hidden]

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**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Mon, Jun 1, 2009 at 12:59 PM

To: "Morrison, Laura" <Laura.Morrison@ci.austin.tx.us>, lee leffingwell [redacted]  
Cc: "Rush, Barbara" <Barbara.Rush@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>, "Williams, Nancy" <Nancy.Williams@ci.austin.tx.us>

One more issue as well. Since the council meeting on the 21st. Matt and Richard have been assigned to staff position's at HQ. This causes a complete ripple affect in overtime for everyone at their station. Matt was already in a staff position so I believe Richard is the only causing 3 people per day in overtime at his station. Harry has been assigned to HQ for over a year and his position has been filled with overtime the entire time.

M

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**From:** Morrison, Laura

**Sent:** Sunday, May 31, 2009 7:31 PM

**To:** Martinez, Mike [Council Member]; lee leffingwell

**Cc:** Rush, Barbara; Garza, Bobby; Moore, Andrew; Williams, Nancy

**Subject:** RE: AFD budget cut proposal from chief's office.....Neighborhood fire stations' apparatus reductions...The \$64 question.....Sacred cows...Budgetary fat

[Quoted text hidden]

**ATCEMS Response Time Intervals**  
**All Code-3 Responses (Priorities 1-4) in the City and County**  
**Regardless of Political Boundary**  
**FY07**  
**(October 2006 through September 2007)**

**Total: 64514**

| <b>Minutes</b> | <b>Number of calls</b> | <b>Percent of Total</b> |
|----------------|------------------------|-------------------------|
| +9             | 23,220                 | 36.0                    |
| +12            | 9,245                  | 14.3                    |
| +15            | 4,076                  | 6.3                     |
| +18            | 2,163                  | 3.4                     |
| +21            | 1,240                  | 1.9                     |
| +24            | 777                    | 1.2                     |
| +25            | 686                    | 1.1                     |

## Entire Application

### Overview

Are you a member, or are you currently involved in the management of the fire department or organization applying for this grant with this application?

No, I am a grant writer or otherwise not affiliated with this applicant

If you answered **No**, please complete the information below and press the *Save and Continue* button. If you answered **Yes**, please do not complete the information requested below and press the *Save and Continue* button.

**Note:** If you answered **No** to the above question, the fields marked with an \* are required.

#### Preparer Information

|                   |                              |
|-------------------|------------------------------|
| * Preparer's Name | Mr. Stephen R. Finnegan      |
| * Address 1       | 10 Shackelford Plaza STE 201 |
| Address 2         | P.O. Box 24481               |
| * City            | Little Rock                  |
| * State           | Arkansas                     |
| * Zip             | 72221 - 4481                 |

\* Is there a grant-writing fee associated with the preparation of this request? No

If you answered yes above, what is the fee? \$

**Contact Information**

**Alternate Contact Information Number 1**

\* Title Assistant Chief  
Prefix Mr.  
\* First Name Doug  
Middle Initial R  
\* Last Name Coney  
\* Business Phone 501-918-3736 Ext.  
\* Home Phone 501-847-0430 Ext.  
Mobile Phone/Pager 501-519-0371  
Fax 501-371-4485  
\*E-mail [REDACTED]

**Alternate Contact Information Number 2**

\* Title Chief  
Prefix Ms.  
\* First Name Rhoda  
Middle Initial M  
\* Last Name Kerr  
\* Business Phone 501-918-3740 Ext.  
\* Home Phone 501-225-1044 Ext.  
Mobile Phone/Pager 501-519-0204  
Fax 501-918-3734  
\*E-mail [REDACTED]

Application Number: EMW-2007-FF-00781

Page 3 of 21

**Applicant Information**

EMW-2007-FF-00781

Originally submitted on 08/30/2007 by Doug Coney (Userid: LittleRock)

**Contact Information:**

Address: 624 S. Chester Street

City: Little Rock

State: Arkansas

Zip: 72201

Day Phone: 5013724905

Evening Phone: 5018470430

Cell Phone: 5016903290

Email: [REDACTED]

**Application number is EMW-2007-FF-00781**

• Organization Name Little Rock Fire Department

• What kind of organization do you represent? All Paid/Career

If you answered combination, above, what is the percentage of career members in your organization? %

• Type of Jurisdiction Served City

If other, please enter the type of Jurisdiction

• Employer Identification Number [REDACTED]

• Are you sharing an EIN with another organization? No

If yes, please enter the name of the entity with whom you share an EIN

• Does your organization have a DUNS Number? YesIf yes, please enter the DUNS Number [REDACTED]**Headquarters Physical Address**

• Physical Address 1 624 S. Chester St.

Physical Address 2

• City Little Rock

• State Arkansas

• Zip 72201 - 3904

[Need help for ZIP+4?](#)**Mailing Address**

• Mailing Address 1 624 S. Chester St.

Mailing Address 2

• City Little Rock

• State Arkansas

• Zip 72201 - 3904

[Need help for ZIP+4?](#)**Account Information**

• Type of bank account Checking

• Bank routing number - 9 digit number on the bottom left hand corner of your check [REDACTED]



•Your account number



Additional Information

• For this fiscal year (Federal) is your jurisdiction receiving Federal funding from any other grant program that may duplicate the purpose and/or scope of this grant request? No

• If awarded this grant, will your jurisdiction expend greater than \$500,000 in Federal share funds during the Federal fiscal year in which the grant was awarded? Yes

• Is the applicant delinquent on any federal debt? No

If you answered yes to any of the additional questions above, please provide an explanation in the space provided below:

This request will exceed \$500,000.

### Applicant Characteristics (Part I)

- \* Are you a member of a Fire Department or authorized representative of a fire department? Yes
- \* Are you a member of a Federal Fire Department or contracted by the Federal government and solely responsible for suppression of fires on Federal property? No
- \* Does your organization protect critical infrastructure of the state? Yes
- \* Please indicate the type of community your organization serves. Urban
- \* How many commercial, industrial, residential, or institutional structures in your jurisdiction are more than four stories tall? 500
- \* What is the permanent resident population of your Primary/First-Due Response Area or jurisdiction served? 186000
- \* Please indicate if your department has an automatic/mutual aid agreement with another community or fire department and the type of agreement that exists. Mutual aid

The goal is for SAFER grantees to enhance their ability to attain 24-hour staffing, thus assuring their communities have adequate protection from fire and fire-related hazards. The following questions are designed to help us understand the changes that will occur in departments receiving grants.

- \* At the time of application, how many authorized and funded active, full-time uniformed career positions are in your department? 391
- \* Of those career positions indicated in the field above, how many of those serve in officer-level (both command and company) positions? 108
- \* Of those career positions indicated in the first field above (total number of authorized and funded positions), how many are assigned to field or response apparatus positions that directly support NFPA 1710 (Section 5.2.4.2 - Initial Full Alarm Assignment Capability) or NFPA 1720 (Section 4.3 - Staffing and Deployment) compliance? 292

Note: For more information regarding these standards [Click here](#)

- \* At the time of application, how many active volunteer firefighters are in your department? 0
- \* If awarded this grant, how many authorized and funded active, full-time uniformed career positions will be in your department? 409
- \* If awarded this grant, how many active volunteer firefighters will be in your department? 0
- \* How many stations are in your organization? 20
- \* Do you currently report to the National Fire Incident Reporting System (NFIRS)? Yes

**Applicant Characteristics (Part II)**

|                                                                                                                                                                 | 2006                                         | 2005 | 2004 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|------|------|
| • What is the total number of fire-related civilian fatalities in your jurisdiction over the last three years?                                                  | 7                                            | 6    | 4    |
| • What is the total number of fire-related civilian injuries in your jurisdiction over the last three years?                                                    | 18                                           | 30   | 26   |
| • What is the total number of line of duty member fatalities in your jurisdiction over the last three years?                                                    | 0                                            | 0    | 0    |
| • What is the total number of line of duty member injuries in your jurisdiction over the last three years?                                                      | 15                                           | 16   | 16   |
| • What is your department's operating budget (including personnel costs) for your current fiscal year and what was your budget for the last three fiscal years? | 30485156<br>26431092<br>26615782<br>25058431 |      |      |
| • What percentage of your annual operating budget is derived from:<br>Enter numbers only. percentages must sum up to 100%                                       |                                              |      |      |
| Taxes?                                                                                                                                                          | 100 %                                        |      |      |
| Grants?                                                                                                                                                         | 0 %                                          |      |      |
| Donations?                                                                                                                                                      | 0 %                                          |      |      |
| Fund drives?                                                                                                                                                    | 0 %                                          |      |      |
| Fee for Service?                                                                                                                                                | 0 %                                          |      |      |
| Other?                                                                                                                                                          | 0 %                                          |      |      |

If you entered a value into Other field (other than 0), please explain

**Department Call Volume**

\* How many responses per year by category? (Enter whole numbers only. If you have no calls for any of the categories, enter 0)

|                                     | 2006  | 2005  | 2004  |
|-------------------------------------|-------|-------|-------|
| Structural Fires                    | 611   | 808   | 331   |
| Vehicle Fires                       | 205   | 309   | 190   |
| Vegetation Fires                    | 205   | 197   | 188   |
| EMS                                 | 13946 | 13973 | 13984 |
| Rescue                              | 306   | 280   | 270   |
| Hazardous Condition/Materials Calls | 1185  | 345   | 606   |
| Service Calls                       | 2605  | 2060  | 1310  |
| Good Intent Calls                   | 1254  | 1363  | 911   |
| False Alarms                        | 3018  | 2553  | 1865  |
| Other Calls and Incidents           | 488   | 459   | 451   |

\* Please indicate the number of times your department provides or receives mutual aid. Do not include first-due responses claimed above.

