View Worker: TC Broadnax



Overview Job Details

Job Details

Employee ID	

Employee iD	
Supervisory Organization	City of Dallas >> Appointed Officials
Position	PM016985 City Manager
Business Title	City Manager
Job Profile	24100 - City Manager
Job Family	Executive > Leadership
Employee Type	Regular
Management Level	City Manager
Time Type	Full time
FTE	100.00%
Location	1500 MARILLA
Work Space	1500 MARILLA > CTY4EN
Hire Date	02/01/2017
Original Hire Date	02/01/2017
Continuous Service Date	02/01/2017
Length of Service	7 year(s), 1 month(s), 10 day(s)

Time in Position 7 year(s), 1 month(s), 10 day(s) Time in Job Profile7 year(s), 1 month(s), 10 day(s)

Contact Information - Public

Email TC.Broadnax@dallas.gov

Work Address

1500 MARILLA DALLAS, TX 75201 United States of America

Organizations

Member of These Organizations

Organization	Organization Type	Organization Subtype
0001 General Fund	Advantage Fund	AMS Fund
City of Dallas	Company	Company
1110 City Manager	Cost Center	Cost Center
City Administration	Cost Center Hierarchy	Service
General Fund	Fund	
Exclusion Checks	HIPAA/EMS Compliance	HIPAA/EMS Compliance
City of Dallas Locations	Location Hierarchy	Location
Bi-Weekly Civilian	Pay Group	Pay Group
Appointed Officials	Supervisory	Department

Manager/Leader of These Organizations

Organization	Туре	Organization Role
City Manager's Office (TC Broadnax)	Supervisory	Manager
City Manager's Office Unknown	Supervisory	Manager

Service Dates

Organization	City of Dallas >> Appointed Officials
Position	PM016985 City Manager
Hire Date	02/01/2017
Original Hire Date	02/01/2017
Continuous Service Date	02/01/2017
Length of Service	7 year(s), 1 month(s), 10 day(s)
Benefits Service Date	
Company Service Date	
Time Off Service Date	02/01/2017

Retirement Eligibility Date Expected Retirement Date Retirement Date Seniority Date O2/01/2017 Union Seniority Date Severance Date Vesting Date

Manager History

Manager History

Desition	Start Date	End Date -	Manager History					
Position	Start Date		Manager	Managed From	Managed To			
PM016985 City Manager	02/01/2017		Nina Arias	03/28/2018				
			Carrie Rogers	05/30/2017	03/27/2018			

Job History

Worker's Job History

						Job H	listory							
Effective Date	Position	Process	Supervisory Organization	Worker Type	Job Profile (based on effective date)	Job Title	Business Title	Time Type	Location	Default Weekly Hours	Scheduled Weekly Hours	Pay Group	Staffing Organizations	Entry Date
08/11/2021	PM016985 City Manager - TC Broadnax	Edit Position: TC Broadnax	Appointed Officials	Regular		City Manager	City Manager	Full time	1500 MARILLA	40	40		0001 General Fund 1110 City Manager City of Dallas Exclusion Checks General Fund	
02/01/2017	PM016985 City Manager - TC Broadnax	Assign Pay Group: TC Broadnax										Bi-Weekly Civilian		05/20/2020 10:32:16.624 AM
02/01/2017	City	Assign Organizations: TC Broadnax											0001 General Fund 1110 City Manager City of Dallas Exclusion Checks General Fund	

	Job History													
Effective Date	Position	Process	Supervisory Organization	Worker Type	Job Profile (based on effective date)	Job Title	Business Title	Time Type	Location	Default Weekly Hours	Scheduled Weekly Hours	Pay Group	Staffing Organizations	Entry Date
02/01/2017	PM016985 City Manager - TC Broadnax	Hire: TC Broadnax	Appointed Officials			City Manager	City Manager	Full time	1500 MARILLA	40	40		0001 General Fund 1110 City Manager City of Dallas Exclusion Checks General Fund	

Compensation

Compensation

Totals

Total Salary & Allowances	Total Base Pay	Currency	Frequency
431,646.57	423,246.57	USD	Annual

Compensation

Compensation Package
GradeCity of Dallas Compensation Package
MISC-SalaryTotal Base Pay Range
Company0.00 - 0.00 - 0.00 USD AnnualCity of Dallas

Plan Assignments

Effective Date	Plan Type	Compensation Plan	Assignment	
10/01/2022	Salary	Salary Plan	423,246.57 USD Annual	
05/08/2019	Allowance	Car Allowance	700.00 USD Monthly	

Pay Change History

Pay Change History

Effective Date	Compensation Action	Reason	Total Salary & Allowances	Total Base Pay	Currency	Frequency
10/01/2022	Ad-hoc Compensation Change	Request Compensation Change > Base Salary Change > Council Approval (Resolution)	431,646.57	423,246.57	USD	Annual
10/01/2021	Ad-hoc Compensation Change	Request Compensation Change > Base Salary Change > Merit Increases	419,319.00	410,919.00	USD	Annual
05/08/2019	Ad-hoc Compensation Change	Request Compensation Change > Conversion > Conversion	415,250.00	406,850.00	USD	Annual

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	Our Product is	Service"	Empathy	Ethics E	Excellence Ec	quity						
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CHANGE ACTION

"Our Product is Service" Empathy | Ethics | Excellence | Equity

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City of Dallas

Agenda Information Sheet

	Item #: 1.
Government Performance and Financial Management	
May 8, 2019	
N/A	
Department of Human Resources	
T.C. Broadnax	
	May 8, 2019 N/A Department of Human Resources

SUBJECT

A resolution authorizing a first amendment to the City Manager Agreement of Employment with City Manager T.C. Broadnax to increase his annual base salary in the amount of \$11,850.00, effective May 8, 2019 - Not to exceed \$11,850.00, from \$395,000.00 to \$406,850.00 - Financing: General Fund

BACKGROUND

This item is on the addendum at the request of the City of Dallas, Mayor Mike Rawlings.

On April 24, 2019, City Council evaluated the performance of City Manager T.C. Broadnax. As a result of this annual performance review, the city manager's annual base salary will be increased by \$11,850.00.

PRIOR ACTION/REVIEW (COUNCIL, BOARDS, COMMISSIONS)

On December 14, 2016, City Council appointed T.C. Broadnax as City Manager of the City of Dallas, effective February 1, 2017, and authorized execution of the City Manager Agreement of Employment, by Resolution No. 16-2003.

On May 2, 2018, and April 24, 2019, City Council conducted performance reviews of City Manager T.C. Broadnax.

FISCAL INFORMATION

General Fund - \$11,850.00

May 8, 2019

WHEREAS, on December 14, 2016, City Council appointed T.C. Broadnax as City Manager of the City of Dallas, effective February 1, 2017, and authorized execution of the City Manager Agreement of Employment, by Resolution No. 16-2003, which established his annual base salary at \$375,000.00, with a base salary increase of \$20,000.00 on February 1, 2018; and

WHEREAS, on May 2, 2018, and April 24, 2019, the City Council conducted performance reviews of the City Manager and recommended an increase of \$11,850.00 in his annual base salary of \$395,000.00.

Now, Therefore,

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BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

SECTION 1. That City Manager T.C. Broadnax receive an increase in his annual base salary in the amount of \$11,850.00, from \$395,000.00 to \$406,850.00 effective May 8, 2019.

SECTION 2. That an Assistant City Manager is hereby authorized to execute the first amendment to the City Manager Agreement of Employment with T.C. Broadnax reflecting the base salary compensation adjustment authorized by the City Council.

SECTION 3. That this resolution shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Dallas, and it is accordingly so resolved.

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CHANGE ACTION

Dallas, The City That Works: Diverse, Vibrant, and Progressive

WORK SCHEDU	E DATA	1				1 2 2 2 2						
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RECEIVED



NEW EMPLOYEE SET UP

Dallas, The City That Works: Diverse, Vibrant, and Progressive

ALL FIELDS MUST BE COMPLETED TO S	ET UP A NEW E	MPLOYEE	IN THE LAV	VSON HRIS	
Appointment Reappointment	Rein	statement	Effective I	Date 02/	01/2017
Social Security Number		E	MPLOYEE	# (Generated by Lav	wson)
Last Name Broadnax	First Name T	. <i>C</i> .		Middle Name	
Status AF-Active Full Time Pe		Al-Active AS-Active		AM-Activ	ve Council Member re Temporary
Hire/Appointment Date 02/01/2017	Adjuste	d Hire/Adju	sted Service	Data	/01/2017
Department CMO Unit Number (or	1. 6	same as Hire D Position		M016985	Job Code* 24100-00
Location (Street Address) 1500 Marilla, 4		1 Conton	Turnoor 1	11010/05	(XXXXX-XX) 24100-00
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Supervisor Name Craig Kinton	-			mployee Numbe	
Indirect Supervisor Name Craig Kinton		h	ndirect Supe	rvisor Employee	Number
Salary Class	Annual Hours	40 (Part-Time)	Rate of P (Base Salary	ay - Hour or Annual)	375,000.000
Work Telephone Number 214-67	0-3314				
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Time Tracking Method Kronos (Punch Us	ing a Time Clock)	SEA (Law	son entry of all time	e worked) 🛛 Ex	ception (Lawson entry of exceptions only
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Wed-Day 8 8 Thur-Day 9 8 Fri-Day 10	8 Sat-Day 11	Sun-l)ay 12	Mon-Day 13 8	Tue-Day 14 8
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Paramedic	Patrol Duty			Shift Ass	signment 👘 🔁
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HR Compensation	0	1

City Policies

Employee

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TC Broadnax Jr

The safety of employees and others on city property is important to the City of Dalias. Therefore, city policies have been enacted to provide a working/business environment free and safe from harassment, violence and drugs.

Harassment Policy Administrative Directive 3-61

The City of Dallas provides all employees a work environment that is free from any form of sexual harassment or any hostile or retaliatory action against an individual reporting such behavior. Sexual harassment is a direct violation of *Personnel Rule 34-36 (b) (12) (f)* and will not be tolerated in the workplace.

Workplace Violence Police Administrative Directive 3-63

Violent outbursts, intimidation, threats, harassment, bullying, or other forms of abusive, aggressive or disruptive behavior will not be tolerated or excused. This and other associated behavior will be considered a disturbance and is a violation of *Personnel Rules* 34-36 (b) (12). Unless specifically authorized and work-related, possession of a weapen capable of causing serious bodily injury is prohibited on city property. Failure to adhere to this is a violation of *Personnel Rules* 34-36 (b) (15).

Drug and Alcohol Policy Administrative Directive 3-49

The use of drugs and/or alcohol during work hours can increase the chance for accidents and injuries to yourself, other employees and citizens. Therefore, an employee may be required to take a drug screening and confirmation test or an alcohol test upon reporting for work, during work hours when there is a reasonable suspicion to believe that the employee has ingested, inhaled or injected a drug into the body or ingested an alcoholic beverage. Failure to adhere to this is a violation of *Personnel Rules 34-36 (b) (11)*.

An employee who violates any of the above polices will be subject to appropriate disciplinary action, including termination.

Full Name	These structures of the second structure of the second
TC Broadnay, Jr.	I hereby verify that I have read, understand and agree to abide by the conditions stated herein.
ic Broaunak, Jr.	

Employee Signature

TC Broadnax Jr

Date Signed

02/12/2017

Safety Policy

Employee

TC Broadnax Jr

Chapter 34:36 of the Dallas City Code Personnel Rules governs Rules of Conduct. The information contained in the rules provides employees with city policies relating to Safety Violations:

- · Failure to follow city or departmental safety rules and regulations;
- · Failure to use required safety apparel; · Removal or circumvention of a safety device;
- · Lifting in an unsafe manner;
- Operation of a vehicle or other equipment in an unsafe manner;
- · Smoking in a prohibited area;
- . Endangering of one's own safety or that of others by careless or irresponsible actions or negligence;
- Failure to report an on-the-job injury, which excitates or measurements because or measurements.
 Failure of a supervisor to remove from the workplace or to assist to a safe location an employee whose mental capabilities are impaired due to injury, illness, alcohol or drug use, or emotional distress;
- · Failing a city-required drug or alcohol test; or
- Texting or emailing while operating a motor vehicle on city business.

To assist employees comply with these requirements:

- City Safety Manual are posted on the City of Dallas intranet at: http://cod/HumanResources/HR2_sites/Safety/safety_manual.htm
- Accident and Injury reporting procedures are posted on the City of Dallas intranet at: http://cod/HumanResources/HR2_sites/Safety/safety.htm

Full Name

TC Broadnax Jr

T have reviewed a copy of the Safety Policy and understand and agree to abide by the conditions stated herein.

Signature of Employee

Date Signed

TC Broadnax Jr

02/12/2017

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*4.54	(employee nun	nber)
		Designation Form Salary and Personal Belong

1. <u>my final salary</u>, consisting of wages/salary, vacation, sick leave, service incentive pay, short-term disability and any other salary benefit to which I may be entitled at the time of my death. My final salary benefit does <u>not</u> include any type of retirement, pension or deferred compensation benefits.

2. <u>any personal property</u> belonging to me and in the City's possession at the time of my death.

*If I have named my spouse as a beneficiary, such designation will become void in case of our divorce.

Primary Beneficiary

I have named below

Name Social Security Number	Street City State Zin	Relationship	Telephone

Contingent Beneficiary

Name Social Security Number	Street City, State, Zip	Relationship	Telephone Number
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SIGN

11/14/17

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Public Access Option

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Employee			
TC Broadnax Jr			

The Public Information Act allows employees, public officials and former employees and officials to elect whether to keep certian information about them confidential. Unless you choose to keep it confidential, the following information about you may be subject to public release if requested under the Texas Public Information Act. Therefore, please indicate whether you wich to allow public release of the following information.