In an average year, how many times does your organization receive mutual/automatic aid? 0

In an average year, how many times does your organization provide mutual/automatic aid? 5

## Request Details

The activity for your organization is listed in the table below.

| Activity            | Number of Entries |
|---------------------|-------------------|
| Hiring Firefighters | 1                 |

### Hiring Firefighters

- \* 1. The Hiring of FF activity requires a considerable cost-share on behalf of the applicant and/or its governing body. As such, it is imperative that the local governing body be aware of and support this application. Have you, as the applicant, discussed this application and its long-term obligations with your governing body and is your governing body willing to accept this long term commitment? Yes
- \* 2. If awarded a hiring grant, will the newly added firefighters be trained to at least Firefighter I or equivalent within 6 months of employment? Yes
- \* 3. If awarded a hiring grant, will the newly added firefighters be trained to at least Firefighter II or equivalent within 24 months of employment? Yes
- \* 4. If awarded a hiring grant, will the newly added firefighters be trained within 24 months of employment to at least the minimum level of EMS certification as established by the local fire department? Yes
- \* 5. Given the number of structure fires indicated in the "Call Volume" screen of your application, how many times did you assemble the minimum number of firefighting personnel at the scene in compliance with either NFPA 1710(Section 5.2.4.2 - Initial Full Alarm Assignment Capability) or NFPA 1720(Section 4.3 - Staffing and Deployment), whichever applies to your department? 286
- \* 6. With staffing requested in this application, how many times would you estimate you would have been able to assemble the minimum number of firefighting personnel at the scene in compliance with either NFPA 1710(Section 5.2.4.2 - Initial Full Alarm Assignment Capability) or NFPA 1720(Section 4.3 - Staffing and Deployment), whichever applies to your department? 599
- \* 7a. Given the number of structure fires indicated in the "Call Volume" screen of your application, what is the average actual staffing level on your first arriving engine company or vehicle capable of initiating suppression activities? 3
- \* 7b. With staffing requested in this application and given the number of structure fires indicated in the "Call Volume" screen of your application, what would be the average actual staffing level on your first arriving engine company or vehicle capable of initiating suppression activities? 4
- \* 8. Is your request for hiring firefighters based on a risk analysis and/or a staffing needs analysis? Yes

If Yes, describe how the analysis was conducted.

Our chief and assistant chiefs conducted formal staffing assessment. This analysis was a comprehensive review based on current LRFD firefighting operations and staffing. The staffing need was based upon

NFPA 1710 requirements.

\* 9. If awarded a grant for hiring additional firefighters, will you provide them with an entry-level physical in accordance with NFPA 1582, Standard on Comprehensive Occupational Medical Program for Fire Departments 2003 Edition, Chapter 6? Yes

#### Budget Item

\* How many full-time firefighter positions, including job-shares, are you requesting? 18

If you are requesting assistance to fund a position that would be "shared" by more than one individual, i.e., for job-share, please indicate how many individuals would fill that position and provide an explanation as to why the position is shared.

\* What is the anticipated annual starting salary for firefighters in your department? 32240

\* What is the average benefit rate for your department (as calculated as a percentage of the annual salary)? 22%

\* If awarded, what is your estimate of the average annual increase in salary for these firefighting positions as a result of step increases, cost-of-living adjustments, incentive pay, etc.? Show this figure as a percentage of the annual salary. 4%

#### Budget

##### Budget Matrix

|                 | First<br>12-Month<br>Period | Second<br>12-Month<br>Period | Third<br>12-Month<br>Period | Fourth<br>12-Month<br>Period | Fifth<br>12-Month<br>Period | Total     |
|-----------------|-----------------------------|------------------------------|-----------------------------|------------------------------|-----------------------------|-----------|
| Personnel       | 580,320                     | 603,533                      | 627,674                     | 652,781                      | 678,892                     | 3,143,200 |
| Benefits        | 127,670                     | 132,777                      | 138,088                     | 143,612                      | 149,358                     | 691,503   |
| Federal Share   | 637,191                     | 589,048                      | 379,440                     | 227,970                      | 0                           | 1,833,649 |
| Applicant Share | 70,799                      | 147,262                      | 386,322                     | 568,423                      | 828,248                     | 2,001,054 |
| Total:          | 707,990                     | 736,310                      | 765,762                     | 796,393                      | 828,248                     | 3,834,703 |

## Narrative Statement

### Project Description

\* Please attach your narrative statement using no more than six single-spaced pages.

#### Little Rock Fire Department 2007 SAFER Narrative

The Little Rock Fire Department appreciates this opportunity to seek funding from the Department of Homeland Security, FEMA, and U.S. Fire Administration's 2007 SAFER Grant. The Little Rock Fire Department is seeking funding under the Hiring Firefighters Activity to hire an additional 18 firefighters. The requested funding is absolutely critical to our ability to protect the health and safety of our citizens and firefighters from fire and fire-related hazards. Moreover, this funding will allow us to enhance our staffing level and thus reduce our overall response time, therefore allowing us to meet NFPA Standard 1710 (initial arriving company and initial full alarm assignment capability) on approximately 93% of our responses/incidents.

Furthermore, these additional firefighters will enhance our capabilities to respond not only to structure fires and other fire-related hazards, but to potential CBRNE incidents, building collapse(s), conduct urban search and rescue missions, and other catastrophic incidents as well. Moreover, the funding from this grant will assist us in meeting objectives in the National Preparedness Goal and certainly encompasses an all-hazards vision. These funds are also critical to our capabilities to provide mutual aid to our surrounding communities and fire departments, with which we have mutual aid agreements. Finally, as Arkansas' largest and Capital City, we are the seat of most of the State and Federal governments' critical and/or essential operations. We are also the seat for the Pulaski County Government as well. Additionally, our Department would respond to any requests for assistance to any State or federally declared disasters, these firefighters would be a significant part of that response. With Arkansas' central location in our Country, the proximity of Little Rock National Airport and Little Rock Air Force Base, we are in a unique position to meet such a response if requested to do so.

#### Hiring Firefighters Activity

With the awarding of this grant the Little Rock Fire Department will hire an additional 18 firefighters necessary for our department to meet the objectives of NFPA Standard 1710. Our fire chief, Rhoda Mae Kerr, ordered a comprehensive staffing needs analysis and assessment to be conducted on our department and its fire fighting operations. The analysis indicated current staffing levels for our 20 engine companies and 8 truck companies are often operating at the minimum required three firefighters per company, per shift. In fact, it was ascertained that we are operating at the minimum levels approximately 95% of the time. Therefore, our citizens and firefighters are at higher risk for death or injury, and significantly increased property damage due to lack of adequate available fire fighting personnel.

The newly hired firefighters will be trained to Firefighter Level II and Emergency Medical Technician (EMT) before being assigned to one of our engine or truck companies. Once they are fully trained and assigned, the Little Rock Fire Department will achieve both our own objective, and the objective of the SAFER Grant, to become compliant with NFPA 1710. We will be able to deploy an engine company within 4 minutes and an initial full alarm assignment capability within 8 minutes, in over 90% of our responses/incidents. Furthermore, we will be able to respond to requests for medical assistance (EMS) calls within 4 minutes or less as well. Our Department received almost 14,000 EMS calls each year over the last three years. A fully trained EMS firefighter can begin treating a patient suffering from a life threatening condition within four minutes or less. This will be a tremendous benefit to our community and overall public safety. The reduced response time can mean the difference between life and death.

The approval of this grant will have an immediate positive impact on our daily operations. As we previously mentioned, our staffing assessment indicated that LRFD is operating with minimum staffing levels the majority of the time. As is the case with most departments, we have a certain number of firefighters on sick or annual leave on each shift, to include firefighters off due to injuries. We also have firefighters on military leave in support of ongoing operations in Iraq, Afghanistan, border security, and annual training. Moreover, the Army just announced they will be calling the 39th Brigade of the Arkansas Army National Guard back to active duty for its second deployment to Iraq. We are anticipating several additional Little Rock firefighters to be deploying with the 39th Brigade. These new firefighter positions will help mitigate the staffing deficiencies we are experiencing due to military operations.

Additionally, these new positions will allow LRFD to move more experienced fire fighting personnel to special operations positions such as: Haz-Mat, Urban Search and Rescue, and bomb disposal. Therefore our firefighters and community will benefit from increased personnel availability in special operations, in addition to benefits derived in fire-suppression operations. Overall, the effect on our daily operations means we can provide an initial full alarm assignment capability, (NFPA 5.2.3.2.2) without having to call for out-of-district companies or call in off duty firefighters. With the funding from this grant, we estimate that we will meet NFPA 1710 standards approximately 93% of the time. The increased safety factors these new firefighters will provide for our community and current firefighters are quite evident. Furthermore, as the largest and only department in Arkansas with an Urban Search and Rescue team, should a major incident occur, these additional firefighters would play a vital role in any State or federally declared disasters. (National Preparedness Goal)

Another consideration in our staffing assessment and analysis is the New Madrid Fault Zone. The New Madrid Fault Zone runs throughout Eastern Arkansas. The entire Nation watched in horror at the devastation which occurred in New Orleans during Hurricane Katrina. The response to help our fellow citizens in dire need encompassed, Federal agencies and departments, many surrounding states and their assets, counties, municipal governments, non-profits, corporations, and foreign governments. The lessons gleaned from Katrina, certainly influenced our decision to increase our current staff. The U.S. Geological Survey has stated in no uncertain terms, that it is no longer a matter of if, but when another earthquake will strike along the New Madrid Fault Zone. Although nobody can say for sure when this event may occur, it must be part of any risk-based planning and prioritizations for fire departments located within a 400 mile radius of the fault zone. The additional firefighters will assist us in meeting our mission requirements for the City of Little Rock and allow us to deploy firefighters to assist in other jurisdictions in meeting theirs. Our Urban Search and Rescue Team would certainly play a vital role in saving lives, and meeting DHS's objectives of: enhancing national capabilities, risk-based prioritizations, and interoperability.

#### Cost Benefit Analysis/Sustainability

The City of Little Rock derives its funding through two major sources: sales tax and property taxes. Like many other cities and fire departments across our Country, the demand for municipal services has increased at a faster rate than available funding. The City of Little Rock has financially stressed areas that are located in recognized Federal Historically Underutilized Business Zone (HUB-Zones). Our municipal leadership has committed vast capital resources to improving the "quality of life issues," which affect the lives of our local citizens. Moreover, they have committed additional resources to building our local economy to provide jobs and opportunities for our citizens. Furthermore, the City of Little Rock continues to have many of the evacuees from Hurricane Katrina living in our City. These people too, are consuming services and the resources of our local government.