Home Address	Home Telephone Number
No	No
Social Security Number	Information that reveals whether you have family members or a domestic partner
Νο	No
Emergency Contact Information	
No	
Employee's Name	
TC Broadnax Jr	
Signature	Date Signed
TC Broadnax Jr	02/12/2017

Note: This form should be completed and signed by employees no later than the 14th day after the employee begins employment, the public official is eleced or appointed, or a former employee or official ends employment or service.



Corporate Office: Texas Office: 2120 Market Street, Suite 100 501 Lakeshore Circle Camp Hill Pennsylvania 17011 Point Venture, TX 78645 717.214.8004 fix

www.atfionnublic.com 888.321.4922 tall free

Candidate

T.C. Broadnax

Synopsis

Twenty-three (23) years city/county management experience including responsibilities in all phases of government operation and services. Extensive experience in budget development, financial management and controls, community and economic development, land use and development services and organizational development. Demonstrated excellence in consensus building; team-building; and public relations. Manager of 2,200+ employees and a biennial operating and capital improvement budget of \$1.9+ Billion. Excellent presentation skills; 1,000+ presentations to governing boards, advisory commissions, developers, civic associations and neighborhood associations; speaker at local, state and national conferences.

Experience

City of Tacoma, Washington February 2012 - Present

City Manager

Manage the day to day operations of a full service city with a permanent population of 200,000, 2,200 employees and \$1.9 billion biennial operating and capital improvements budget. Mid-sized urban port city that is racially and economically diverse, progressive, with an active and engaged community. Within my first ten months as City Manager, guided the City through the elimination of a \$30 million midyear budget deficit and a \$63 million projected 2013-2014 biennial budget deficit by implementing a transparent, community and employee budget engagement initiative/process to provide budgetary education and reset community expectations and service levels. Implemented monthly and quarterly financial reporting, revised the City's budget reserve policies thus setting the City on a path to fiscal sustainability. Established and implemented Tacoma 24/7 performance measure/management reporting system and received the ICMA certificate of excellence in performance measures in 2013 (1 of 28 cities nationally). Successfully launched TacomaFirst, an integrated customer support center that provides a "one-stop shop" for City services, and offers a concierge feel in the way of reception, face-to-face interaction, 311 telephone support, online resources and mobile application connectivity. Provide strategic guidance to executive management team members to fulfill the City Council's strategic policy priorities.

Assistant City Manager City of San Antonio, Texas November 2006 - February 2012

General management responsibilities for a full service city with a permanent population of 1.3 million, 11,600 employees, operating budget of \$1.6 billion and capital improvements budget of \$715 million. Dynamic community of economic, religious and racial diversity. Frequent appearances before special interest groups, businesses, community leaders and other elected officials and service organizations. Extensive efforts in economic development and redevelopment activities. Duties require exceptional communication and consensus building skills. Significant community involvement and intergovernmental relations skills. Responsible for providing highly responsible and complex administrative support to the City Manager. Direct management responsibilities for providing leadership and strategic direction to the departments of Planning & Community Development, Development Services, Code Enforcement Services, Library and the Office of Historic Preservation that have combined annual operating budgets of \$102 million and 890 employees.

City of Pompano Beach, Florida 1996 - 2006

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Assistant City Manager, October 2004 - November 2006

Responsible for the day-to day city-wide operations for a full service city with a permanent population of approximately 100,000, 1,000 employees, operating budget of \$200+ million and \$40 million capital improvement budget. Served as Chief Operating Officer. Responsible for coordination of policy development, planning and implementation of City goals and objectives; policies and procedures for providing City services; management and economic analysis of programs and services. Supervised the preparation and execution of the City's annual operating, capital and grant program budgets. Represented the City to business organizations, civic associations, developers, other governmental entities and the general public. Served as City Manager during absence of the City Manager.

Deputy City Manager, January 2001 - October 2004

Assisted the City Manager in the conduct of city operations and policy development to ensure services were provided both effectively and efficiently. Coordinated the preparation and execution of the City's annual operating, capital and grant program budgets which totaled approximately \$200 million. Negotiated land development contracts, land acquisition for parks, public facilities, housing and economic development projects for the City and Community Redevelopment Agency. Administered the operating and capital budgets by overseeing expenditures, budget transfers, position control, forecasting revenues and expenditures to ensure City departments operated effectively and efficiently. Provided supervision and oversight of the Finance Department, General Services Division, Office of Housing & Urban Improvement, Advisory Boards, and Community Redevelopment Agency. Represented the City to business organizations, civic associations, developers, other governmental entities and the general public.

Assistant to the City Manager/Budget Officer, November 1997 - January 2001

Coordinated the preparation and execution of the City's annual operating, capital and grant program budgets that totaled approximately \$160 million. Administered the operating and capital budgets by overseeing expenditures, budget transfers, position control, forecasting revenues and expenditures to ensure City departments operated effectively and efficiently. Supervised the Office of Housing & Urban Improvement which administers the City's Community Development Block Grant Program and Community Redevelopment Agency.

Special Projects Coordinator, June 1996 - November 1997

Provided direct supervision and oversight of the Office of Housing & Urban Improvement which administers the City's Community Development Block Grant Program and Community Redevelopment Agency. Developed and implemented a city-wide neighborhood and commercial landscape and entranceway enhancement program which involved the City forming partnerships and providing matching funds to civic associations, homeowners associations and businesses to make entranceway, landscaping and/or neighborhood identification signage improvements within their neighborhoods or commercial districts. Developed the City's grants management and acquisition procedures which established the approval processes and criteria for application review and submission.

Senior Budget & Management Analyst Broward County, Florida March 1993 - June 1996

Coordinated, analyzed, developed and monitored the annual budgets for various County department/divisions that had combined operating budgets totaling approximately \$150 million. Provided both management and administrative recommendations to departments and divisions regarding personnel issues, agenda reports, budget resolutions, budgetary transfers and other management/administrative issues. Coordinated the development of the annual operating and capital budgets for the County's Water & Wastewater Utilities with annual appropriations that exceeded \$180 million.

Education

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- Master's of Public Administration University of North Texas, Denton, TX, 1993
- Bachelor of Arts Degree in Political Science Washburn University, Topeka, KS, 1991
- Bachelor of Arts Degree in Communications Washburn University, Topeka, KS, 1991

Professional Affiliations & Activities

- ICMA Credentialed Manager (ICMA-CM)
- International City/County Management Association
- National Forum for Black Public Administrators

162003

ADDENDUM ITEM # 24KEY FOCUS AREA:E-GovAGENDA DATE:December 14, 2016COUNCIL DISTRICT(S):AllDEPARTMENT:Mayor and City CouncilCMO:A. C. Gonzalez, 670-3297MAPSCO:N/A

SUBJECT

2

Consideration of appointment of T.C. Broadnax to the position of city manager, adoption of a resolution appointing T.C. Broadnax as city manager, approval of the terms of the Agreement of Employment reviewed by city council, and authorize the current city manager to execute an Agreement of Employment for the new city manager. WHEREAS, the Dallas City Council desires to appoint T.C. Broadnax to the position of City Manager; and

WHEREAS, an Agreement of Employment for the services of T.C. Broadnax as City Manager has been negotiated; Now, Therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

Section 1. That T.C. Broadnax is hereby appointed City Manager of the City of Dallas, effective February 1, 2017.