Our Department enjoys the strong support of our City Manager, Mayor, and City Board of Directors. Nonetheless, they are unable to fund all of our requests for major acquisitions and increased personnel due to budget limitations. They are indeed committed to providing as much of the resources we request as they possibly can. The funding we are currently receiving from the City's allocation is used to cover our fixed expenses. These expenses include but are not limited to salaries, insurance, building and vehicle maintenance, fuel, supplies, and other general operating expenses. Our largest expense annually, is our personnel cost which consumes approximately 95% of our annual budget. Federal assistance is needed to hire these firefighters to fill gap between current funding levels and future funding levels. The award of the SAFER Grant would allow the department to hire the new firefighters immediately, while building the required funding into future budgets. Current financial projections indicate adequate future growth in the revenues necessary for the City to meet its share of the matching funds, and to sustain these positions.

The City Manager, Mayor, and the City Board of Directors have pledged to provide the necessary financial support required for our cost sharing obligations. We anticipate the additional funding coming specifically from projected growth in the City's sales taxes and use taxes, coupled with additional property tax revenues to provide us with the funding necessary to meet our required matching and long term funding requirements.

#### Minority Recruitment

The City of Little Rock and the Little Rock Fire Department have a long standing policy of being an equal opportunity employer. When we begin our advertising campaign to hire the additional firefighters provided for with this grant, we will include the following statements: The Little Rock Fire Department encourages women,



and minorities to apply for these positions; the City of Little Rock is an equal opportunity employer. Additionally, our recruiting plan will be implemented immediately upon notification of this grant's approval. We will complete the recruiting process within the ninety (90) day timeframe allowed by the grant. Our firefighter recruits will be required to undergo an entry level physical examination as part of their selection process. We will offer all recruits the opportunity to receive any required or desired immunizations they need at our Department's expense.

#### Volunteer Activities

The Little Rock Fire Department has no prohibition against members of our department engaging in volunteer activities in other jurisdictions during their off duty hours. None of our current or future firefighters will be discriminated against or prohibited from participating in volunteer activities. In fact, some of our paid firefighters already volunteer in other departments.

#### Conclusion

The Little Rock Fire Department appreciates this opportunity to seek assistance from the Department of Homeland Security, FEMA and the Fire Administration. We realize there are limited resources at both our City's and the Federal levels. Our staffing assessment and analysis clearly demonstrated our need to increase the number of available firefighters. This funding will assist us in meeting our objective to provide our citizens and firefighters increased protection. Moreover, it will provide the Little Rock Fire Department the means for us to meet NFPA 1710 Standards, Initial Full Alarm Assignment capabilities throughout our jurisdiction. Finally, these new firefighters will help mitigate the personnel losses we are currently experiencing due to ongoing military operations. We are anticipating additional losses as the 39th Brigade begins its mobilization for deployment to Iraq. We respectfully request that our grant application be approved. The funding of this grant will allow us to increase our staffing to provide the best possible protection and services to our citizens. Thank you for your past support of our department and future support in this vital endeavor.

\* Please describe any grants that your department has received from DHS including the AFG. For example: 2002 AFG Fire Engine, 2003 UASI Equipment... (Enter "N/A" if Not Applicable).

2002 AFG Grant for Vehicle

2003 AFG Grant for radios

2004 AFG grant for On-board GIS/Mapping System

2005 FPS grant for smokehouse

2003 ODP Grant for radios

2003 ODP Grant for exercises

2004 ODP Grant for radios

2005 ODP Grant for radios, PPE, Video Security System, Mobile Command Vehicle

2004 MMRS Continuation Grant for hospital/public health preparedness

2005 MMRS Continuation Grant for hospital/public health preparedness

## Assurances and Certifications

### Form 20-16A

**You must read and sign these assurances by providing your password and checking the box at the bottom of this page.**

**Note:** Fields marked with an \* are required.

#### Assurances Non-Construction Programs

**Note:** Certain of these assurances may not be applicable to your project or program. If you have any questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of the project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States, and if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal gain.
4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. Section 4728-4763) relating to prescribed standards for merit systems for programs funded under one of the nineteen statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. Sections 1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. Section 794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. Sections 6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) Sections 523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. 290-dd-3 and 290-ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Acts of 1968 (42 U.S.C. Section 3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
7. Will comply, or has already complied, with the requirements of Title II and III of the Uniform

Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or Federally assisted programs. These requirements apply to all interest in real property acquired for project purposes regardless of Federal participation in purchases.

8. Will comply with provisions of the Hatch Act (5 U.S.C. Sections 1501-1508 and 7324-7328), which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. Sections 276a to 276a- 7), the Copeland Act (40 U.S.C. Section 276c and 18 U.S.C. Sections 874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. Sections 327-333), regarding labor standards for Federally assisted construction sub agreements.
10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in flood plains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. Section 1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. Section 7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended, (P.L. 93-523); and (h) protection of endangered species under the Endangered Species Act of 1973, as amended, (P.L. 93-205).
12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. Section 1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. 470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. 469a-1 et seq.).
14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. 2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. Section 4801 et seq.) which prohibits the use of lead based paint in construction or rehabilitation of residence structures.
17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act of 1984.
18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations and policies governing this program.
19. It will comply with the minimum wage and maximum hours provisions of the Federal Fair Labor Standards Act (29 U.S.C. 201), as they apply to employees of institutions of higher education, hospitals, and other non-profit organizations.

Application Number: EMW-2007-FF-00781

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Signed by **Doug Coney** on 08/09/2007

**Form 20-16C**

**You must read and sign these assurances by providing your password and checking the box at the bottom of this page.**

**Note:** Fields marked with an \* are required.

**Certifications Regarding Lobbying, Debarment, Suspension and Other Responsibility Matters and Drug-Free Workplace Requirements.**

Applicants should refer to the regulations cited below to determine the certification to which they are required to attest. Applicants should also review the instructions for certification included in the regulations before completing this form. Signature on this form provides for compliance with certification requirements under 44 CFR Part 18, "New Restrictions on Lobbying" and 44 CFR Part 17, "Government-wide Debarment and Suspension (Non-procurement) and Government-wide Requirements for Drug-Free Workplace (Grants)." The certifications shall be treated as a material representation of fact upon which reliance will be placed when the Department of Homeland Security (DHS) determines to award the covered transaction, grant, or cooperative agreement.

**1. Lobbying**

A. As required by the section 1352, Title 31 of the US Code, and implemented at 44 CFR Part 18 for persons (entering) into a grant or cooperative agreement over \$100,000, as defined at 44 CFR Part 18, the applicant certifies that:

(a) No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of congress, or an employee of a Member of Congress in connection with the making of any Federal grant, the entering into of any cooperative agreement and extension, continuation, renewal amendment or modification of any Federal grant or cooperative agreement.

(b) If any other funds than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of congress, or an employee of a Member of Congress in connection with this Federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form LLL, "Disclosure of Lobbying Activities", in accordance with its instructions.

(c) The undersigned shall require that the language of this certification be included in the award documents for all the sub awards at all tiers (including sub grants, contracts under grants and cooperative agreements and sub contract(s)) and that all sub recipients shall certify and disclose accordingly.

**2. Debarment, Suspension and Other Responsibility Matters (Direct Recipient)**

A. As required by Executive Order 12549, Debarment and Suspension, and implemented at 44 CFR Part 67, for prospective participants in primary covered transactions, as defined at 44 CFR Part 17, Section 17.510-A, the applicant certifies that it and its principals:

(a) Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of Federal benefits by a State or Federal court, or voluntarily excluded from covered transactions by any Federal department or agency.

(b) Have not within a three-year period preceding this application been convicted of or had a civilian judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain or perform a public (Federal, State, or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property.

(c) Are not presently indicted for or otherwise criminally or civilly charged by a government entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraph (1)(b) of

this certification; and

(d) Have not within a three-year period preceding this application had one or more public transactions (Federal, State, or local) terminated for cause or default; and

B. Where the applicant is unable to certify to any of the statements in this certification, he or she shall attach an explanation to this application.

3. Drug-Free Workplace (Grantees other than individuals)

As required by the Drug-Free Workplace Act of 1988, and implemented at 44 CFR Part 17, Subpart F, for grantees, as defined at 44 CFR part 17, Sections 17.615 and 17.620:

(A) The applicant certifies that it will continue to provide a drug-free workplace by:

(a) Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;

(b) Establishing an on-going drug free awareness program to inform employees about:

- (1) The dangers of drug abuse in the workplace;
- (2) The grantee's policy of maintaining a drug-free workplace;
- (3) Any available drug counseling, rehabilitation and employee assistance programs; and
- (4) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;

(c) Making it a requirement that each employee to be engaged in the performance of the grant to be given a copy of the statement required by paragraph (a);

(d) Notifying the employee in the statement required by paragraph (a) that, as a condition of employment under the grant, the employee will:

- (1) Abide by the terms of the statement; and
- (2) Notify the employee in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction.

(e) Notifying the agency, in writing within 10 calendar days after receiving notice under subparagraph (d)(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to the applicable awarding office.

(f) Taking one of the following actions, against such an employee, within 30 calendar days of receiving notice under subparagraph (d)(2), with respect to any employee who is so convicted:

- (1) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
- (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement or other appropriate agency.

(g) Making a good faith effort to continue to maintain a drug free workplace through implementation of paragraphs (a), (b), (c), (d), (e), and (f).

(B) The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance

| Street                | City        | State    | Zip         | Action |
|-----------------------|-------------|----------|-------------|--------|
| 624 S. Chester Street | Little Rock | Arkansas | 72201 -3904 |        |

If your place of performance is different from the physical address provided by you in the Applicant Information, press *Add Place of Performance* button above to ensure that the correct place of performance has been specified. You can add multiple addresses by repeating this process multiple times.

Section 17.630 of the regulations provide that a grantee that is a State may elect to make one certification in each Federal fiscal year. A copy of which should be included with each application for DHS funding. States and State agencies may elect to use a Statewide certification.

Signed by **Doug Coney** on 08/09/2007

Application Number: EMW-2007-FF-00781

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**FEMA Standard Form LLL**

Only complete if applying for a grant for more than \$100,000 and have lobbying activities. See Form 20-16C for lobbying activities definition.

If this lobbying form is not applicable, check "This form is not Applicable." and include this page with your application submission

**You must read and sign these assurances by providing your password and checking the box at the bottom of this page.**

**Note:** Fields marked with an \* are required.

**Standard Form LLL: Disclosure of Lobbying Activities**

- |                                      |                       |
|--------------------------------------|-----------------------|
| 1. * <u>Type of Federal Action</u>   | Grant                 |
| 2. * <u>Status of Federal Action</u> | Bid/Offer/Application |
| 3. * <u>Report Type</u>              | Material Change       |

**This subsection is for Material Change only**

|                      |            |
|----------------------|------------|
| Year                 | 2007       |
| Quarter              | 2          |
| Date of last report: | 06/30/2007 |

4. \* Name and Address of Reporting Entity:

|                        |                                      |
|------------------------|--------------------------------------|
| *Reporting Entity Type | Prime                                |
| Tier (if known)        |                                      |
| *Name                  | City of Little Rock                  |
| *Street                | 500 West Markham St.                 |
| *City                  | Little Rock                          |
| *State                 | Arkansas                             |
| *Zip                   | 72201 - 1410                         |
|                        | <a href="#">Need help for ZIP+4?</a> |

## 5. If Reporting Entity in No.4 is a Subawardee, enter name and address of Prime:

|        |                                      |
|--------|--------------------------------------|
| Name   |                                      |
| Street |                                      |
| City   |                                      |
| State  |                                      |
| Zip    | <a href="#">Need help for ZIP+4?</a> |

6. \* Federal Department/Agency Department of Homeland Security7. \* Federal Program Name/Description 2007 SAFER Grant8. Federal Action Number if known:9. Award Amount if known: \$10a. Name and address of Lobbying Registrant: (if individual, Last Name, First Name, MI)

|      |                                |
|------|--------------------------------|
| Name | James Lee Witt Associates, LLC |
|------|--------------------------------|



Application Number: EMW-2007-FF-00781

Street 701 13th Street, NW, Suite 850  
City Washinton D.C.  
State District of Columbia  
Zip 20005 - 3924

10b Individuals Performing Services: (include address if different from No. 10a) (Last Name, First Name, MI)

Name  
Street  
City  
State  
Zip

Information requested through this form is authorized by Title 31 U.S.C. Section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Signed by Doug Coney on 08/09/2007



## INFORMATION BULLETIN

**Disposal Date:**  
June 28, 2009

**TO:** All Battalion Chiefs and Section Heads  
**CC:** Stephen Truesdell, Local 975 President  
**FROM:** Rhoda Mae Kerr, Fire Chief  
**DATE:** May 28, 2009  
**RE:** FY09-10 Budget Update

In an effort to keep you updated on the planning for the FY09-10 budget, I wanted to give you a brief summary of our meeting yesterday with ACM McDonald and the City's Budget Office.

We presented our budget reduction proposals to the group, discussing our methodology and criteria for each. You'll find that list below, in priority order. We worked very hard to put together proposals that would not result in reduction of staffing on units, layoffs, or base pay cuts.

As you know, the largest percent of our response is medical calls—more than 55,000 calls in 2008 were for medical assistance. We are not the fire department we were 20 years ago; we now have an opportunity to change our service delivery model to better serve our customers while still providing adequate resources for our core mission of preserving life and property.

As you read through the list below, please note that **nothing** is set in stone at this point; remember that this list is PROPOSED and we anticipate it will change. No decisions have been made as to which reductions we'll be making; that will happen after the Council and the City Manager review all of the options from every department. We were asked to provide \$4.3 million in reductions (3.5 percent of our \$121 million budget). A briefing on this list will be done at the Public Safety Task Force meeting on June 1 and will also be vetted to the public at meetings on the following dates:

- June 10: Northwest Recreation Center, 2913 Northland Drive, 6:00 – 8:30 p.m.
- June 15: Gus Garcia Recreation Center, 1201 E. Rundberg Lane, 6:00 – 8:30 p.m.
- June 16: Tony Burger Activity Center, 3200 Jones Road, 6:00 – 8:30 p.m.

I encourage you to attend, and to share all of this information with your employees. If you have any questions, please address them through your chain of command.

| Dept Rank | Description                                                                                                                                                                | Overview                                        | Total     |
|-----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-----------|
| 1         | Eliminate vacant civilian Admin Sr position in Wellness Center; 20% reduction in number of physicals & fitness assessments scheduled & performed                           | vacant                                          | \$51,683  |
| 2         | Eliminate sworn firefighter photographer position in Investigations; move to digital evidence documentation                                                                | authorized strength                             | \$54,900  |
| 3         | Eliminate City funding for Emergency Services District #4 Fire Training Academy                                                                                            |                                                 | \$33,000  |
| 4         | Eliminate sworn firefighter position in Vehicle/Equipment Maintenance Shop; delays in delivery of firefighting equipment to fire units                                     | authorized strength                             | \$54,900  |
| 5         | Eliminate sworn Battalion Chief Fire Investigator position in Investigations; reduction in arson arrest clearance rate                                                     | authorized strength, demotions                  | \$131,058 |
| 6         | Eliminate vacant sworn Firefighter position in Recruiting; reduction in number of persons contacted                                                                        | authorized strength                             | \$54,900  |
| 7         | Eliminate sworn Fire Specialist position in Public Education; reduction in number of persons contacted                                                                     | authorized strength, demotion                   | \$110,843 |
| 8         | Eliminate two (2) sworn Firefighter positions in the Safety Office; on scene safety response could be delayed                                                              | authorized strength                             | \$109,800 |
| 9         | Eliminate Certification Pay; 420 sworn personnel affected                                                                                                                  | requires Council action to amend ordinance      | \$546,672 |
| 10        | Eliminate Special Assignment pay; 217 sworn personnel affected                                                                                                             | requires Council action to amend ordinance      | \$523,841 |
| 11        | Eliminate Education Incentive pay; 407 sworn personnel affected                                                                                                            | requires Council action to amend ordinance      | \$398,453 |
| 12        | Eliminate Bilingual pay; 146 sworn personnel affected                                                                                                                      | requires Council action to amend ordinance      | \$261,000 |
| 13        | Replace one engine at one multi-company station with one Medical Response Unit (MRU); positive impact on medical response; fewer units available to respond to fire calls. | new service delivery model; authorized strength | \$565,637 |
| 14        | Replace a second engine at a multi-company station with a Medical Response Unit (MRU)                                                                                      | new service delivery model; authorized strength | \$669,338 |

|                                  |                                                                                                                                                                               |                               |                    |
|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------|
| 15                               | Eliminate Capt, Lt positions in Special Operations Support; reduced direct support to Combat Operations for emergency incidents requiring specialized equipment               | authorized strength; demotion | \$229,957          |
| 16                               | Eliminate Captain position in Communications; delays in providing non-emergency services to internal/external customers; delays national accreditation of AFD dispatch center | authorized strength; demotion | \$116,265          |
| 17                               | Reduce the number of Lieutenant fire investigators from 10 to 6; reduction in percent of arson cases cleared by arrest                                                        | authorized strength; demotion | \$460,530          |
| <b>TOTAL PROPOSED REDUCTIONS</b> |                                                                                                                                                                               |                               | <b>\$4,372,777</b> |



**Public Safety Taskforce  
Notice of Regular Meeting  
Monday, June 1, 2009  
4:00pm – 5:30pm  
Boards and Commissions Room  
City Hall  
301 W. 2<sup>nd</sup> Street  
Austin, TX 78701**

***Task Force Purpose:***

*"The Public Safety Task Force is created to advise the Austin City Council on all matters related to Public Safety. The Task Force shall identify any gaps and prioritize core problems/deficiencies in public safety. The Public Safety Task Force shall present recommendations to Council: (a) to review the adequacy of the local strategy for detecting, preparing for, preventing, protecting against, responding to, and recovering from any incident that threatens public safety, and (b) to develop and present recommendations including the fiscal impact of enhancing the ability of the City of Austin to detect and deter harmful acts and coordinate local response."*

**Discussion and possible action on the following:**

- 1. Call to Order-4:00 P.M.**
- 2. Approval of Minutes**
- 3. Citizen Communications**
- 4. Presentation and Update on 911 Hold Times**
- 5. Presentation and Update on No Refusal Planning**
- 6. Presentation and Update on Citation Option Implementation**
- 7. Presentation of Traffic Fatalities Year to Date Report**
- 8. Presentation and Update on AFD Women's Locker Room Project**
- 9. Presentation and Update on EMS Medical Director Search**
- 10. Adjournment**

For additional information, contact the Office of Council Member Mike Martinez (512) 974-2264 or the Office of Assistant City Manager Michael McDonald (512) 974-2194.

**ADA Compliance**

Reasonable Modifications & Equal Access to Communications are provided upon request. Please call 974-3256 (Voice) or 974-2445 (TDD) or e-mail Dolores Gonzalez if you need information.

### **Proposed Solar Array before Council.**

**\$250,000,000** Purchase Power Agreement between the City of Austin and Gemini.

The cost of entire build out over the next 18 months will be approximately **\$180,000,000**.

Gemini will earn approximately **\$70,000,000** in profit over the 25 year agreement and the project will create 60-80 low skilled construction jobs over the next 18 months. Once the project is complete Gemini has said it will employ 2 FTE's to run the operation at Webberville.

### **Issues and concerns moving forward.**

This procurement process (the actual bids) ended on November 13, 2008. Just 4 days before President Bush signed legislation allowing for 30% tax investment credits for the next 8 years. Because of this, Gemini will also receive an additional **\$60,000,000** cash rebate in 18 months bringing their profit margin on this particular project to

**\$130,000,000.**

(<http://www.greenenergyohio.org/page.cfm?pageID=710>)

Had Austin Energy changed course once the legislation had been signed, there is very strong belief that the outcome of the procurement process would have looked much different and possibly even been awarded to local firms creating the true green collar jobs we are seeking to create in the solar industry. With a 30% ITC, many smaller companies would be eligible for financing to speed up and complete the construction of their fabrication facilities in order to fulfill a project of this magnitude. Helio-volt and many other local solar companies are planning to contact everyone this week and discussing this further and also attend the council meeting on Thursday.

### **Plan moving forward**

I believe council should commit to at least 30mw of Solar this Thursday. But I also believe we should scale back the agreement with Gemini to bring on 10mw as soon as possible and immediately bid out another 10mw in order to allow our local firms to compete with the new ITC cash on hand. Once the new bid process is complete, we should review the market and then again go out for an additional batch...which could be more than the remaining 10mw that we committed to.