Section 2. That following approval as to form by the City Attorney, the current City Manager is authorized to execute an Agreement of Employment with terms approved by the City Council between the City and T.C. Broadnax for his services as the new City Manager, commencing February 1, 2017, for an indefinite term.

Section 3. That this resolution shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Dallas, and it is accordingly so resolved.

APPROVED BY CITY COUNCIL DEC 1 4 2016 City Secretary

Resolution No. 16-2003

THE STATE OF TEXAS § § CITY MANAGER COUNTY OF DALLAS § AGREEMENT OF EMPLOYMENT

THIS AGREEMENT OF EMPLOYMENT ("Agreement") is made and entered into this 14th day of December, 2016 by and between the City of Dallas ("City") and T. C. Broadnax ("City Manager"), and evidences the following:

RECITALS

The City desires to employ the services of T. C. Broadnax, as City Manager of the City of Dallas, in accordance with applicable provisions of the Dallas City Charter and Dallas City Code, as amended. T. C. Broadnax desires to accept employment as City Manager of the City of Dallas.

AGREEMENT

I. <u>APPOINTMENT</u>

City hereby appoints T. C. Broadnax as City Manager of the City of Dallas beginning the 1st day of February, 2017, to perform the functions and duties specified in the City Charter and the City Code and to perform such other legally permissible and proper duties and functions as the City Council may from time to time assign.

II. <u>TERM</u>

T. C. Broadnax shall serve as City Manager for an indefinite term, commencing February 1, 2017, but may be removed at any time in accordance with the provisions of the Charter and this Agreement.

III. <u>COMPENSATION</u>

(a) City agrees to pay the City Manager for his services the annual base salary of THREE HUNDRED SEVENTY-FIVE THOUSAND AND 00/100 DOLLARS (375,000.00), for \checkmark the first year of employment, February 1, 2017 through January 31, 2018, payable in installments in the same manner and at the same time as other civilian employees of the City are paid, and subject to the same applicable deductions for employee benefit contributions.

(b) City agrees to increase the base salary and/or other benefits of the City Manager after one year of service on February 1, 2018 to THREE HUNDRED NINETY-FIVE THOUSAND AND 00/100 DOLLARS (\$395,000.00). Thereafter, City and City Manager agree that the City Council may determine whether to increase the base salary and/or other benefits on the basis of a salary and performance review made at least annually by the City Council, meeting with the City Manager after a report and recommendation by a committee appointed by the Mayor and approved by the City Council, the initial review to take place twelve months from February 1, 2018.

(c) City shall also procure a policy of indemnity against professional liability or, in the alternative, assume liability on behalf of, and the defense of, the City Manager for services performed under this Agreement and while employed as City Manager for the City.

IV. HOURS OF WORK

It is recognized that the City Manager must devote a great deal of his time outside normal office hours to business of the City, and in consideration of that responsibility, the City Manager will be allowed to take reasonable time off as he shall deem appropriate during normal office hours.

V. OTHER EXPENSES AND EQUIPMENT

(a) The City agrees to reimburse the City Manager for expenses incurred in the conduct of City business including, but not limited to, dues for a dining facility and the hosting of business meetings.

(b) The City agrees to provide City-owned equipment reasonably necessary to enable the City Manager to perform the duties of his office, including but not limited to, a laptop for use in his home and a hand-held communication device. At termination of employment, all Cityowned equipment will be immediately returned to the City.

VI. ANNUAL PHYSICAL EXAMINATION

The City Manager agrees to obtain a physical examination once each year, the cost of which will be paid by the City.

VII. <u>RESIDENCE IN DALLAS. REAL PROPERTY AND OTHER BUSINESS</u> INVESTMENTS

(a) In accordance with Section 1, Chapter VI of the City Charter, the City Manager shall be a resident of the City of Dallas during the term of appointment. He shall have a period of six (6) months from the date of the appointment to relocate to the City.

(b) T. C. Broadnax agrees that he shall not have or acquire ownership interests in any real property in the City of Dallas, other than his residence, during his term as City Manager, without first obtaining the approval of the City Council.

(c) T. C. Broadnax agrees that he shall not engage in any joint business activities with any other City employee during his term as City Manager.

VIII. PROFESSIONAL DEVELOPMENT AND CIVIC SERVICE

(a) The City agrees to pay the travel and subsistence expenses of the City Manager for professional and official travel, meetings, and occasions adequate to continue his professional development and to adequately pursue necessary official and other functions for the City, including but not limited to, the Annual Conference of the International City Management Association, the Texas Municipal League, and such other international, national, regional, state, and local governmental groups, boards, and committees of these organizations which the City Manager serves as a member.

(b) The City agrees to pay for the travel and subsistence expenses of the City Manager for short courses, institutes, and seminars that are necessary for his professional development and for the good of the City.

(c) The City agrees to pay for the dues and subscriptions of the City Manager necessary for his continuation and full participation, including the holding of office in international, national, regional, state, and local professional and civic associations and organizations necessary and desirable for his continued professional and civic participation, growth, and advancement, and for the good of the City.

IX. TERMINATION AND SEVERANCE PAY

(a) In the event of his involuntary separation as City Manager, T. C. Broadnax shall be entitled to receive a lump sum payment equal to twelve (12) months of his then current base salary to be paid in a single lump sum payment, less applicable taxes, and reimbursement for up to twelve (12) months of the costs of continued health benefits for him and his dependents through COBRA or other such City insurance continuation program in which the City Manager and/or his dependents are enrolled; provided, however, that if he is terminated because of his conviction of an offense involving moral turpitude, any criminal act involving the performance of his duties, or any criminal act of any degree of felony, then City shall have no obligation to pay the severance sum designated in this section.

(b) Involuntary separation as used in this Agreement means:

(1) removal from office by a majority vote of the members of the City Council as permitted by Section 1, Chapter VI of the City Charter;

(2) the City Manager's resignation following a reduction in salary or other financial benefits in a greater percentage than an applicable across-the-board reduction for all City employees;

(3) refusal of the City, following a written notice from the City Manager, to comply with any other provision of this Agreement benefiting T. C. Broadnax; or

(4) the City Manager's resignation following a suggestion, whether formal or informal, by a majority of the City Council that he resign.

City Manager Agreement of Employment

(c) If involuntary separation occurs under Subsections (b)(2), (b)(3), or (b)(4), T. C. Broadnax, at his option, may be deemed to be "terminated" at the date of the reduction, refusal, or suggestion.

(d) Before voluntarily resigning his position, T. C. Broadnax agrees to give the City Council at least sixty (60) days' notice in writing of his intention to resign, stating the reasons for the resignation.