This plan would accomplish all of our goals in the near and long term as well as taking complete advantage of the every changing technology within the Solar Industry. Our goals moving forward must be a "small bites" approach in order to achieve the greater goal with maximum efficiency and economic development opportunity.

I ask you to consider this option for Thursday and let Austin not only be a leader in renewable energy, but a leader in how we achieve this status that includes comprehensive planning that includes a sound and viable economic development component.



Lee Leffingwell &lt;[REDACTED]&gt;

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**RE: Fire Dept. Reorg - correction**

1 message

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**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Fri, May 29, 2009 at 2:53 PM

To: "Martinez, Mike [Council Member]" <Mike.Martinez@ci.austin.tx.us>, "Ott, Marc" <Marc.Ott@ci.austin.tx.us>, "Kerr, Rhoda Mae" <RhodaMae.Kerr@ci.austin.tx.us>  
Cc: "McDonald, Michael [APD]" <Michael.McDonald@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>

It would take council action but the only action would be to reclassify one FF back to the former AC position.

Thanks,  
Mike

---

**From:** Martinez, Mike [Council Member]  
**Sent:** Friday, May 29, 2009 1:36 PM  
**To:** Ott, Marc; Kerr, Rhoda Mae  
**Cc:** McDonald, Michael [APD]; Garza, Bobby; Moore, Andrew  
**Subject:** Fire Dept. Reorg

Marc/Chief McDonald/Chief Kerr-

I appreciate the continued dialogue regarding the reorganization of the department to increase the number of Assistant Chiefs to 5. I believe our meeting yesterday was productive and helpful. I hope you all do too.

Yesterday I decided to not try to lay this scenario out because we had asked budget for a response and I wanted to wait for that before we discussed it further. The information which I'm sure you already have, will demonstrate the impact to this years budget and if you recall, my back of the napkin sketch estimated the proposal would actually be \$120,000 impact to this year's budget. This information comes directly from our budget office in response to my question.

**The Fire Chief has identified 3 firefighters within AFD to be promoted to Assistant Chief. Please provide the total actual current compensation package, less overtime, for each of the individuals to be promoted to Assistant Chief. This should be factored on an annual basis. Also, please provide the total actual compensation package for the new Assistant Chief positions to be created through the request for council action (Council Agenda Item 13, May 14th, 2009). This should also be factored on an annual basis.**

The information I received was this:

**The total annual compensation (not including OT) for the two Lieutenants and one Battalion Chief is \$364,447.**

**The total annual compensation for the three Assistant Chiefs would be \$490,329.**

**The Fire Department has within its existing budget funding for all but \$10,000 of the difference. (this is what was presented at the council meeting)**

The Budget Office further supplied my office with the information below:

**Lieutenant A current annual compensation (less OT): \$110,862**

**Assistant Chief annual cost: \$161,684**

**Lieutenant B current annual compensation (less OT): \$110,203**

**Assistant Chief annual cost: \$161,084**

**Battalion Chief current annual compensation (less OT): \$143,382**

**Assistant Chief annual cost: \$167,561**

Quick Subtraction shows that the Fire Department plans to spend on each position and the total cost to the fire department regardless of whether there is budgetary headroom for such a reclassification.

**Total difference for Lt. A: \$50,822**

**Total difference Lt. B: \$50,878**

**Total difference for Bat. Chief: \$24,179**

**Three position difference: \$125,879**

Marc, this is the cost that I was referring to previously. You'll note that the number for this cost is very close to the number I estimated it would cost the department during our 1-1 several weeks ago.

What troubles me is that there has been an assertion that this will only cost taxpayers \$10,000 because the money has already been budgeted. This will cost the taxpayers much more, regardless of when we budgeted for it. Why? Because maintenance of the status quo would not require us to spend this money and be returned to the General Fund as savings – this is standard practice for all General Fund departments. But again, if the Chief where to make appointments to 2 assistant Chief's that were budgeted, it would not even have to come to council and diversity could be achieved.

The real net result of the proposed reorganization is that the department will end up spending almost \$126,000 more than if it had done nothing, and the fact that this information was not presented to Council during our briefing should not have occurred.

We have been asking all of our departments to look for savings within their current budget, which is what we asked the Fire Department to do some weeks earlier, and what we got in return was a proposal for elimination of the four-person staffing standard – the savings from which was not far from the cost for increasing the number of Assistant Chiefs to 5.

I took to heart your collective desire to create more diversity at the executive level. I know that this is of great importance to you, and I share with you that analysis that diversity ought to start at the top and continue through all levels of the fire department.

There are currently two vacancies at the Assistant Chief level, and I would encourage you all to come up with a transparent and fiscally appropriate plan to *restore* that diversity at the Assistant Chief rank and being forthright about the actual impact to this years (and future) budgets. I remain committed and in support of Chief Kerr to diversify and lead the department. But also remain committed to transparency and fiscal responsibility as well.

I look forward to seeing your plan as soon as practical.

Mike







Lee Leffingwell &lt;[REDACTED]&gt;

## Fire Dept. Reorg

1 message

**Martinez, Mike [Council Member] <Mike.Martinez@ci.austin.tx.us>****Fri, May 29, 2009 at 1:35 PM**

To: "Ott, Marc" <Marc.Ott@ci.austin.tx.us>, "Kerr, Rhoda Mae" <RhodaMae.Kerr@ci.austin.tx.us>  
Cc: "McDonald, Michael [APD]" <Michael.McDonald@ci.austin.tx.us>, "Garza, Bobby" <Bobby.Garza@ci.austin.tx.us>, "Moore, Andrew" <Andrew.Moore@ci.austin.tx.us>

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The real net result of the proposed reorganization is that the department will end up spending almost \$126,000 more than if it had done nothing, and the fact that this information was not presented to Council during our briefing should not have occurred.

We have been asking all of our departments to look for savings within their current budget, which is what we asked the Fire Department to do some weeks earlier, and what we got in return was a proposal for elimination of the four-person staffing standard – the savings from which was not far from the cost for increasing the number of Assistant Chiefs to 5.

I took to heart your collective desire to create more diversity at the executive level. I know that this is of great importance to you, and I share with you that analysis that diversity ought to start at the top and continue through all levels of the fire department.

There are currently two vacancies at the Assistant Chief level, and I would encourage you all to come up with a transparent and fiscally appropriate plan to *restore* that diversity at the Assistant Chief rank and being forthright about the actual impact to this years (and future) budgets. I remain committed and in support of Chief Kerr to diversify and lead the department. But also remain committed to transparency and fiscal responsibility as well.

I look forward to seeing your plan as soon as practical.

Mike

---



Lee Leffingwell [REDACTED]

**Fw: Google Alert - City Council Member Mike Martinez**

3 messages

[REDACTED] <[REDACTED]> Tue, May 19, 2009 at 5:56 PM  
Reply-To: [REDACTED]  
Cc: Mark Nathan [REDACTED], [REDACTED], Laura Morrison [REDACTED],  
Barbara Rush [REDACTED]

Here we go!

-----Original Message-----

From: Google Alerts

To: Mike Martinez

Subject: Google Alert - City Council Member Mike Martinez

Sent: May 19, 2009 5:51 PM

Google News Alert for: City Council Member Mike Martinez

It's pretty clear who wears the pants here Austin American-Statesman - Austin, TX, USA ... and select her own team was shot down last week by the council, with City Council Members Laura Morrison and Mike Martinez leading the action. ... See all stories on this topic This as-it-happens Google Alert is brought to you by Google. Remove this alert. Create another alert. Manage your alerts.

Lee Leffingwell <[REDACTED]>  
To: [REDACTED]

Tue, May 19, 2009 at 7:05 PM

What's the link?

[Quoted text hidden]

--  
Lee Leffingwell[REDACTED]  
[REDACTED]  
[REDACTED]

Barbara Rush <[REDACTED]>  
To: [REDACTED]

Wed, May 20, 2009 at 12:41 AM

Cc: Mark Nathan <[REDACTED]>, [REDACTED], Laura Morrison [REDACTED]

That lame article will have have net zero affect on public opinion. Bullet dodged - now on to the next issue.

On Tue, May 19, 2009 at 5:56 PM, &lt;[REDACTED]&gt; wrote:

[Quoted text hidden]



Lee Leffingwell [REDACTED]

---

**from President of African American FF - AFD Assistant Chief Agenda Item**1 message

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**Martinez, Mike [Council Member]** <Mike.Martinez@ci.austin.tx.us>

Wed, May 13, 2009 at 2:22 PM

To: "Williams, Nancy" &lt;Nancy.Williams@ci.austin.tx.us&gt;, "Shade, Randi" &lt;Randi.Shade@ci.austin.tx.us&gt;, "Rush, Barbara" &lt;Barbara.Rush@ci.austin.tx.us&gt;, "Cole, Sheryl" &lt;Sheryl.Cole@ci.austin.tx.us&gt;

wanted to make sure you all saw this email that just came in from the President of the African American Firefighters.

Mike

---

**From:** [REDACTED] [mailto:[REDACTED]]**Sent:** Wednesday, May 13, 2009 1:04 PM**To:** CityPio, Pio; McCracken, Brewster; Shade, Randi; Martinez, Mike [Council Member]; Leffingwell, Lee; Morrison, Laura; Wynn, Will; Cole, Sheryl**Subject:** Submitted from City Council web site - AFD Assistant Chief Agenda Item

Date/Time Submitted: 1303 hours

**From:** Bobby Johns**E-mail address:** [REDACTED]**Subject:** AFD Assistant Chief Agenda Item**Comments:**

Greetings, In discussing the Assistant Chief agenda item for Thursday May 14th, some of the Austin African American Firefighters Association's concerns will probably mirror those of the other members. The subject of legitimacy of a process i.e. posting and actively interviewing candidates of higher ranks and of the same rank. Another concern would be the affordability of making those positions while we are in an economic crisis, we also believe that if all three positions are not considered because of monetary constraints that the position of Assistant Chief be given to an African American. We are considering these positions, while at the same time reducing the numbers (Fire Specialist, and Lieutenant position) in the Community Outreach (Recruiting) Section, which will one; either have no rank structure in this area (only Firefighters will be in this section), and two; will possibly allow someone who is not concerned with diversity in the department to be in charge of the FFs, who are left in the section. Keep in mind the association who is concerned about the true continuity of staffing this section is AAAFFA. If it was any other section in the Department I believe that it would be a large rank/file and union issue. If true diversity is an issue in the City of Austin and in the leadership of the AFD, how do we allow recruiting to be devastated the way it has over the last two years and expect positive results. Batt.Chief 0 Fire Capt. 0 Fire Lt over recruiting and public education leaving 0 Fire Spec recruiter leaving 0 two FF recruiters gone FF left in recruiting 1 Pub. Ed. 4 Diversity Priceless City Manager Off we would love to meet with you soon. Thank You, Bobby Johns, President AAAFFA 512-576-5056 [REDACTED]



Lee Leffingwell &lt;[REDACTED]&gt;

**fire department budget cuts**

3 messages

Mike Martinez &lt;[REDACTED]&gt;

Tue, Mar 3, 2009 at 5:28 PM

Reply-To: [REDACTED]

To: Lee Leffingwell &lt;[REDACTED]&gt;

&gt; Mark Nathan &lt;[REDACTED]&gt;

Cc: [REDACTED]

Here are some suggested areas within the fire department that I know we cut and restore staffing.

1. the way we calculate overtime now that we are not under contract is a huge savings. It's a long explanation but the bottom line is that without the contract the city pays less in overtime to firefighters on a daily basis. EMS calculated \$400K in department savings by this recalculation of their overtime.

2. LBJ Fire Academy (\$300K) this is a job training program for High School Kids that should be funded from EGRSO. It's economic development. This is paid out of the fire department budget. Shift the costs to Austin Energy, replace staffing and you still have \$100K left over.

3. Our wellness program has an annual budget of \$1.8mil. What good is wellness when you aren't staffing the trucks and risking lives. We could shave some of this budget until funds can be restored and replenish staffing.

4. We also have a safety program that costs \$906K each year. This program implements safety measure and policies to make operations safer. What good is this fund if we are risking their lives by short staffing them. Again, shave this fund until it can be restored and replenish staffing.

All of these would work. Except for one reason....IT'S NOT MARC OTT's IDEA. ☹

Love ya, mean it.

Mikey

Mark Nathan &lt;[REDACTED]&gt;

Tue, Mar 3, 2009 at 8:43 PM

To: Mike Martinez &lt;[REDACTED]&gt;, Lee Leffingwell &lt;[REDACTED]&gt;, Randi Shade &lt;[REDACTED]&gt;

Cc: Barbara Rush &lt;[REDACTED]&gt;, Stephen Truesdell &lt;[REDACTED]&gt;

3. and 4. in particular seem to make a lot of sense.

**From:** Mike Martinez <[REDACTED]>**Reply-To:** [REDACTED]**Date:** Tue, 3 Mar 2009 15:28:44 -0800 (PST)**To:** Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>, [REDACTED] <[REDACTED]>**Cc:** [REDACTED] <[REDACTED]>, [REDACTED] <[REDACTED]>**Subject:** fire department budget cuts

[Quoted text hidden]

Barbara Rush &lt;[REDACTED]&gt;

Tue, Mar 3, 2009 at 9:15 PM

To: Mark Nathan &lt;[REDACTED]&gt;

Cc: Mike Martinez [REDACTED], Lee Leffinwell [REDACTED], Randi Shade [REDACTED], Stephen Truesdell [REDACTED]

I disagree with cutting the safety program, unless there is substantial waste. I think since this is about the safety of our firefighters/citizens - it just doesn't play.

Can't the wellness program now make money from neighboring municipalities since they were all legislated to have wellness checks. I know at one time Pflugerville was looking into paying us to utilize our wellness facility. Where is that now?

Isn't it only \$200k to ensure we can have 4 firefighters per engine. How much are we looking in potential overtime savings without a contract?

BR

[Quoted text hidden]

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Lee Leffingwell &lt;[REDACTED]&gt;

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## Added Council

3 messages

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Mark Littlefield <[REDACTED]>  
To: Mark Nathan <[REDACTED]>, Shelly Lee Leffingwell <[REDACTED]>, Mike Martinez <[REDACTED]>  
[REDACTED] >

Mon, Mar 2, 2009 at 4:01 PM

I added a third sheet that includes CMs. Did the Mayor turn down a pay raise?

CMs make \$421,865 a year.

Your salaries are right in between that of associate engineer at the Austin Water Utility and a senior traffic systems tech. In the last hour you made \$29.45. Which is \$29.45 more than I made in the last hour.

---

 **Nathsn COA Salaries.xls**  
2293K

---

[REDACTED] <[REDACTED]>  
Reply-To: [REDACTED]  
To: Mark Littlefield <[REDACTED]>, Mark Nathan <[REDACTED]>, Shelly Lee Leffingwell <[REDACTED]>

Mon, Mar 2, 2009 at 4:04 PM

Mayor gave up last raise

Sent via BlackBerry by AT&T  
[Quoted text hidden]

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[REDACTED] <[REDACTED]>  
Reply-To: [REDACTED]  
To: Mark Littlefield <[REDACTED]>, Mark Nathan <[REDACTED]>, Shelly Lee Leffingwell <[REDACTED]>

Mon, Mar 2, 2009 at 4:05 PM

Mayor gave up last raise

Sent via BlackBerry by AT&T

-----Original Message-----  
From: Mark Littlefield <[REDACTED]>

Date: Mon, 2 Mar 2009 16:01:26  
To: Mark Nathan <[REDACTED]>, Shelly Lee Leffingwell <[REDACTED]>, Mike Martinez <[REDACTED]>  
Subject: Added Council

[Quoted text hidden]



| Last        | First   | Department Name | Title         | Location Code | Current Hire | Hourly  |
|-------------|---------|-----------------|---------------|---------------|--------------|---------|
| Wynn        | William | Mayor & Council | Mayor         | U40400        | 16-Jun-04    | \$26.12 |
| Leffingwell | Shelly  | Mayor & Council | Councilmember | U40400        | 21-Jun-09    | \$29.45 |
| Martinez    | Michael | Mayor & Council | Councilmember | U40400        | 21-Jun-10    | \$29.45 |
| McCracken   | William | Mayor & Council | Councilmember | U40400        | 17-Jun-07    | \$29.45 |
| Morrison    | Laura   | Mayor & Council | Councilmember | U40400        | 27-Jun-12    | \$29.45 |
| Shade       | Randi   | Mayor & Council | Councilmember | U40400        | 27-Jun-12    | \$29.45 |
| Cole        | Sheryl  | Mayor & Council | Councilmember | U40400        | 21-Jun-10    | \$29.45 |

| Year         | Gender | Ethnicity | DOB       | DOB MONTH | DOB DAY | DOB YEAR |
|--------------|--------|-----------|-----------|-----------|---------|----------|
| \$54,329.60  | M      | White     | 11-Sep-65 | 09        | 10      | 1961     |
| \$61,256.00  | M      | White     | 14-Oct-43 | 10        | 13      | 1939     |
| \$61,256.00  | M      | Hispanic  | 02-Aug-73 | 08        | 01      | 1969     |
| \$61,256.00  | M      | White     | 08-Feb-70 | 02        | 07      | 1966     |
| \$61,256.00  | F      | White     | 02-Jan-59 | 01        | 01      | 1955     |
| \$61,256.00  | F      | White     | 04-May-70 | 05        | 03      | 1966     |
| \$61,256.00  | F      | Black     | 17-Aug-68 | 08        | 16      | 1964     |
| \$421,865.60 |        |           |           |           |         |          |



Lee Leffingwell [REDACTED]

## just talked to Roger

1 message

Mike Martinez &lt;[REDACTED]&gt;

Sun, Mar 1, 2009 at 11:31 AM

Reply-To: [REDACTED]

To: Mark Nathan [REDACTED]

Cc: Lee Leffingwell [REDACTED]

Ok, just talked to Roger Duncan and I think it's gonna be a hard sell to try to vote against.

Tomorrow Roger will send out a memo stating that the project will be Green Choice (as we asked) and that Gemini has also agreed to a "pass through" provision should this project qualify for any ITC's or stimulus funds. We did this with Biomass as well and that agreement is a 90/10 agreement. CoA get's 90 and they get 10. He felt strongly that it would be similar but maybe not as high. Could be a 75/25 deal.

Roger also does not believe the notion that some of our smaller companies around here would not be in any stronger position to bid due to the fact that 1.5GW of production are already set to come online within the next year in the United States. He does think that there might be a chance for another firm to compete if we reject and rebid but he said that the number 2 bidder on this batch was more than 30% higher in costs so he thought it would be a long shot at best.

There is one outside chance if we reject all bids and start over. And that is for us to build our own and operate it ourselves and apply for assistance from the bond program that I mentioned that was in the stimulus bill. There is 800mil set aside for grants assistance to cover construction costs of any project. Roger said there is stiff competition to get these grants and our shot is 50/50 at best. And it would cost us substantially more to build and operate. We would have to invest tens of millions just to start design.

Sun Tech is the San Francisco firm that Gemini is using as a US partner. Roger said the estimated \$180mil cost for the construction of the project is a ballpark guess by other folks and only a guess. He said he would not be able to say with any certainty that Gemini stands to profit \$70mil in the current proposal. But acknowledged that they would make a profit. He believes their profit is minimal because they refuse to divulge their price per KWh on this deal. He thinks they don't want to have to offer it to anyone else at this rate but they want all the good will and publicity of having the largest US project.

See you at 2

— On Sun, 3/1/09, Mark Nathan <[REDACTED]> wrote:

From: Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP  
To: "Mike Martinez" <[REDACTED]>  
Date: Sunday, March 1, 2009, 4:51 PM

We probably better decide what we think first. It might also be awkward for WW to come to HQ if there are lots of other people there anyway.

---

From: Mike Martinez <[REDACTED]>  
Reply-To: [REDACTED]  
Date: Sun, 1 Mar 2009 08:42:13 -0800 (PST)  
To: Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP

Will confirmed that he has the document but didn't respond about it.

Should Lee invite him to the 2pm

--- On **Sun, 3/1/09, Mark Nathan** <[REDACTED]> wrote:

From: Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP  
To: "Mike Martinez" <[REDACTED]>  
Date: Sunday, March 1, 2009, 4:10 PM

Re: Solar thoughts and plans - please review ASAP Probably right, unless we can make it a 5-2 vote.