(e) In the event of termination, voluntary or otherwise, base salary specified under Section III of this Agreement shall be paid only to the effective date of termination.

(f) Upon termination, voluntary or otherwise, City agrees to pay T. C. Broadnax a lump sum amount equal to the value of any vacation leave remaining to his credit.

X. BENEFITS AND OTHER TERMS AND CONDITIONS OF EMPLOYMENT

(a) In addition to the benefits provided in this Agreement, all provisions of the City Charter, City Code, and regulations and rules of the City relating to vacation, sick leave, retirement system contributions, holidays, compensatory time, service incentive pay and other fringe benefits and working conditions as they now exist or may be amended, also shall apply to T. C. Broadnax as they would to other employees of City, insofar as those provisions, regulations, and rules are not inconsistent with this Agreement.

(b) The City agrees to pay T. C. Broadnax a monthly automobile allowance of SEVEN HUNDRED AND 00/100 DOLLARS (\$700.00), payable in monthly installments with the first biweekly paycheck of each month. The automobile allowance shall be administered for tax purposes in accordance with the Internal Revenue Service regulations.

(c) The City agrees to pay the following relocation and transition expenses incurred by the City Manager, based on appropriate filed expenses reports, not to exceed THIRTY-FIVE THOUSAND AND 00/100 DOLLARS (\$35,000.00), including

(i) reasonable and customary moving expense by movers and storage facilities selected by the City Manager; and

(ii) reimbursement for lodging, meals and travel expenses (airfare, rental car and personal vehicle mileage) incurred for the actual move and for up to three (3) house hunting trips for the City Manager's family.

(d) The City agrees to reimburse the City Manager for actual temporary housing expenses in an amount not to exceed THREE THOUSAND AND 00/100 DOLLARS (\$3,000.00) per month, for a period up to six (6) months.

(e) The City agrees to pay to the City Manager the maximum annual amount permitted pursuant to Section 457 of the Internal Revenue Code on February 1, 2017, EIGHTEEN THOUSAND AND 00/100 DOLLARS (\$18,000.00) annually for contribution by City Manager to a deferred compensation program of his choice.

City Manager Agreement of Employment

(f) The City agrees to the extent that payments in Section X are determined to be taxable income under the applicable provisions of the Internal Revenue Service of 1986, as amended ("Code"), the City shall reimburse the City Manager for the amount of any payment of Federal wage and income taxes, interest and penalties related thereto. At that time the City shall also pay the City Manager an additional amount that is sufficient to pay all the income and wage taxes on the additional amounts paid for the taxes, interest and penalties. The determination of any additional amount that must be paid under this section at any time shall be made in good faith by the independent auditors then employed by the City in consultation with the City Manager.

XI. VACATION/ANNUAL LEAVE

The City agrees that on February 1, 2017, the City Manager will be credited with one hundred twenty (120) hours of vacation leave, and shall thereafter accrue leave in accordance with the City's vacation accrual policy. As a condition of this Agreement, the City Manager shall, on an annual basis, utilize a minimum of two weeks accrued vacation time.

EXECUTED this the 14th day of December, 2016.

APPROVED AS TO FORM: LARRY E. CASTO City Attorney CITY OF DALLAS A. C. GONZALEZ City Manager

une BY

Assistant City Attorney

Assistant City Manager

BROADNAX

Memorandum



DATE November 9, 2017

TO Mayor Rawlings

SUBJECT City Manager Contract

Mayor Rawlings,

The City Manager's contract includes a provision for contributions for his 457-deferred compensation account.

Mr. Broadnax and I understood that the agreement the two of you reached was that the deferred contribution amount would match the federal maximum allowed by the Internal Revenue Service (IRS) and that this amount would be adjusted as the federal maximum changed during the term of his employment. In 2017, the maximum contribution allowed is \$18,000. In 2018, the maximum increases by \$500 to \$18,500.

Unfortunately, the contract language is ambiguous and is written as follows:

Section X (e) The City agrees to pay the City Manager the maximum annual amount permitted pursuant to Section 457 of the Internal Revenue Code on February 1, 2017, EIGHTEEN THOUSAND AND 00/100 DOLLARS (\$18,000.00) annually for contribution to a deferred compensation program of his choice.

Further, the contract does not include any reference to the deferred compensation catchup provisions allowed by the IRS starting the year contributors turn 50. Mr. Broadnax's understanding is that he would <u>not</u> receive compensation from the City to address the catch-up provision allowed by the IRS when he reaches the eligibility age.

I spoke with the City Attorney's Office and they concur that the language is vague and have agreed that we should pay this compensation element based on legislative intent. Because the negotiation was between the two of you, I am asking for you to attest to your understanding of the agreement you and Mr. Broadnax reached during your compensation discussions.

Can you please confirm the options below that reflect the intent of what you and Mr. Broadnax agreed regarding the deferred compensation component of the agreement?

DATE November 9, 2017 SUBJECT City Manager Contract

Question A (Select 1 Option)

Each year, the City Manager will receive the maximum contribution as allowed by the Internal Revenue Service (IRS); and that amount will change as the IRS changes the maximum contribution limits.

OR

□ Each year, the City Manager will receive the IRS maximum that was in effect in 2017 (\$18,000), regardless of IRS compensation limit changes.

Question B (Select 1 Option)

The City Manager <u>will not</u> receive any compensation for the over 50 catch-up provision (currently \$6,000) in the years he qualifies for this additional deferral.

OR

□ The City Manager <u>will</u> receive any compensation for the over 50 catch-up provision (currently \$6,000) in the years he qualifies for this additional deferral.

Finally, please sign below.

SIGNATURE

The Honorable Michael S. Rawlings, Mayor, City of Dallas

DATE DATE

SIGNATURE T.C. Broadnax, City Manager

If you have any questions or if you would like to discuss, please feel free to contact me.

Molly Carroll Director, Human Resources

c: T.C. Broadnax, City Manager Larry Casto, City Attorney

Larry Casto, City Attorner

CODE OF ETHICS ACKNOWLEDGEMENT

Chapter 12A of the Dallas City Code provides a Code of Ethics for all city officials and employees. This Code of Ethics states a purpose; provides principles of conduct for elected and appointed city officials; defines terms; provides ethics laws governing current and former officials and employees of the city; provides regulations, restrictions, and prohibitions relating to improper economic benefits. unfair advancement of private interests, gifts, confidential government information, outside employment, and use of public property and resources; regulates political activities of city officials and employees; provides restrictions on contracting with the city and representing the private interests of others before the city; provides requirements for certain city officials and employees to file financial disclosure reports and travel reports; provides regulations for lobbyists; provides for the creation, membership, qualifications, jurisdiction, and powers of an ethics advisory commission; provides procedures and requirements for the disposition of complaints of ethics violations; and provides for enforcement and penalties relating to ethics violations. The provisions of the Code of Ethics (Chapter 12A) are subject to modification, amendment, or repeal by the Dallas city council at any time. The Code of Ethics is available on the city's intranet and the city's internet page. Periodically, copies of the Code of Ethics will be provided to city officials and employees. Failure of any person to receive a copy will have no effect on that person's duty to comply with the Code of Ethics or on the enforcement of the provisions of the Code of Ethics. The Code of Ethics became effective on January 1, 2001.

NOTE: Chapter 12A (Code of Ethics) was first adopted on June 28, 2000 by Ordinance No. 24316, which also repealed Article I, Chapter 2 of the Dallas City Code (which was the city's former code of ethics) and Article I, Chapter 31A of the Dallas City Code (which contained the former financial reporting requirements for city officials), and has been amended several times since then.

TC Broadnay

Employee Number
02/12/2017
Date

Email and Internet

Employee

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TC Broadnax Jr

The City of Dallas provides employees access to the resources of the internet with the internet with the internet internet with the internet access from the City of Dallas is provided for business-related purposes, including communicating with customers, suppliers and colleagues. It is provided to obtain useful business information.

All existing laws and City policies apply to your conduct on the internet, including those dealing with intellectual property protection, privacy, and misuse of City resources, sexual harassment, data security, and confidentiality.

Downloading sexually explicit materials (image or documents), playing games, sending non-City business emails, and running a private business are examples of activities that are prohibited. These activities are unacceptable and may result in disciplinary action, up to and including termination.

E-mail is considered network activity, this is subject to all policies regarding acceptable/unacceptable uses of the internet and the employee should not consider e-mail to be either private or secure. The City reserves the right to monitor and /or log all network activity, including, email, with or without notice. Employees have no reasonable expectation or right of privacy regarding their e-mail or internet usage. Additional information pertaining to City policy relating to e-mail and the internet can be found in <u>Administrative Directive 2-33</u> on the City's intranet.

Full Name

TC Broadnax, Jr.

I hereby verify that I have read, understand and agree to abide by the conditions stated herein.

Employee Signature

Date Signed

02/12/2017

TC Broadnax Jr

Information Systems Acceptable Use

Employee			
TC Broadnax Jr			
Employee Name			
TC Broadnax Jr.			

Computer Security Agreement

- -

The Communication and Information Services Department requires that all individuals who are granted access rights to the City's computer system abide by the following rules. The City of Dallas CIS Security has the right to remove access to any resource at any time without prior notice.

T, the undersigned, agree to comply with the terms below regarding the use of my City issued Account and Passwords from the Communication and Information Department. I have been advised of my rights and responsibilities under the terms and conditions of this agreement.

1 understand and agree that any violation of this policy may result in appropriate corrective disciplinary actions as listed in the City of Dallas personnel rules Section 34, 36(b), 4(a), 9(c), 15, 18; and other disciplinary actions listed in AD 2-24.

1. I agree to keep my account and password in strict confidence and I will not intentionally or negligently divulge my account or password to anyone ;

- 2. I will not attempt to learn the password of another user, or to access the system using an ID or password belonging to others;
- 3. I will not attempt to access programs, lapes, or data to which I have not been specifically granted access ;
- 4. I will not use any computer or electronic system in the City network to harass, threaten, infinidate, perform activities for personal gains, use internet for unauthorized activities, send unsolicited messages via emails or other messaging systems to anyone under false preferse or otherwise.
- 5. I will promptly report any known security violations to the CIS Security ;
- 6. I will change my password if I believe that my password is known and/or used by others ;
- I will not access CJIS related applications, data or systems, while making a Virtual Private Network (VPN) connection from a <u>non-secured</u> location on a device or system that does not have a dual layer or two factor type of authorization. This includes any application or systems that have the ability to conduct a Person or Vehicle Check.
 Note: "Non-Secured" means any location that is outside of a <u>Designated</u> Dallas Police Department vehicle, Secured Location for Dallas Police personnel or systems in the Dallas City half and at Dallas Police Headquarters.
- 8. I have read, understand, and will comply with the Personnel Rules regarding acceptable use of City resources.
- 9. I have read, understand, and will comply with Administrative Directive 2-24, Computer Security and all published policies, standards and procedures related to computer security and use.
- 10. Please be advised that use of any computer system constitutes consent to monitoring. (Electronic Communications Privacy Act, 18 USC 2701-2711)

Full Name

TC Broadnax Jr.

I have read and reviewed the City of Dallas "Information Systems Acceptable Use Policy" and Computer Security Agreement above.

I agree to abide by these policies and other policies constituted by the City of Dallas.

Employee Signature

TC Broadnax Jr

Date Signed 02/12/2017

Way LAG

Personnel Rules

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Employee

TC Broadnax Jr				
	TC Broadnax Jr			

Chapter 34 of the Dallas City Code establishes the Personnel Rules which governs city employees. To read the full Personnel Rules, please follow this link: http://dallascityhall.com/human_resources/personnel_rules.html

The Personnel Rules are designed to provide you with general information about matters such as:

- · Appointments, reappointments, transfers, promotions, probations, and discipline and termination
- Work schedules, compensation and benefits
- Rules of Conduct
 Leave polices
- Qualifications, deadlines, requirements, and procedures related to approvals from grievance decisions and disciplinary actions against employees
- Benefits and Wage Supplementation for injured employees
- Other working conditions affecting your employment with this organization

You should read, understand and comply with all of its provisions. The Personnel Rules describes some of your responsibilities as an employee and outlines some of the programs designed to benefit you as an employee. The City may, at any time in its sole discretion, modify or vary from anything stated in the Personnel Rules. When changes are made and approved by the City Council, the changes will be announced and posted on the City's intranet, and will be made available in the departments through your managers, supervisors and/or Human Resources Generalist. It becomes the responsibility of the employee to ablide by the rules in effect. The version of Personnel Rules approved by the Dallas City Council on September 22, 2010 supersedes all prior versions. Likewise, the most recent version of any Personnel Rules updates supersedes all prior versions.

Full Name

TC Broadnax, Jr.

I have received a copy of the Personnel Rules and agree to abide by the conditions stated herein.

Employee Signature

Date Signed

TC Broadnax Jr

Social Security

Employee			
TC Broadnax Jr			
Employee Name			
TC Broadnax, Jr.			
Employer Name	Employer ID#	11	

Your earnings from this job are not covered under Social Security. When you retire, or if you become disabled, you may receive a pension based on earnings from this job. If you do, and you are also entitled to a benefit from Social Security based on either your own work or the work of your husband or wife, or former husband or wife, your pension may affect the amount of the Social Security benefit you receive. Your Medicare benefits, however, will not be affected. Under the Social Security law, there are two ways your Social Security benefit amount may be affected.

Windfall Elimination Provision

Under the Windfall Elimination Provision, your Social Security retirement or disability benefit is figured using a modified formula when you are also entitled to a pension from a job where you did not pay. Social Security tax. As a result, you will receive a lower Social Security benefit than if you were not entitled to a pension from this job. For example, if you are age 62 in 2005, the maximum monthly reduction in your Social Security benefit as a result of this provision is \$313.50. This amount is updated annually. This provision reduces, but does not totally eliminate, your Social Security benefit. For additional information, please refer to Social Security Publication, "Windfall Elimination Provision."