---

**From:** Mike Martinez <[REDACTED]>  
**Reply-To:** [REDACTED]  
**Date:** Sun, 1 Mar 2009 08:06:51 -0800 (PST)  
**To:** Mark Nathan <[REDACTED]>  
**Subject:** Re: Solar thoughts and plans - please review ASAP

I think the politics make us have to do something right now with Gemini. If we push it all off...we wont be able to escape the "we killed solar" tag in the short term.

It's a calculated maneuver and we just need to think it through. But you are correct. Even if we did 10mw with Gemini right now...we know we will over pay by at least 30% due to the ITC.

--- On **Sun, 3/1/09, Mark Nathan** <[REDACTED]> wrote:

From: Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP  
To: "Mike Martinez" <[REDACTED]>, "Lee Leffingwell" <[REDACTED]>  
Date: Sunday, March 1, 2009, 3:57 PM

Re: Solar thoughts and plans - please review ASAP Learning about the ITC legislation absolutely makes me inclined to advise you to send this whole thing out to re-bid. Why should the vendor get the full benefit of the ITC and the ratepayers of Austin get nothing? Why would we even buy the 10MW now?

---

**From:** Mike Martinez <[REDACTED]>  
**Reply-To:** <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 07:52:04 -0800 (PST)

**To:** Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>

**Subject:** Re: Solar thoughts and plans - please review ASAP

I agree...it's just plain stupid to enter this knowing exactly what their profit margin will be at the end of 25 years.

Staff will say that Gemini won't do just 10mw because that is not the bid that went out. They will threaten us by saying that if we deny the contract Gemini can and will come back on a new 10mw bid but it would probably be at a much higher rate. That's when we know the bullshit is thick. Because we know now that anyone who puts a solar project on the ground in the US over the next 8 years will get a 30% cash rebate as soon as it's up and running.

I am scheduled to be in Houston through Wednesday for a new urbanist type conference. Not too far away but certainly not in Austin. Just trying to decide if this solar deal the budget deal are going to be dicey enough to stay home and work on these things.

M

--- On Sun, 3/1/09, Mark Nathan

<[REDACTED]> wrote:

**From:** Mark Nathan <[REDACTED]>

**Subject:** Re: Solar thoughts and plans - please review ASAP

**To:** "Mike Martinez" <[REDACTED]>

"Lee Leffingwell" <[REDACTED]>

**Date:** Sunday, March 1, 2009, 3:39 PM

Re: Solar thoughts and plans - please review ASAP When you clarify the profit margin for Gemini on this, it makes me want to kill this whole deal. I understand they are going to make something, but this margin seems outrageous.

That said, if we CAN take a "small bites" approach, I think it makes sense (that is, if the bid from Gemini will actually allow us to just buy 10MW instead of all 30MW). Let's discuss. Where are you going and what time today?

---

**From:** Mike Martinez <[REDACTED]>

<[REDACTED]>

**Date:** Sun, 1 Mar 2009 05:48:57 -0800 (PST)

**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell <[REDACTED]>  
**Subject:** Solar thoughts and plans - please review ASAP

guys, I am scheduled to leave town today and not return til Wed evening. I am trying to make a decision as soon as possible on canceling this trip due to all the issues we will deal with this week. Including this one. Below is a very brief synopsis of the overall picture as I see it. Your thoughts on this Sunday morning would be greatly appreciated.

**Proposed Solar Array before Council.**

**\$250,000,000** Purchase Power Agreement between the City of Austin and Gemini. The cost of entire build out over the next 18 months will be approximately **\$180,000,000**. Gemini will earn approximately **\$70,000,000** in profit over the 25 year agreement and the project will create 60-80 low skilled construction jobs over the next 18 months. Once the project is complete Gemini has said it will employ 2 FTE's to run the operation at Webberville. **Issues and concerns moving forward.** This procurement process (the actual bids) ended on November 13, 2008. Just 4 days before President Bush signed legislation allowing for 30% tax investment credits for the next 8 years. Because of this, Gemini will also receive and additional **\$60,000,000** cash rebate in 18 months bringing their profit margin on this particular project to **\$130,000,000**.  
<http://www.greenenergyohio.org/page.cfm?pageID=710> <<http://www.greenenergyohio.org/page.cfm?pageID=710%29>>  
 <<http://www.greenenergyohio.org/page.cfm?pageID=710%29>>  
 <<http://www.greenenergyohio.org/page.cfm?pageID=710%29>>  
 Had Austin Energy changed course once the legislation had been signed, there is very strong belief that the outcome of the procurement process would have looked much different and possibly even been awarded to local firms creating the true green collar jobs we are seeking to create in the solar industry. With a 30% ITC, many smaller companies would be eligible for financing to speed up and complete the construction of their fabrication facilities in order to fulfill a project of this magnitude. Helio-volt and many other local solar companies are planning to contact everyone this week and discussing this

further and also attend the council meeting on Thursday. **Plan moving forward** I believe council should commit to at least 30mw of Solar this Thursday. But I also believe we should scale back the agreement with Gemini to bring on 10mw as soon as possible and immediately bid out another 10mw in order to allow our local firms to compete with the new ITC cash on hand. Once the new bid process is complete, we should review the market and then again go out for an additional batch...which could be more than the remaining 10mw that we committed to. This plan would accomplish all of our goals in the near and long term as well as taking complete advantage of the every changing technology within the Solar Industry. Our goals moving forward must be a "small bites" approach in order to achieve the greater goal with maximum efficiency and economic development opportunity. I ask you to consider this option for Thursday and let Austin not only be a leader in renewable energy, but a leader in how we achieve this status that includes comprehensive planning that includes a sound and viable economic development component.

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Lee Leffingwell [REDACTED]

## Solar thoughts and plans - please review ASAP

9 messages

Mike Martinez [REDACTED] >  
To: Mark Nathan [REDACTED], Lee Leffingwell [REDACTED] Sun, Mar 1, 2009 at 7:48 AM

guys, I am scheduled to leave town today and not return til Wed evening. I am trying to make a decision as soon as possible on canceling this trip due to all the issues we will deal with this week. Including this one. Below is a very brief synopsis of the overall picture as I see it. Your thoughts on this Sunday morning would be greatly appreciated.

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The cost of entire build out over the next 18 months will be approximately **\$180,000,000**.

Gemini will earn approximately **\$70,000,000** in profit over the 25 year agreement and the project will create 60-80 low skilled construction jobs over the next 18 months. Once the project is complete Gemini has said it will employ 2 FTE's to run the operation at Webberville.

### Issues and concerns moving forward.

This procurement process (the actual bids) ended on November 13, 2008. Just 4 days before President Bush signed legislation allowing for 30% tax investment credits for the next 8 years. Because of this, Gemini will also receive an additional **\$60,000,000** cash rebate in 18 months bringing their profit margin on this particular project to

**\$130,000,000.**

(<http://www.greenenergyohio.org/page.cfm?pageID=710>)

Had Austin Energy changed course once the legislation had been signed, there is very strong belief that the outcome of the procurement process would have looked much different and possibly even been awarded to local firms creating the true green collar jobs we are seeking to create in the solar industry. With a 30% ITC, many



smaller companies would be eligible for financing to speed up and complete the construction of their fabrication facilities in order to fulfill a project of this magnitude. Helio-volt and many other local solar companies are planning to contact everyone this week and discussing this further and also attend the council meeting on Thursday.

### Plan moving forward

I believe council should commit to at least 30mw of Solar this Thursday. But I also believe we should scale back the agreement with Gemini to bring on 10mw as soon as possible and immediately bid out another 10mw in order to allow our local firms to compete with the new ITC cash on hand. Once the new bid process is complete, we should review the market and then again go out for an additional batch...which could be more than the remaining 10mw that we committed to.

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I ask you to consider this option for Thursday and let Austin not only be a leader in renewable energy, but a leader in how we achieve this status that includes comprehensive planning that includes a sound and viable economic development component.

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 Solar Array.doc  
27K

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Mark Nathan <[REDACTED]> Sun, Mar 1, 2009 at 9:39 AM  
To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

When you clarify the profit margin for Gemini on this, it makes me want to kill this whole deal. I understand they are going to make something, but this margin seems outrageous. That said, if we CAN take a "small bites" approach, I think it makes sense (that is, if the bid from Gemini will actually allow us to just buy 10MW instead of all 30MW). Let's discuss. Where are you going and what time today?

---

**From:** Mike Martinez <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 05:48:57 -0800 (PST)  
**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell <[REDACTED]>  
**Subject:** Solar thoughts and plans - please review ASAP

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---

Mark Nathan [REDACTED] Sun, Mar 1, 2009 at 9:49 AM  
To: Mike Martinez [REDACTED], Lee Leffingwell [REDACTED]

Help me understand more about how the ITC legislation works, please. You can write off 30% of the cost of building solar infrastructure?

---

**From:** Mike Martinez [REDACTED]  
**Date:** Sun, 1 Mar 2009 05:48:57 -0800 (PST)  
**To:** Mark Nathan [REDACTED], Lee Leffingwell [REDACTED]  
**Subject:** Solar thoughts and plans - please review ASAP

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Mike Martinez <[REDACTED]>

Sun, Mar 1, 2009 at 9:52 AM

Reply-To: [REDACTED]

To: Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>

I agree...it's just plain stupid to enter this knowing exactly what their profit margin will be at the end of 25 years.

Staff will say that Gemini won't do just 10mw because that is not the bid that went out. They will threaten us by saying that if we deny the contract Gemini can and will come back on a new 10mw bid but it would probably be at a much higher rate. That's when we know the bullshit is thick. Because we know now that anyone who puts a solar project on the ground in the US over the next 8 years will get a 30% cash rebate as soon as it's up and running.

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From: Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP  
To: "Mike Martinez" <[REDACTED]>, "Lee Leffingwell" <[REDACTED]>  
Date: Sunday, March 1, 2009, 3:39 PM  
[Quoted text hidden]

---

Mark Nathan <[REDACTED]> Sun Mar 1, 2009 at 9:57 AM  
To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

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Date: Sun, 1 Mar 2009 07:52:04 -0800 (PST)  
To: Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>  
Subject: Re: Solar thoughts and plans - please review ASAP

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**From:** Mike Martinez <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 05:48:57 -0800 (PST)  
**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell  
<[REDACTED]>  
**Subject:** Solar thoughts and plans - please review ASAP

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---

Mark Nathan <[REDACTED]> Sun, Mar 1, 2009 at 10:00 AM  
To: Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

Unless you really want to go for some reason, I suggest you stick close. With the solar vote and our 5% proposal on the table, I'd feel better if you were here, if possible.