Government Pension Offset Provision

Under the Government Pension Offset Provision, any Sodal Security spouse or widow(er) benefit to which you become entitled will be offset if you also receive a Federal, State or local government pension based on work where you did not pay Social Security tax. The offset reduces the amount of your Social Security spouse or widow(er) benefit by Evo-thirds of the amount of your pension.

For example, if you get a monthly pension of \$600 based on earnings that are not covered under Social Security, two-thirds of that amount, \$400, is used to offset your Social Security spouse or widow(er) benefit. If you are eligible for a \$500 widow(er) benefit, you will receive \$100 per month from Social Security (\$500 - \$400=\$100). Even if your pension is high enough to totally offset your spouse or widow(er) Social Security benefit, you are still

eligible for Medicare at age 65. For additional information, please refer to Social Security Publication, "Government Pension Offset."

For More Information

Social Security publications and additional information, including information about exceptions to each provision, are available at www.socialsecurity.gov. You may also call toll free 1-800-772-1213, or for the deaf or trad of hearing call the TTY number 1-800-325-0778, or contact your local Social Security office.

I certify that I have received Form SSA-1945 that contains information about the possible effects of the Windfall Elimination Provision and the Government Pension Offset Provision on my potential future Social Security Benefits.

Signature of Employee

TC Broadnax Jr

Date Signed

02/12/2017

Information about Social Security Form SSA-1945 Statement Concerning Your Employment in a Job Not Covered by Social Security

New legislation [Section 419(c) of Public Law 108-203, the Social Security Protection Act of 2004] requires State and local government employers to provide a statement to employees hired January 1, 2005 or later in a job not covered under Social Security. The statement explains how a pension from that job could affect future Social Security benefits to which they may become entitled.

Form SSA-1945, Statement Concerning Your Employment in a Job Not Covered by Social Security, is the document that employers should use to meet the requirements of the law. The SSA-1945 explains the potential effects of two provisions in the Social Security law for workers who also receive a pension based on their work in a job not covered by Social Security. The Windfall Elimination Provision can affect the amount of a worker's Social Security retirement or disability benefit. The Government Pension Offset Provision can affect a Social Security benefit neceived as a spouse or an ex-spouse.

Employers must:

- · Give the statement to the employee prior to the start of employment;
- Get the employee's signature on the form; and
- Submit a copy of the signed form to the pension paying agency.

Social Security will not be setting any additional guidelines for the use of this form.

Copies of the SSA-1945 are available online at the Social Security website, www.socialsecurity.gov/form1945, Paper copies can be requested by email at opIm.oswm.rqct.orders@ssa.gov or by fax at 410-965-2037. The request must include the name, complete address and telephone number of the employer. Forms will not be sent to a post office box. Also, if appropriate, include the name of the person to whom the forms are to be delivered. The forms are available in packages of 25. Please refer to Inventory Control Number (ICN) 276950 when ordering.

Workers Comp Network Acknowledgement Form

1. 10

Employee				
TC Broadnak Jr				

I have received the Employee Welcome Letter, Frequently Asked Questions and Notice of Network Requirements, which inform me how to get health care under workers' compensation insurance.

If I am hort on the sob and live in the service area described in this information, I understand that:

I. Turist choose a treating doctor form the list of physicians in the IMO Med-Select Network*, Or, I may as my IHO Printary care physician to agree to serve as my treating doctor by completing the Selection of
HHO Printary Care Physician as Workers' Compression Treating Doctor Form # INO MSN-5.

2. 1 must go to my network-treating doctor for all health care for my injury. If I need a specialist, my treating doctor will refer me. If I need emergency care, I may go anywhere.

3. The insurance carrier will pay the treating doctor and other network providers.

4. I may have in pay the bell if I get health care from someone other than a network doctor without network approval.

5. If I receive the Notice of Network Requirements and refuse to sign the Acknowledgement Form, 1 am still required to use the network.

Please (iii) out the following information before signing and submitting this completed Acknowledgement Form:

Name of Employer	
City of Dallas	
Employee ID #	Name of Network
	1HD Mad-Selact Notwork
Hire Date	Department
92/61/2017	City Manager's Office
Home Address	
Cay	Slata
-	
Zip Code	County
Employee Signature	Date
TC Broadnax Jr	02/12/2017
Printed Name	Employee Phone Numuer
TG Broadnax Jr	(214) 678-3297

FILE ROOM CHECKLIST

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a second that we have		1	
Change Actions	Yes	No.e	File Room
Date Order/To Include Break in Service		1	
Termination Action		1.0	and the second
All Status Changes			
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New Hire Packet			3-10-17
Appointment Form Prior to 2002	A/A	Theterat	
New Hire Set-Up After 2002	V		
Authorization to Hire Form/Memo	NA		
Employment Investigation Form	MA		
Job Application	1		
W-4 Forms	1/		
City Policy	1V		
Sexual Harassment Form	MA		
Possession of Handgun Form	MA		
Safety Policy	N/		
-9 Form	V		
College Transcript (when applicable)	MA		
Beneficiary Form	V		
Dverpayment Agreement	V		
Public Access Form	N	· .	
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Page 1

TC Broadnax Jr

FY 2021 - 2022 Annual Performance Plan for TC Broadnax Jr

Due Date: Thu, Sep 15, 2022



Direct Manager:

General Information

Position City Manager

Department City Manager's Office * Org (REQUIRED) 1110 City Manager

Class Spec City Manager Evaluation Type Periodic

Content

Goal Section | FY 21/22 Goal/Objective Rating

Goals / Responsibilities

Use this section to enter goals and/or responsibilities for the employee. Goals/Responsibilities may be organization level, department, division, and/or work unit specific. Goals should be SMART (Specific, Measurable, Attainable, Relevant and Time bound). The recommended number of goals should be between 3 and 5; The important item to focus on is connecting the employee with goals and/or responsibilities that will help the department and organization achieve its objectives. Refer to "The 365 Plan" for Dallas if needed to help identify goals.

Goal Section | FY 21/22 Goal/Objective Rating

Projects and Special Assignments

Use this section to track projects and special assignments.

Competency Section | Core Values Of Service (Empathy)

Empathy

We demonstrate compassion by listening and understanding.

Empathy

We demonstrate compassion by listening and understanding. Our Empathy goal is to never get too busy or lose sight of why we are here; SERVICE!

Competency Section | Core Values Of Service (Ethics)

Ethics

We believe in being transparent, open and honest.

Ethics

We believe in being transparent, open and honest. As public servants, we are held to a higher standard and must always strive to do the right thing. Our Ethics goal is to equate Public Service to Public Trust.

Competency Section | Core Values Of Service (Excellence)

Excellence

We are committed to continuous improvement.

Excellence

We are committed to continuous improvement. Our qualities of Excellence include seeking best practices, becoming experts in our fields, and having the courage to get work executed. Our Excellence goal is to make a POSITIVE impact in the community.

Competency Section | Core Values Of Service (Equity)

Equity

Equity

We understand the diverse needs of the community we serve. Our Equity goal is to ensure everyone has access to opportunities necessary to satisfy their essential needs.

Evaluation Overall Section | FY 21/22 Overall Job Performance Rating

Overall Rating

Process

Check In step TC Broadnax Jr	
Signature(Rating Acknowledgement) TC Broadnax Jr	X

TC Broadnax Jr

FY 2022-2023 Executive Performance Plan Due Date: Sat, Sep 30, 2023



Direct Manager:

General Information

Position City Manager

Department City Manager's Office * Org (REQUIRED) 1110 City Manager

Class Spec City Manager

Evaluation Type Periodic

Content

Goal Section | Executive Goals Binary Scale

Goals and Objectives

Use this section to enter goals and objectives.

Competency Section | ECQs Ordinal Scale

Leading Change

This core qualification involves the ability to lead people toward meeting the organization's vision, mission, and goals. Inherent to this ECQ is the ability to provide an inclusive workplace that fosters the development of others, facilitates cooperation and teamwork, and supports constructive resolution of conflicts. The Leading Change section is 10% of your overall evaluation.

Creativity and Innovation

- Develops new insights into situations.
- · Questions conventional approaches and streamlines processes for efficiency.
- · Encourages and supports new ideas and innovations.
- · Designs and implements new or cutting-edge programs/processes.

External Awareness

· Understands and keeps current on local, national, and international policies and trends that affect the organization and shape stakeholders' views.

. Is aware of the organization's impact on the external environment and the public.

Flexibility

- · Is open to change and new information.
- · Rapidly adapts to new information, changing conditions, or unexpected obstacles.

Resilience

- Deals effectively with pressure
- Remains positive and persistent, even under adversity
- Recovers quickly from setbacks

Strategic Thinking

- Creates goals and executes plans consistent with the organization's long-term interests
- Seeks opportunities to tie operational activities to strategic organizational goals
- Capitalizes on opportunities and manages risks

Vision

- Takes a long-term view and builds a shared vision with others.
- Acts as a catalyst for organizational change.
- Influences others to translate vision into action.

Competency Section | ECQs Ordinal Scale

Leading People

This core qualification involves the ability to lead people toward meeting the organization's vision, mission, and goals. Inherent to this ECQ is the ability to provide an inclusive workplace that fosters the development of others, facilitates cooperation and teamwork, and supports constructive resolution of conflicts. The Leading People section is 10% of your overall evaluation.

Conflict Management

- · Encourages creative tension and differences of opinions.
- Anticipates and takes steps to prevent counter-productive confrontations.
- Manages and resolves conflicts and disagreements in a constructive manner.

Words and actions are constructive and professional; expresses disagreement through the appropriate channels and in a respectful manner.

Leveraging Diversity

- Fosters an inclusive workplace where diversity and individual differences are valued and leveraged to achieve the vision and mission of the organization.
- Takes positive steps to achieve the organization's Diversity and Inclusion goals.

Developing Others

- Develops the ability of others to perform and contribute to the organization by providing ongoing feedback and by providing opportunities to learn through formal and informal methods.
- · Ensures timely completion of training in the area of responsibility.
- · Implements formal and informal recognition programs to reward employees.

Team Building

- Inspires and fosters team commitment, spirit, pride, and trust.
- Facilitates cooperation and motivates team members to accomplish group goals.

Results Driven

This core qualification involves the ability to meet organizational goals and customer expectations. Inherent to this ECQ is the ability to make decisions that produce high-quality results by applying technical knowledge, collecting, and utilizing relevant data, analyzing problems, and calculating risks. The Results Driven section is 10% of your overall evaluation.

Accountability

- · Holds self and others accountable for measurable high-quality, timely, and cost-effective results.
- · Determines objectives, sets priorities, and delegates work.
- Accepts responsibility for mistakes.
- Complies with established control systems and rules.

Customer Service

- · Anticipates and meets the needs of both internal and external customers.
- Delivers high-quality products and services.
- · Is committed to continuous improvement.

Decisiveness

 Makes well-informed, effective, and timely decisions, even when data is limited or solutions produce unpleasant consequences.

· Perceives and anticipates the impact and implications of decisions - on the department and the entire organization.

Entrepreneurship

- · Positions the organization for future success by identifying new opportunities.
- · Builds the organization by developing or improving products or services.
- Takes calculated risks to accomplish organizational objectives.

Problem Solving

- · Identifies and analyzes problems.
- · Generates and evaluates alternative solutions; makes recommendations.
- · Weighs relevance and accuracy of information.
- Makes business decisions with an emphasis on a quantitative approach. Able to discover and communicate meaningful patterns in data.

Technical Credibility

- Understands and appropriately applies principles, procedures, requirements, regulations, and policies related to specialized expertise.
- Advocates for and fosters the implementation of best practices in the field of expertise.

Business Acumen

This core qualification involves the ability to manage human, financial, and information resources strategically. The Business Acumen section is 10% of your overall evaluation.

Financial Management

- Understands and applies the organization's financial processes.
- Prepares, justifies and administers the program budget.
- · Monitors expenditures and uses cost-benefit thinking to set priorities.
- Adheres to budget.

Contract Management

- · Oversees procurement and contracting to achieve desired results.
- Achieves Business Diversity goals in contract negotiations.
- Achieves compliance with Business Diversity goals in contract execution.

Staffing

- Builds and manages workforce based on organizational goals, budget considerations, and staffing needs.
- Ensures that employees are appropriately recruited and selected for available positions.
- Follows staffing and recruitment procedures.

Performance Management and Development

- · Ensures that employees' performance is appropriately appraised and rewarded.
- · Sets appropriate goals and objectives for subordinates on time.
- · Acts to address performance problems.
- . Ensures that employees are appropriately trained and allocates sufficient resources (time and budget) to training initiatives.

Information Technology

- · Keeps up-to-date on technological developments.
- Makes effective use of technology to achieve results.
- Ensures access to and security of technology systems.

Competency Section | ECQs Ordinal Scale

Building Coalitions

This core qualification involves the ability to build coalitions internally and with other Federal agencies, State and local governments, nonprofit and private sector organizations, foreign governments, or international organizations to achieve common goals. The Building Coalitions section is 10% of your overall evaluation.

Partnering and Political Savvy

Develops networks and builds alliances; collaborates across boundaries to build strategic relationships and achieve common goals.

- · Identifies the internal and external politics that impact the work of the organization.
- Perceives organizational and political reality and acts accordingly.

Influencing and Negotiating

- Persuades others and builds consensus through give and take.
- Gains cooperation from others to obtain information and accomplish goals.

Evaluation Overall Section | Executive Overall Performance Scale

Overall Rating

Process

Add goals to the performance plan TC Broadnax Jr	x
Check In step TC Broadnax Jr	
Signature(Rating Acknowledgement) TC Broadnax Jr	x