---

**From:** Mike Martinez <[REDACTED]>  
**Reply-To:** <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 07:52:04 -0800 (PST)  
**To:** Lee Leffingwell <[REDACTED]>, Mark Nathan <[REDACTED]>  
**Subject:** Re: Solar thoughts and plans - please review ASAP

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**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell  
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---

Mark Nathan [REDACTED] Sun, Mar 1, 2009 at 10:09 AM  
To: Mike Martinez [REDACTED] <[REDACTED]>, Lee Leffingwell [REDACTED] <[REDACTED]>

I don't know, by I'm inclined to feel that we shouldn't let a California vendor take home a huge boatload of cash, due to legislation that we might otherwise benefit from if we re-bid, just to meet a relatively arbitrary deadline. Wouldn't it be worth it to push our goal back by 6 or 9 months to have the opportunity to share in some of the windfall from the ITC legislation?

FYI, here's what Brewster says on his campaign website, and sometimes in his speeches:

"Perhaps more than any American city, Austin needs solar to succeed not just to create new jobs, but also to protect current semiconductor manufacturing jobs. Austin is losing good manufacturing jobs in our semiconductor sector. The semiconductor industry is moving heavily into solar as its future business strategy."

But these same companies are the ones that are coming to you and asking you to proceed with caution. Does Brewster know better what's good for the local semiconductor industry than the people running those companies?

---

**From:** Mike Martinez <[REDACTED]>  
**Reply-To:** <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 08:02:44 -0800 (PST)  
**To:** Mark Nathan [REDACTED]  
**Subject:** Re: Solar thoughts and plans - please review ASAP

It's really just about timing. AE was simply trying to meet our goals by Jan 1 2011 so they put it out on the streets.

Not many in the world are capable of handing this order so Gemini won the bid war. But they just got luck on the whole Obama election, Pelosi move. Our bid's literally close on Nov. 13th and Bush signed on Nov. 17th. Pure luck.

But there is no reason that AE could not have come to us with this info and said we think there might be better opportunities for US or even local companies who could compete. They still may not be able to compete on a 30mw bid but we shouldn't be doing such large bids anyway due to the things I mention.

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Subject: Re: Solar thoughts and plans - please review ASAP  
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Date: Sunday, March 1, 2009, 3:57 PM



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**Date:** Sun, 1 Mar 2009 05:48:57 -0800 (PST)  
**To:** Mark Nathan <[REDACTED]>, Lee Leffingwell <[REDACTED]>

**Subject:** Solar thoughts and plans - please review ASAP

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includes comprehensive planning that includes a sound and viable economic development component.

---

Mark Nathan [REDACTED] Sun, Mar 1, 2009 at 10:17 AM  
To: Mike Martinez [REDACTED], Lee Leffingwell [REDACTED]

My gut says use the ITC legislation - which this is the first I've heard of - to try to get 5 votes to send this out to re-bid, and let Austin ratepayers share in some of the windfall instead of giving all the cash to a California vendor. We're for solar, but we're against walking away from potentially tens of millions of dollars in cash that could benefit Austin ratepayers just to meet a timeline that we ourselves set.

---

**From:** Mike Martinez [REDACTED]  
**Reply-To:** [REDACTED]  
**Date:** Sun, 1 Mar 2009 08:14:21 -0800 (PST)  
**To:** Mark Nathan [REDACTED]  
**Subject:** Re: Solar thoughts and plans - please review ASAP

I hear Cole and Wynn are flopable. Not sure about the rest but think Shade could be convinced.

Brew is just going to stick to his message about Austin being the leader blah blah blah...he wont back down at this point. He is too far in and he will try to get Heliovolt and others to not join in. I have to assume he has Pike and others telling these guys just to gut this one out and let's move forward the Pecan Street Project and that will bring them the money and jobs they need.

--- On Sun, 3/1/09, Mark Nathan [REDACTED] wrote:

From: Mark Nathan [REDACTED]  
Subject: Re: Solar thoughts and plans - please review ASAP  
To: "Mike Martinez" [REDACTED]  
Date: Sunday, March 1, 2009, 4:10 PM

Re: Solar thoughts and plans - please review ASAP Probably right, unless we can make it a 5-2 vote.

---

**From:** Mike Martinez [REDACTED]

**Reply-To:** <[REDACTED]>  
**Date:** Sun, 1 Mar 2009 08:06:51 -0800 (PST)  
**To:** Mark Nathan [REDACTED]  
**Subject:** Re: Solar thoughts and plans - please review ASAP

I think the politics make us have to do something right now with Gemini. If we push it all off...we won't be able to escape the "we killed solar" tag in the short term.

It's a calculated maneuver and we just need to think it through. But you are correct. Even if we did 10mw with Gemini right now...we know we will over pay by at least 30% due to the ITC.

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

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[<http://www.greenenergyohio.org/page.cfm?pageID=710%29>](http://www.greenenergyohio.org/page.cfm?pageID=710%29) Had Austin Energy changed course

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---

Mike Martinez <[REDACTED]>

Sun, Mar 1, 2009 at 10:21 AM

Reply-To: [REDACTED]

To: Lee Leffingwell <[REDACTED]> Mark Nathan <[REDACTED]>

a good FAQ

[http://www.seia.org/galleries/pdf/ITC\\_Frequently\\_Asked\\_Questions\\_10\\_9\\_08.pdf](http://www.seia.org/galleries/pdf/ITC_Frequently_Asked_Questions_10_9_08.pdf)

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From: Mark Nathan <[REDACTED]>

Subject: Re: Solar thoughts and plans - please review ASAP

To: "Mike Martinez" <[REDACTED]>, "Lee Leffingwell" <[REDACTED]>

Date: Sunday, March 1, 2009, 4:17 PM

[Quoted text hidden]



Lee Leffingwell [REDACTED]

## This is what I have and what I understand Drenner to have agreed to....

3 messages

Mark Nathan [REDACTED] Thu, Feb 12, 2009 at 3:35 PM  
To: Randi Shade [REDACTED], Mike Martinez [REDACTED], Lee Leffingwell [REDACTED]

Move that the Wildflower Commons zoning case, Case Number C814-06-0233, be postponed indefinitely, and that City Staff work with the applicant to address the following issues:

1. The potential build-out of the site under current zoning and the restrictions in the Bradley Settlement Agreement; and
2. The comparative number of traffic trips between the proposed PUD and the plan that complies with current zoning and the Bradley Settlement Agreement; and
3. A comparison of the estimated vehicle miles traveled for the traffic trips under each scenario; and
4. Evaluate the PUD proposal, including the proposed land uses, open space dedication, protection of critical environmental features and water quality treatment facilities, to determine if it results in improved water quality or provides other hydrological benefits to the Edward's Aquifer Recharge Zone, as compared to the plan that complies with current zoning and the Bradley Settlement Agreement; and
5. This case will not under any circumstance return to the City Council for consideration unless City Staff agrees that it would support the PUD proposal pursuant to the substantive requirements of the new PUD ordinance.

[REDACTED] Thu, Feb 12, 2009 at 4:31 PM  
Reply-To: [REDACTED]  
To: Mark Nathan <[REDACTED]>, Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

Looks like we are good to go. LM knows the reality of situation. She'll try to get public process added (ie back to ZAP and Enviro Board) but she knows this is the deal now. Good job.

[Quoted text hidden]

Sent via BlackBerry by AT&T

Mark Nathan <[REDACTED]> Thu, Feb 12, 2009 at 4:37 PM  
To: Randi Shade <[REDACTED]>, Mike Martinez <[REDACTED]>, Lee Leffingwell <[REDACTED]>

Thanks Randi. FYI I think Drenner there is a good chance that Drenner will break down and cry if directed to go back to ZAP and Environmental.

> From: [REDACTED]  
> Reply-To: [REDACTED]  
> Date: Thu, 12 Feb 2009 22:31:39 +0000  
> To: Mark Nathan [REDACTED], Mike Martinez [REDACTED]  
> [REDACTED], Lee Leffingwell [REDACTED]  
> Subject: Re: This is what I have and what I understand Drenner to have  
[Quoted text hidden]

---



Lee Leffingwell

## Fwd: Water Treatment Plant

3 messages

Randi Shade

To: Lee Leffingwell

Mon Feb 14, 2011 at 7:54 PM

<[REDACTED]>, Mike Martinez <[REDACTED]>, Mark Nathan

FYI.

Randi Shade

512-974-2255 (o)

<http://www.ci.austin.tx.us/council/shade.htm>

Begin forwarded message:

fyi

-----Original Message-----recipients: <>

Sent: Sun, Feb 13, 2011 5:47 pm

Subject: Water Treatment Plant

Sorry for the date-less email.

The event will be February 21st at Chez Zee, 5:30 - 7:00.

We are pleased to invite you to a special presentation concerning the future of water in Austin. City Council member, Laura Morrison, and Bill Bunch will discuss the challenges the city faces, the opportunity to best utilize our resources, and the controversy surrounding Water Treatment Plant 4. How will growth, climate change and other factors influence Austin's long term water supply and how should we prepare for it. Former Council member and Environmental consultant, Brigid Shea, will moderate the discussion which should be of interest to all who care about these issues. Please join us at Chez from 5:30 to 7, and plan to stay for dinner at Chez Zee.

=

le

Reply-To:

To: Randi Shade <[REDACTED]>

Mon, Feb 14, 2011 at 7:56 PM

A balanced panel, for sure.



Sent via BlackBerry by AT&T

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**From:** Randi Shade [REDACTED]  
**Date:** Mon, 14 Feb 2011 19:54:24 -0600  
**To:** Lee Leffingwell [REDACTED]; Mike Martinez [REDACTED]; Mark Nathan [REDACTED]  
**Subject:** Fwd: Water Treatment Plant  
[Quoted text hidden]

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**Randi Shade** [REDACTED]  
**To:** [REDACTED] **Mon, Feb 14, 2011 at 8:23 PM**

:-).

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Randi Shade  
512-974-2255 (o)  
<http://www.ci.austin.tx.us/council/shade.htm>  
[Quoted text hidden]